

Version 4.0  
Council  
23 February 2023

# Budget-Setting Report

## 2023/24



February  
2023

2023/24

Cambridge City Council

# Version Control

| Version No. | Revised version / updates for:                                    | Content / Items for Consideration                                                                                                                                                                                                                                                                                                                  |
|-------------|-------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1           | The Executive<br>(8 December 2022)                                | <b>Draft</b> budget for consultation                                                                                                                                                                                                                                                                                                               |
| 2           | Strategy and Resources<br>Scrutiny Committee<br>(30 January 2023) | <b>Draft</b> budget proposals and report on the outcomes of the budget consultation<br><br>Comments on <b>draft</b> budget and consultation outcomes to the Executive.                                                                                                                                                                             |
| 3           | The Executive<br>(9 February 2023)                                | <b>Final</b> budget proposals, incorporating updates relating to: <ul style="list-style-type: none"> <li>- Final Local Government Finance Settlement 2023/24 (if available)</li> <li>- Updates resulting from consultation</li> </ul> Proposals of the Executive                                                                                   |
| 4           | Council (23 February 2023)                                        | Opposition budget amendments<br><br><b>Final</b> Proposals to the Council, incorporating updates relating to: <ul style="list-style-type: none"> <li>- Final Local Government Finance Settlement 2023/24</li> <li>- Appendix A(b) Council Tax Setting following receipt of County Council, Police, Fire and Combined Authority precepts</li> </ul> |
| 5           | Council (Final – if required)                                     | Approved Budget-Setting Report incorporating <ul style="list-style-type: none"> <li>- Decisions of Council</li> <li>- Any other final amendments</li> </ul>                                                                                                                                                                                        |

## Anticipated Precept Setting Dates

| Cambridgeshire Police & Crime Commissioner | Cambridgeshire & Peterborough Fire Authority | Cambridgeshire County Council | Cambridgeshire & Peterborough Combined Authority |
|--------------------------------------------|----------------------------------------------|-------------------------------|--------------------------------------------------|
| 1 February 2023                            | 10 February 2023                             | 7 or 10 February 2023         | 25 January 2023                                  |

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# Foreword by the Leader of the Council and the Executive Councillor for Finance and Resources

## Introduction

In preparing this introduction we reread the 2021 Budget Setting Report (BSR). It started by stating that “2020 has been a year like no other year in living memory and 2021 follows in its wake”. As we now know, not only did 2021 prove to be difficult but so did 2022, although for somewhat different reasons. The uncertainty caused by the Coronavirus pandemic and Brexit has remained, and the turmoil unleashed globally by the war in Ukraine has also had an impact. We always knew that this would be a difficult year in terms of inflation, but this was exacerbated by the financial chaos that occurred as a result of the budget statements made during the ill-fated Truss premiership. Just as the uncertainty created caused problems for the financial sector, the same applies to Local Government, and this uncertainty continues to make financial planning over both the short and the long term very difficult. A perfect example of this is the Local Government settlement for the coming financial year, which was received on December 19<sup>th</sup>, several weeks after our draft BSR was published. After many years of austerity, the long-term outlook for the Council is bleak, and we will have to find somewhere in the order of £11m in savings over the next five years. This is the reality we must face up to, and this reality has forced hard choices on us, as it has on so many others. However, we have prepared a Budget Setting Report for 2023-24 which we believe will focus on the priorities of the Council, and at the same time enable continued effective and prudent management of our Council finances. We would particularly wish to thank the Finance Team at the Council for their work on this document, helping us turning uncertainty into effective plans for the future.

## Our Core Priorities

The Council remains committed to our core priorities of tackling poverty, addressing climate change and addressing the housing crisis.

We will continue to focus on **tackling poverty** in the City. The ‘cost of living’ crisis allied to the huge rises in heating bills will hit many residents hard. We will therefore maintain a full Council Tax Reduction Scheme for those on the lowest incomes and fund both extra staff and voluntary agencies to help residents maximise income from housing and council tax benefits. The City Council’s financial commitment to supporting those in most need will be maintained and over £1m in grants was

distributed last year, working closely with the relevant local community groups. Indeed, and despite these difficult times for the Council, we have increased our grant budget to these organisations by approximately 10%. We remain committed to enhancing the cultural life of the city, best displayed through the management of the Corn Exchange and the Folk Festival. Whilst the Firework Display remains, we have had to take the difficult decision of ending the Big Weekend in its current form, although we are committed to developing alternatives, including supporting local community events.

Perhaps our biggest challenge of all remains **tackling the climate change and bio diversity emergencies**. Much has been done by the Council but to be successful we must work in partnership with others. Work on retrofit continues, but the finances required are huge and we will take every opportunity to press for financial support from Central Government. As can be seen we continue to update our fleet and make it as energy efficient as possible, replacing with electric vehicles where we can. The investment in electric vehicle charging points in our own car parks is underway and we have worked with the county council in developing on-street charging. The introduction of our five-year biodiversity strategy in 2022 is now being implemented, which will ensure greater environmental protection and the enhancement of nature.

The City Council is seen as a national leader in **building new council homes**. The Cambridge Investment Partnership, our joint venture with Hill Building Group, is well on the way to building over 700 homes to add to our existing stock of council homes. With almost 2000 families on our current housing needs register, our work on building these new council homes is essential in tackling inequality. In addition, we will deliver more new affordable homes to address Cambridge's housing crisis, where homes in the home ownership and private rental sectors are unaffordable for many and demand for good quality homes outstrips availability. Our commitment to build "passivhaus" compliant homes from 2024, remains in place, thereby addressing our climate change targets. We will continue to support work to alleviate homelessness in our city and have budgeted accordingly.

### **Investment for the future and reserves**

Labour was elected to run the Council in 2014, and since then we have invested over £50m of our funding into a variety of programmes with significant yield. The core principle in using reserves has been to invest them wisely to bring long-term economic benefit to the Council. We will maintain this commitment to use our reserves to invest. Through the prudent management of the Council the level of reserves continues to be relatively healthy. We believe this to be a wise course of action for two main reasons. To meet our ambitious targets to become a carbon neutral Council we are going to have to invest heavily to retrofit our existing accommodation. No more so than the Guild Hall. We are committed to retaining this as a civic and community space, though our commitment to keeping and refurbishing will come at a not insignificant cost. We plan further investments where possible, although the Government's rules

on “invest for yield” restrict some potential options

A vital part of our plans for the future is Our Cambridge, the Council transformation programme. We are now over a year into the Programme and plans are starting to come to fruition, the decision to keep the Guild Hall and the Senior Management Review being the most obvious to date. Whilst we are confident in the progress of Our Cambridge, meeting a proportion of our savings targets are ambitious and we therefore believe, that in relation to reserves, it would be wise to ensure there is cover for any slippage.

## **Conclusion**

Finally, we want to thank the staff at the City Council for all their work over the last twelve months. They continue to demonstrate the very best in public sector working, despite the personal uncertainty that is inevitably caused by the Transformation Programme.

In concluding, this Council will continue to focus on the needs of our communities at the most difficult and trying of times and work tirelessly to help those who need us most. It is only by applying sound and prudent financial management that we can invest in both our Council and our city to tackle poverty and inequality and build more affordable housing, all whilst addressing the climate and biodiversity emergencies. We will do this in a cooperative and collaborative way. We will continue to meet our responsibility to deliver a fairer and more equal city ... “One Cambridge, Fair for All.”

**Councillor Anna Smith, *Leader of the Council***

**Councillor Mike Davey, *Executive Councillor for Finance & Resources***

# Section 1

## Introduction

### Purpose

The Budget Setting Report (BSR) is designed to provide an integrated view of the council's finances and outlook, covering General Fund (GF) revenue and capital spending. The Medium Term Financial Strategy (MTFS), approved in October 2022, set out the financial strategy for the council in light of local context and external factors and the outlook for public sector funding. It reviewed key assumptions and risks, confirming the framework for detailed budget work for 2023/24 and beyond. The BSR reviews the impacts of developments since the MTFS and considers detailed recommendations and proposes a detailed budget for the next financial year and indicative budget projections for the following four years.

### Background

The MTFS identified a total net savings requirement of around £11.5m for the 5-year period. Alternative scenarios were modelled, giving a range of savings requirements between £9.7m to £19.0m. These savings requirements stem from reductions in government funding, the additional net cost of services for every new home in the city and unavoidable cost increases and income pressures.

| £000                    | 2023/24 | 2024/25 | 2025/26 | 2026/27 | 2027/28 | Total         |
|-------------------------|---------|---------|---------|---------|---------|---------------|
| Net savings requirement | 3,791   | 1,871   | 3,661   | 689     | 1,503   | <b>11,515</b> |

### Key member decision-making dates

| Date             | Task                                                                                                                         |
|------------------|------------------------------------------------------------------------------------------------------------------------------|
| 30 January 2023  | Strategy and Resources Scrutiny Committee considers draft BSR (all GF portfolios) and the outcome of the budget consultation |
| 9 February 2023  | The Executive recommends final BSR to Council                                                                                |
| 23 February 2023 | Council approves the budget and sets the council tax for 2023/24                                                             |



# Section 2

## National and local policy context

### National policy framework

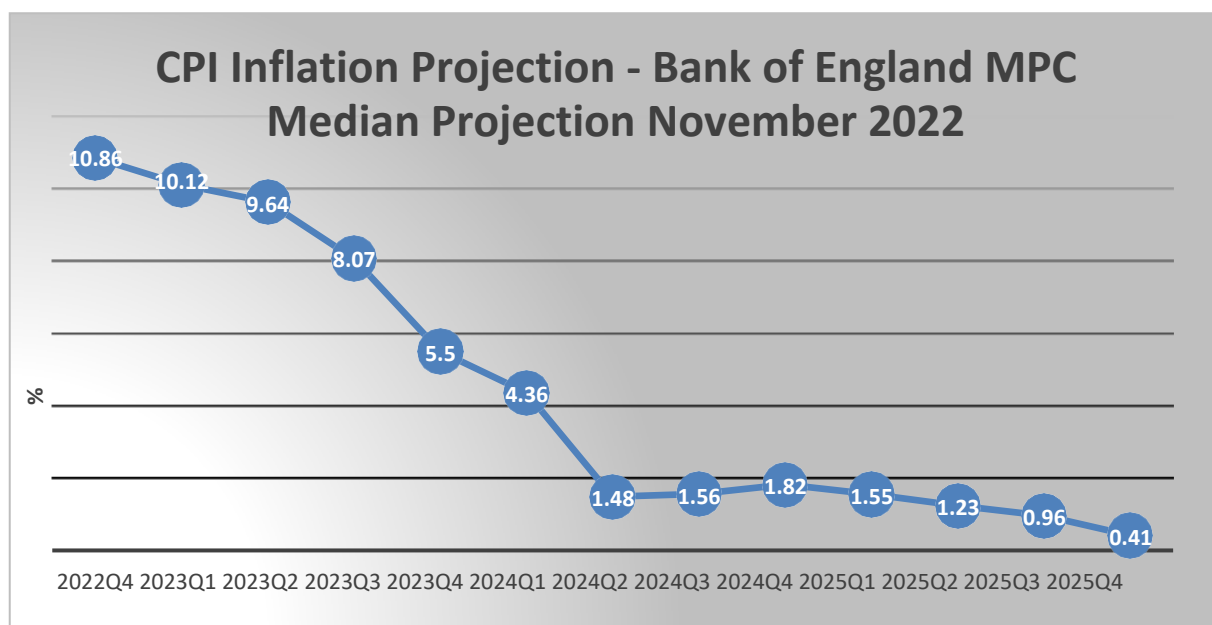
#### **Economic factors**

The economic context underpinning the development of this year's budget has been characterised by a series of economic shocks and a general downturn in the health of the UK economy and economies worldwide. At the time of preparing this report, the UK government is finalising its fiscal response to the current situation amid expectations that the UK economy will be subject to a sustained recession which could continue until the middle of 2024.

#### **Inflationary pressures continue to weigh down on the economy**

The steep increases in inflation seen in the early part of 2022 were initially understood by many analysts to be a short-term aberration with two primary causes. Firstly, as part of the post-Covid recovery, it was recognised that there were supply chain pressures which had emerged as the economy responded to pent-up demand. These pressures combined with a sudden spike in energy prices caused by Russia's invasion of Ukraine and the economic sanctions subsequently introduced.

It is now widely accepted that inflationary pressures are likely to remain in the medium-term. This is largely the consequence of the sustained increase in wholesale energy prices impacting pricing across the economy. The Bank of England has signalled that, even after allowing for some continued government support to limit domestic consumers' exposure to energy prices beyond March 2023, inflation will peak at around 11% in Q4 2022 and will remain at a similar level before dropping back to around 5.5% from Q4 2023 and 1.8% in Q4 2024. It is important to recognise inflation is a year-on-year measurement. An important aspect of the downward trajectory arises from the assumption that energy prices have already peaked. Modelling by the bank assumes that a reduction in wholesale prices will ultimately make a negative contribution to inflation in the medium-term but this is unlikely to be the case until 2024/25 at the earliest.



From the council’s perspective inflation impacts the cost of the supplies and services the council relies upon to deliver services. Whilst the council’s strategy is to increase fees and charges by inflation to mitigate the impact of increased costs, many council services are not income-generating and, as explained below, in the current economic context, it is generally assumed that funding provided by central government and others will not rise in line with inflation.

Inflation also places upward pressure on the council’s salary costs. In November 2022 the pay claim for 2022/23 was settled with employees receiving a flat rate increase of £1,925 across all pay points. The assumed increase for 2023/24, as articulated in the MTFS, is 3% before reducing to 2% from 2024/25. However, the risk of a higher pay claim needs to be recognised at the time of considering this budget.

The Office for Budget Responsibility (OBR) published its Economic and Fiscal Outlook (EFO) alongside the Autumn Statement on 17 November 2022. The table below compares its forecasts of CPI and employee costs with the assumptions built into the MTFS. Based on this comparison, no change in inflation assumptions is proposed. As no inflation uplift was added to budgets in 2022/23, the higher CPI used in the MTFS for 2023/24 provides an element of ‘catch up’.

| %                                                         | 2023/24 | 2024/25 | 2025/26 | 2026/27 |
|-----------------------------------------------------------|---------|---------|---------|---------|
| CPI – OBR EFO November 2022                               | 5.5     | 0.0     | -1.0    | 0.8     |
| CPI – MTFS 2022                                           | 9.4     | 2.0     | 2.0     | 2.0     |
| Wages and salaries – OBR EFO November 2022                | 3.3     | 1.5     | 2.3     | 1.9     |
| Employee costs – MTFS 2022 (excluding incremental uplift) | 3.0     | 2.0     | 2.0     | 2.0     |

### **Interest Rates are the preferred economic policy to tackle inflation even if it prolongs the recession**

National governments and central banks have used interest rates to varying degrees to tackle the problem of inflation. This approach is expected to continue with the Bank of England's base rate forecast to increase from its current level of 3% to a peak of between 4.5% and 5% in mid-2023 before gradually dropping back to between 3.5% and 3.75% in September 2024.

The impact of changes in interest rates varies according to individual and organisational circumstances. The council has been able to benefit from a significant improvement in returns on short-term investments and this is forecast to continue throughout the 2023/24 financial year. Based on current cash balances officers assess that new GF borrowing can be deferred until interest rates begin to fall.

However, an increase in interest rates tends to reduce household disposable income and aggregate demand within the economy. Combined with changes in consumer behaviour connected with the pandemic, most notably the growth in online shopping and working from home, interest rate increases may hinder the council's ability to realise the same levels of income from discretionary services observed in previous financial years. Reductions in income are already reflected in the budget but there is a risk that the impact may be worse than has been predicted. Meanwhile, poorer members of our local communities may find themselves more likely to need our services increasing the level of demand and the associated cost of service provision.

From a business perspective, increasing interest rates combined with prevailing economic uncertainty deters investment and tends to increase the number of business failures. Whilst much of the council's commercial rental income is protected under the terms of leases, business closures could lead to void periods and reduced rental income.

The council has been fortunate to benefit from growth in its business rates base in recent years. Significant growth in housing has increased the council tax base and offered the opportunity for the

council to make investments in amenities and projects funded by S106 monies which have helped the council to realise many of its strategic objectives. Whilst the council's MTFS is not dependent on continuing growth in the local economy to deliver a balanced budget, a prolonged local economic downturn will have a profound and sustained impact on the council's financial position.

## **Spending review, Autumn statement and 2023/24 Local government finance settlement**

HM Treasury published the Autumn Budget and Spending Review 2021 on 27 October 2021. This set out departmental spending for the three-year period from 2022/23 to 2024/25, following on from a single-year review in 2020 in response to the Covid-19 pandemic.

Despite the impact of rising inflation, the government has confirmed in the Autumn statement that the funding allocations for non-social care authorities such as the City Council will be unchanged over the current spending review period. However, beyond this, funding may reduce by 0.7% per year in real terms.

Reforms to the underlying formula which determine how resources are allocated to local authorities have been long promised. The base data referenced in the formulas used is now at least nine years old. Despite engagement with the sector by government, it is not expected that any changes will be introduced until 2025 at the earliest. Likewise, potential reforms to the business rates system remain on-hold. The impact on this council of changes to the business rates could be highly significant as it seems inevitable that the baselines used will be reset. If the council's baseline were to be increased a higher proportion of business rates locally collected would need to be paid over to central government each year; under the existing arrangements the council pays a levy representing 50% of amounts collected over the agreed baseline.

The Valuation Office Agency has completed its revaluation of properties registered for business rates. New rateable values, based on valuations at 1 April 2021, will apply from 1 April 2023. Transitional arrangements are structured to be fiscally neutral for local authorities. Consequently, no changes in income or expenditure associated with business rates revaluation are built into the forecasts underpinning the budget.

### **Local government finance settlement**

The provisional local government finance settlement was published on 19 December 2022, with the final settlement expected in February 2023. Overall, the provisional settlement was better than expected for the sector as a whole, but much of the increase was directed at authorities with social care responsibilities. Although underlying allocations remained the same, some inflationary uplift has

been achieved in SFA through uplifts to underlying calculations. Additionally, all authorities are guaranteed an increase of 3% in the core spending power (CSP) before council tax impacts. The table below compares the provisional settlement with the previous year and funding included within the draft BSR.

| <b>Core Spending Power (CSP) - £m</b>   | <b>2022/23<br/>Final finance<br/>settlement</b> | <b>2023/24<br/>Draft BSR</b> | <b>2023/24<br/>Provisional<br/>finance<br/>settlement</b> | <b>2023/24 %<br/>change from<br/>2022/23</b> |
|-----------------------------------------|-------------------------------------------------|------------------------------|-----------------------------------------------------------|----------------------------------------------|
| Settlement Funding Assessment (SFA)     | 4.272                                           | 4.272                        | 4.591                                                     | 7.47%                                        |
| Grants, including New Homes Bonus (NHB) | 4.526                                           | 2.905                        | 0.974                                                     | -78.48%                                      |
| Council Tax <sup>1</sup>                | 9.371                                           | 9.839                        | 9.714                                                     | 3.66%                                        |
| Funding guarantee                       | -                                               | -                            | 3.713                                                     | -                                            |
|                                         | <b>18.169</b>                                   | <b>17.016</b>                | <b>18.992</b>                                             | <b>4.53%</b>                                 |

<sup>1</sup> – settlement figures based on government projections

The provisional settlement provides £1.976m more funding than assumed in the draft BSR.

**Grants** include £755k relating to compensation for under-indexing of the business rates multiplier and would normally form part of business rates growth. However, as this is a grant and therefore receipt is certain, it is proposed to make this available as revenue funding within 2023/24, rather than to take it to reserves as part of business rates growth.

A single-year allocation of £53k NHB has been made, 10% of which will be set aside as a contribution to the Greater Cambridge Partnership investment and delivery fund, in line with current agreements. No replacement for NHB has yet been announced and it is now expected to continue for one further year, delivered from within the current funding envelope.

The council receives a **funding guarantee** of £3.713m, the highest of any local authority. It compensates for a large decrease in NHB funding and, more significantly, represents funding that can be considered to be at risk for 2025/26 onwards. The inclusion of this guarantee stabilises the council's funding for 2023/24 but draws attention to the high level of uncertainty inherent in the funding systems at present.

## Future prospects

Whilst there is considerable uncertainty relating to the CSP for 2024/25 onwards, the council has modelled the possible trajectory of this funding, to form a basis of financial planning for the next five years.

| <b>Core Spending Power</b>           | <b>2023/24<br/>£m</b> | <b>2024/25<br/>£m</b> | <b>2025/26<br/>£m</b> | <b>2026/27<br/>£m</b> | <b>2027/28<br/>£m</b> |
|--------------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Business rates income                | <b>11.991</b>         | <b>12.609</b>         | <b>6.340</b>          | <b>6.372</b>          | <b>6.645</b>          |
| Less: Business rates growth          | 7.400                 | (7.678)               | (1.631)               | (1.616)               | (1.841)               |
| <b>Settlement Funding Assessment</b> | <b>4.591</b>          | <b>4.931</b>          | <b>4.709</b>          | <b>4.756</b>          | <b>4.804</b>          |
| Grants                               | 4.687                 | 4.231                 | 0.310                 | 0.310                 | 0.310                 |
| Council Tax                          | 9.813                 | 10.303                | 10.696                | 11.153                | 11.586                |
|                                      | <b>19.091</b>         | <b>19.465</b>         | <b>15.715</b>         | <b>16.219</b>         | <b>16.700</b>         |

## Business rates

The net transfer to the GF reserve at 31 March 2023 in respect of business rates is currently forecast to be £1.989m. This is made up from business rates growth above the baseline set out in the 2022/23 local government settlement less amounts paid from the GF where the collection fund deficit reserve is insufficient to recover the business rates deficit arising from the Covid pandemic.

The Council can only benefit from business rates growth generated in year if it is reflected in the estimate it provides to government at the end of January. Growth is inherently difficult to predict as it depends on when business begin trading from rated premises and when those premises are formally added to the rating list. It is also difficult to predict transactions which reduce income from business rates including demolitions, business closures and appeals against ratings assessments. Actual growth achieved in 2022-23 is predicted to exceed that predicted in January 2022. Consequently, a surplus has accumulated on the collection fund. The City Council's share of the estimated surplus at 31 March 2023 is £3.84m and this will be received in the 2023/24 financial year together with amounts retained attributable to growth.

## Tax base and council tax

### Tax base

The tax base is one element in determining both the level of council tax to be set and the amount it is estimated will be collected. This calculation is governed by regulation and the formal setting of the tax base is delegated to the Head of Finance to enable notification to be made to the major precepting

authorities during January each year.

The tax base reflects the number of domestic properties in the city expressed as an equivalent number of band D properties, adjusted for various discounts, exemptions and reliefs. Allowances are made for projected growth in the number of dwellings and an estimated deduction for non-collection.

The tax base for 2023/24 is 44,837.4. The calculation is presented in Appendix A(a) of this report.

## **Collection fund**

The collection fund is a statutory fund, maintained by billing authorities such as the council, into which income from council tax and business rates is recorded and out of which respective amounts set for the year are paid to the council and precepting bodies. The council's share of the surplus on the collection fund is £17k to be paid into the General Fund in 2023/24.

## **Council tax thresholds**

Under the Localism Act, local authorities are required to hold a local referendum if they propose to increase council tax above the relevant limit set by the Secretary of State. The limit for 2023/24 was increased in the Autumn statement. For 2023/24 the limit was a maximum increase of 3% for a Band D property, with district councils permitted to increase their element of council tax by up to £5, where this is higher than 3%.

## **Council tax level**

Financial projections of the council tax level made for the October 2022 MTFS included the assumption of an increase of the greater of £5 or 1.99% per year for a Band D property from 2023/24 until 2031/32. This BSR now incorporates a rise of 2.99%, increasing council funding by around £60k. As a result, the City Council element of council tax in 2023/24 will rise from £212.50 to £218.85, with proportionate increases applied to other valuation bands, as shown below.

| <b>Council tax band</b> | <b>2022/23<br/>£</b> | <b>2023/24<br/>£</b> | <b>Difference<br/>£</b> |
|-------------------------|----------------------|----------------------|-------------------------|
| A                       | 141.67               | 145.90               | 4.23                    |
| B                       | 165.28               | 170.22               | 4.94                    |
| C                       | 188.89               | 194.53               | 5.64                    |
| <b>D</b>                | <b>212.50</b>        | <b>218.85</b>        | <b>6.35</b>             |
| E                       | 259.72               | 267.48               | 7.76                    |
| F                       | 306.94               | 316.12               | 9.18                    |
| G                       | 354.17               | 364.75               | 10.58                   |
| H                       | 425.00               | 437.70               | 12.70                   |

## Changes to statutory guidance

Last year's BSR referred to proposed changes to Minimum Revenue Provision (MRP) guidance which could impact this Council, particularly in relation to loans provided to other organisations as part of the capital programme. After a period of consultation these reforms are currently on-hold and the earliest date for implementation is 1 April 2024. Initial indications suggest that government is minded to scale back earlier proposals and MRP will only need to be set aside on capital loans to a more limited extent than was first suggested. Since changes to the regulations have not been confirmed, no assumptions about the potential impact of such changes have been made when preparing this report. Members will be advised if adjustments are required when the regulations are finalised.

# Local policy priorities

## Corporate Plan 2022-27

The local policy priorities for the council are set out in the corporate plan and expanded on in the suite of strategies and policies the council has adopted in recent years. The plan, available on the council's website ([Corporate plan 2022-27: our priorities for Cambridge - Cambridge City Council](#)) sets out the key themes and strategic objectives for Cambridge City Council for the five years 2022-27. It contains the council's vision and describes how the council is working to support both the recovery of the city from the impacts of Covid-19 and the transformation of the council to deliver quality services within a challenging financial context.

The corporate plan sets out four priorities:



- Leading Cambridge's response to the climate and biodiversity emergencies and creating a net zero council by 2030
- Tackling poverty & inequality and helping people in the greatest need
- Building a new generation of council and affordable homes and reducing homelessness
- Modernising the council to lead a greener city that is fair for all

## Review of local factors

Local demographic factors impact on the council's financial strategies in terms of their effect on the level of demand for services, the specific types and nature of services, and the income available to the council through council tax.

With the ongoing implementation of the planned housing and economic growth, Greater Cambridge's population is set to increase by 26% between 2011 and 2031. The council is already focused on meeting the needs of new communities and residents through better use of technology, joint services with other local authorities and partnership working (through the Greater Cambridge Partnership (GCP) and the Combined Authority) in order to lever in funding for infrastructure improvements.

Whilst new homes generate new council tax income for providing services, the increase in student accommodation (with council tax exemptions) and the number of inward commuters, plus the particular needs of new residents as they settle into new communities, can present additional service demands and financial pressure. This comes at a time of ongoing financial pressures facing council budgets. For example, planned house building and economic growth is expected to worsen the congestion on the city's roads. The council is working as part of the GCP to develop proposals to address the problems caused by congestion. However, these proposals may introduce charges for the movement of the council's vehicles around the city and reduce income from car parking.

The council will continue to explore ways to make better use of resources (say, for managing and maintaining new open spaces being created as part of new neighbourhoods and to enable new communities to become established and thrive on their own sooner).

## Our Cambridge Transformation Programme

In recognition of the financial challenges it is currently facing, the council has embarked on an ambitious transformation programme known as "Our Cambridge". This programme will reshape and redesign the council to build a better, more sustainable organisation that has a deeper and more integrated relationship with our community and partners and can operate within its financial means.

After a period of exploration and design, the programme has now moved into the implementation

phase, with major projects to reshape City Operations and deliver fit-for-purpose accommodation now underway. Due to major financial uncertainties in both the national economy and future council funding, the programme will explore 'minimum viable options' and alternative delivery models for all services.

# Section 3

## Budget consultation

### **Budget consultation 2023/24**

The Executive, at a meeting in early December, approved public consultation on a draft budget. The consultation was carried out on our online consultation platform, giving everyone the chance to comment on both specific proposals in this year's draft budget as well as a chance to identify their priorities for Cambridge. It also allowed respondents to indicate how they felt about a range of approaches the council could take to balance its budget in the medium and longer term.

A [summary of responses](#) was reported to Strategy and Resources Scrutiny Committee on 30 January 2023. There was broad support for some of the generic ways of balancing the budget including, for instance, increasing fees and charges, working more closely with our partners, collaborating with our communities and sharing services with neighbouring councils.

This feedback has informed decisions relating to the final BSR and will help shape future thinking on how the council meets its savings target for future years, including through the Our Cambridge transformation programme.

# Section 4

## General Fund revenue budgets

### 2022/23 outturn

As at the end of December 2022 (quarter 3), the forecast outturn for the GF is a £1.8m underspend. However, budget carryforwards of approximately £1m are expected each year, leading to a forecast £800k higher contribution to reserves when compared with the 2022/23 budget. Overall, levels of inflation, the worsening economic situation and a tight labour market have caused substantial variances, both favourable and unfavourable, in performance against budget. The forecast outturn includes favourable variances of £1.4m on investment income and £2.1m on staffing costs, but unfavourable variances on some income lines, as well as substantial pressures on utility costs. Appropriate adjustments have been made to 2023/24 budgets where the causes of these variances are expected to impact in the coming year.

### Budget proposals

The GF revenue projections for 2023/24 to 2027/28 as presented in the MTFS have been reviewed and changes proposed. Proposals have arisen from policy initiatives, such as support for the most vulnerable to address the cost of living crisis, additional income both to mitigate additional costs and to reflect increased returns from the council's assets and unavoidable costs and savings opportunities. The impact of these proposals is shown below in aggregate, by portfolio in Appendix C(a) and in detail by type of proposal in Appendices C(b) – (e).

### Performance against savings target

For the purposes of the table below, it has been assumed that where there are savings to be found they will be achieved in the year as recurring savings and will not therefore rollforward to later years.

MTFS 2022 identified a budget gap of nearly £4m for 2023/24. This gap has been closed by a better-than-expected finance settlement and a £3.8m surplus on the collection fund, principally as a result of business rates growth exceeding expectations in 2022/23. As a result, the budget will be balanced by

making a £2.5m contribution to GF reserves.

However, reflecting the high levels of uncertainty relating to future funding levels from government, this funding not expected to be recurring, and therefore the longer-term net savings requirement has reduced by only £417k to £11.1m. Required net savings have been pushed back into 2024/25 and 2025/26, creating a 'bow wave of challenge' for the council.

It should be noted that the council has embarked on a long-term programme of transformation, incorporating savings and income generation, which will require an on-going focus on delivery. Initial estimates of the potential net savings achievable from the transformation work are insufficient to address the budget gaps now faced by the council. Therefore, the transformation programme will now identify minimum viable options and consider alternative delivery opportunities for all services.

| <b>Savings requirements - £000</b>                                     | <b>2023/24</b> | <b>2024/25</b> | <b>2025/26</b> | <b>2026/27</b> | <b>2027/28</b> | <b>Total</b>  |
|------------------------------------------------------------------------|----------------|----------------|----------------|----------------|----------------|---------------|
| <b>Net savings requirement – new each year (MTFS 2022)</b>             | <b>3,791</b>   | <b>1,871</b>   | <b>3,661</b>   | <b>689</b>     | <b>1,503</b>   | <b>11,515</b> |
|                                                                        |                |                |                |                |                |               |
| Remove indicative items now coming forward as proposals                | 200            | 736            | 540            | 1,026          | 932            |               |
| Adjusted savings requirement - new each year                           | <b>3,991</b>   | <b>2,407</b>   | <b>3,465</b>   | <b>1,175</b>   | <b>1,409</b>   |               |
|                                                                        |                |                |                |                |                |               |
| Unavoidable revenue pressures                                          | 885            | 774            | 734            | 734            | 734            |               |
| Reduced income                                                         | 1,190          | 1,140          | 1,140          | 1,140          | 1,140          |               |
| Bids                                                                   | 1,128          | 396            | 410            | 410            | 410            |               |
| Savings                                                                | (1,884)        | (2,141)        | (2,329)        | (2,329)        | (2,329)        |               |
| Increased income                                                       | (1,856)        | (1,817)        | (1,379)        | (1,029)        | (1,016)        |               |
| <b>Net bids and savings</b>                                            | <b>(537)</b>   | <b>(1,648)</b> | <b>(1,424)</b> | <b>(1,074)</b> | <b>(1,061)</b> |               |
|                                                                        |                |                |                |                |                |               |
| Increase in council tax income - change in tax base and 2.99% increase | 26             | (41)           | (120)          | (210)          | (311)          |               |
| Collection Fund surplus - council tax                                  | (17)           |                |                |                |                |               |
| Collection Fund surplus - business rates                               | (3,841)        |                |                |                |                |               |
| Change in SFA                                                          | (319)          | (659)          | (445)          | (407)          | (368)          |               |
| Unringfenced grants - additional grant above MTFS assumptions          | (1,782)        | (1,148)        | 408            | 399            | 391            |               |
| Contribution to reserves                                               | 2,479          |                |                |                |                |               |
| <b>Total funding changes</b>                                           | <b>(3,454)</b> | <b>(1,848)</b> | <b>(157)</b>   | <b>(218)</b>   | <b>(288)</b>   |               |
| <b>Total changes to savings requirements</b>                           | <b>(3,991)</b> | <b>(3,496)</b> | <b>(1,581)</b> | <b>(1,292)</b> | <b>(1,349)</b> |               |
|                                                                        |                |                |                |                |                |               |
| <b>Revised net savings requirement (new each year)</b>                 | <b>0</b>       | <b>2,902</b>   | <b>5,380</b>   | <b>1,464</b>   | <b>1,352</b>   | <b>11,098</b> |

Some allowance has been made for indicative income losses in 2024/25 (£2.8m) and later years (increasing to £3.5m in 2027/28). These include reductions in car parking income arising from work being done to reduce car usage and promote public transport use in the city, and from falls in commercial property rental income where redevelopment is planned. However, these are current best estimates which may or may not be sufficient.

The base case scenario presented above does not include an allowance for other future unavoidable pressures. However, scenario modelling undertaken to support the MTFS included consideration of the impacts of varying levels of general inflation, pay inflation, indicative pressures and council tax

increases. The five-year net savings requirements identified ranged from £9.7m to £19.0m. This represents 54% - 106% of the council's 2022/23 core spending power (core spending power is the total of core grants, business rates and council tax income provided by the local government finance settlement).

# Section 5

## General Fund capital budgets

### Capital strategy

In line with guidance, the council will prepare a capital strategy to be presented to the Strategy and Resources Scrutiny Committee and Council alongside the BSR and the treasury management and investment strategies.

### Capital plan

The council's capital plan shows approved expenditure for the next five years, where relevant, for each programme or scheme.

### Capital proposals

The majority of capital bids address the ongoing renewal, updating and major repairs of the council's buildings and operational assets. Additionally, some of the proposed spend (purchase of hydrotreated vegetable oil (HVO) vehicles and decarbonisation works at council leisure centres) will contribute specifically to the council's Climate Strategy whilst reducing the council's energy costs over the medium term. All capital proposals are shown in Appendix D(a). Approvals since the MTFS October 2022 are shown in Appendix D(b).

Members will be aware of the council's participation in the Waterbeach Renewable Energy Network (WREN) Solar Project. The project is jointly funded by the City Council, South Cambridgeshire District Council and the Cambridgeshire and Peterborough Combined Authority. Due to current market conditions, particularly connected to the need to use imported components which have increased in price due to inflation and currency fluctuations, the consultants overseeing the project have advised that it will not be possible to deliver the project within the current budget. A proposed increase in the council's total contribution from £1.3M to £1.7M is reflected in the updated capital programme. The



City Council will work with its partners to manage the cost pressures identified to ensure the project can be delivered within the revised total budget of £6.1M.

The projections in the remainder of the BSR assume that all capital proposals are approved.

## Financing

Capital schemes are funded from a variety of internal and external funding sources. The use of certain funding types is restricted, for example developer and other contributions, grants, and earmarked and specific funds.

### **Internal:**

- Earmarked and specific funds (e.g. asset replacement reserve)
- Capital receipts
- Internal borrowing (use of cash balances)
- Prudential (external) borrowing (interest and MRP funded from revenue resources)
- Revenue resources (by exception only)

### **External:**

- Developer and other contributions
- Grants, National Lottery etc.

The table below sets out how the capital plan, including the capital proposals listed in Appendix D(a), is to be financed. As capital receipts are not certain with regard to amount or timing, only specific financing such as grants and contributions can be allocated to individual capital schemes, with the majority of schemes financed from either capital receipts or borrowing. Financing will be allocated to these schemes as they are delivered in the most financially advantageous way.

### **Prudential borrowing and Minimum Revenue Provision (MRP)**

Where capital expenditure is funded from internal or external borrowing, a minimum revenue provision (MRP) is charged annually in line with the council's MRP policy. The MRP policy is presented to Council for approval annually in the Treasury Management Strategy Statement.

Capital receipts are used as the first option to replace revenue funding for schemes in the current plan from 2022/23 as well as for proposals brought forward in this BSR. The following table shows the

availability of this source of funding going forward to meet the indicative ten-year capital expenditure set out in the capital strategy. However, there is a risk that receipts may not be achieved as forecast and that more or less borrowing will be necessary as a result. Note that the below figures include both statutory capital receipts from the sale of assets and development surpluses (for example from CIP) which the council has chosen to apply to fund the forward capital plan.

| <b>Capital receipts and development surpluses available</b>                                        | <b>2022/23<br/>£000</b> | <b>2023/24<br/>£000</b> | <b>2024/25<br/>£000</b> | <b>2025/26<br/>£000</b> | <b>2026/27<br/>£000</b> | <b>2027/28<br/>£000</b> |
|----------------------------------------------------------------------------------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
| <b>Brought forward at 1 April</b>                                                                  | <b>12,198</b>           | <b>2,511</b>            | <b>2,667</b>            | <b>616</b>              | <b>130</b>              | <b>1,178</b>            |
| Forecast capital receipts and development surpluses                                                | 8,423                   | 6,648                   | 0                       | 0                       | 2,000                   | 0                       |
| Used for financing of in-year capital plan expenditure                                             | (17,669)                | (2,380)                 | (2,051)                 | (486)                   | (952)                   | (952)                   |
| Used for financing of historic capital plan expenditure (to reduce internal or external borrowing) | (441)                   | (4,112)                 | 0                       | 0                       | 0                       | 0                       |
| <b>Carried forward at 31 March</b>                                                                 | <b>2,511</b>            | <b>2,667</b>            | <b>616</b>              | <b>130</b>              | <b>1,178</b>            | <b>226</b>              |

The current capital plan, updated for schemes approved since the MTFS 2022 and proposals for new schemes is shown in detail in Appendix D(c). The tables below summarise the changes since the MTFS Oct 2022, the latest capital plan and how it is funded.

| <b>Capital plan spending</b>                                | <b>2022/23<br/>£000</b> | <b>2023/24<br/>£000</b> | <b>2024/25<br/>£000</b> | <b>2025/26<br/>£000</b> | <b>2026/27<br/>£000</b> | <b>2027/28<br/>£000</b> | <b>Total<br/>£000</b> |
|-------------------------------------------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-----------------------|
| <b>Spend MTFS October 2022</b>                              | <b>144,280</b>          | <b>31,515</b>           | <b>8,552</b>            | <b>710</b>              | <b>700</b>              | <b>700</b>              | <b>186,457</b>        |
| Approved or Amended since MTFS October 2022 (Appendix D(b)) | (23,139)                | 11,460                  | 5,628                   | 13,620                  | 0                       | 0                       | <b>7,569</b>          |
| <b>Capital plan before new proposals</b>                    | <b>121,141</b>          | <b>42,975</b>           | <b>14,180</b>           | <b>14,330</b>           | <b>0</b>                | <b>0</b>                | <b>194,026</b>        |
| New proposals see Appendix D (a)                            | 0                       | 2,149                   | 927                     | 717                     | 252                     | 252                     | <b>4,297</b>          |
| <b>Revised capital plan</b>                                 | <b>121,141</b>          | <b>45,124</b>           | <b>15,107</b>           | <b>15,047</b>           | <b>952</b>              | <b>952</b>              | <b>198,323</b>        |

| <b>Capital plan funding</b>                                       | <b>2022/23<br/>£000</b> | <b>2023/24<br/>£000</b> | <b>2024/25<br/>£000</b> | <b>2025/26<br/>£000</b> | <b>2026/27<br/>£000</b> | <b>2027/28<br/>£000</b> | <b>TOTAL<br/>£000</b> |
|-------------------------------------------------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-----------------------|
| <b>External support</b>                                           |                         |                         |                         |                         |                         |                         |                       |
| Developer contributions                                           | (2,235)                 | (10)                    | (18)                    | (10)                    | 0                       | 0                       | (2,273)               |
| Other sources                                                     | (8,068)                 | (4,560)                 | (5,628)                 | (120)                   | 0                       | 0                       | (18,376)              |
| <b>Total – External support</b>                                   | <b>(10,303)</b>         | <b>(4,570)</b>          | <b>(5,646)</b>          | <b>(130)</b>            | <b>0</b>                | <b>0</b>                | <b>(20,649)</b>       |
|                                                                   |                         |                         |                         |                         |                         |                         |                       |
| <b>City Council</b>                                               |                         |                         |                         |                         |                         |                         |                       |
| Direct Revenue Financing (DRF) – GF services                      | (5)                     | 0                       | 0                       | 0                       | 0                       | 0                       | (5)                   |
| Earmarked Reserve – Repairs and renewals fund - vehicles          | (1,583)                 | 0                       | 0                       | 0                       | 0                       | 0                       | (1,583)               |
| Appropriations from General Fund                                  | (1,715)                 | (1,470)                 | (130)                   | 0                       | 0                       | 0                       | (3,315)               |
| Earmarked Reserves – Capital Contributions                        | (3,723)                 | 0                       | 0                       | 0                       | 0                       | 0                       | (3,723)               |
| Earmarked Reserves – Climate Change Fund                          | 0                       | (100)                   | 0                       | 0                       | 0                       | 0                       | (100)                 |
| Capital receipts and development surpluses                        | (17,669)                | (2,380)                 | (2,051)                 | (486)                   | (952)                   | (952)                   | (24,490)              |
| External borrowing - Park Street redevelopment                    | (48,148)                | (29,396)                | (7,173)                 | 0                       | 0                       | 0                       | (84,717)              |
| Internal and external borrowing - on-lending for capital purposes | (33,435)                | (6,750)                 | 0                       | (13,500)                | 0                       | 0                       | (53,685)              |
| Internal and external borrowing - other schemes                   | (4,560)                 | (458)                   | (107)                   | (931)                   | 0                       | 0                       | (6,056)               |
| <b>Total – City Council</b>                                       | <b>(110,838)</b>        | <b>(40,554)</b>         | <b>(9,461)</b>          | <b>(14,917)</b>         | <b>(952)</b>            | <b>(952)</b>            | <b>(177,674)</b>      |
|                                                                   |                         |                         |                         |                         |                         |                         |                       |
| <b>Total Funding</b>                                              | <b>(121,141)</b>        | <b>(45,124)</b>         | <b>(15,107)</b>         | <b>(15,047)</b>         | <b>(952)</b>            | <b>(952)</b>            | <b>(198,323)</b>      |
| <b>Capital Plan</b>                                               | <b>121,141</b>          | <b>45,124</b>           | <b>15,107</b>           | <b>15,047</b>           | <b>952</b>              | <b>952</b>              | <b>198,323</b>        |

# Section 6

## Risks and reserves

### Risks and their mitigation

#### Risks

The table below summarises the main external risks to the financial standing and sustainability of the council, using a High-Medium-Low assessment.

| Risk                                                                                                                                                                                                                                                                                          | Probability<br>(H, M, L) | Impact<br>(H, M, L) | Overall<br>assessment<br>(H, M, L) | Mitigation                                                                                             |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------|---------------------|------------------------------------|--------------------------------------------------------------------------------------------------------|
| The combined effects of inflation, increased interest rates and reduction in economic activity may give rise to cost pressures, income reductions, recruitment difficulties, supply issues and other issues that will impact on the demand for and delivery of services                       | H                        | H                   | <b>H</b>                           | Management overview and actions targeted to address significant impacts                                |
| The implementation of proposals to tackle congestion in Cambridge may adversely impact car parking income and the delivery of services that rely on officers travelling around the city.                                                                                                      | H                        | H                   | <b>H</b>                           | Engagement with partners, strategic planning to mitigate service delivery and financial pressures      |
| Funding from central government (Settlement Funding Assessment, including the outcome of the Fair Funding Review, business rates revaluation and other grants) may fall below projections. The reset of the business rates baselines could impact the council, but impacts could be dampened. | H                        | H                   | <b>H</b>                           | Monitor developments, plan delivery of savings and additional income, consider limited use of reserves |
| Assumptions and estimates, such as inflation, pay increases and interest rates, may prove incorrect                                                                                                                                                                                           | H                        | M                   | <b>H</b>                           | Management overview and monitoring                                                                     |
| Savings plans may not deliver projected savings to expected timescales                                                                                                                                                                                                                        | H                        | H                   | <b>H</b>                           | Our Cambridge programme, management overview and monitoring                                            |

| <b>Risk</b>                                                                                                                                                | <b>Probability<br/>(H, M, L)</b> | <b>Impact<br/>(H, M, L)</b> | <b>Overall<br/>assessment<br/>(H, M, L)</b> | <b>Mitigation</b>                                                             |
|------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------|-----------------------------|---------------------------------------------|-------------------------------------------------------------------------------|
| Unforeseen levels of expenditure, such as major repairs to offices and commercial properties, including the commitment to net zero carbon, may be required | M                                | H                           | <b>H</b>                                    | Property condition surveys, review of property use, asset management planning |
| Increases in council tax and business rates receipts due to local growth may not meet expectations                                                         | M                                | L                           | <b>L</b>                                    | Management overview and monitoring                                            |
| New legislation or changes to existing legislation may have budgetary impacts                                                                              | L                                | M                           | <b>L</b>                                    | Management overview and monitoring                                            |
| The council may be impacted by spending cuts implemented by other agencies                                                                                 | H                                | L                           | <b>L</b>                                    | Engagement with partners                                                      |

## Sensitivity analysis

The budget process addresses these risks by applying principles of prudence and sustainability throughout. The sensitivity of the budget to estimates and assumptions has been assessed in the MTFS presented to Council in October 2022.

## Equality impact assessment

As a key element of considering the changes proposed in this BSR, an Equality impact assessment has been undertaken covering all Budget 2023/24 proposals. This is included in this report at Appendix E. Assessing the potential equality impact of proposed changes to policies, procedures and practices is one of the key ways in which public authorities can show that they have treated everyone fairly and without discrimination. In addition, all proposals are given poverty and climate change ratings, so that the overall impact of the proposals in those areas can be understood.

## Section 25 Report

Section 25 (s. 25) of the Local Government Act 2003 requires that the Chief Financial Officer (CFO) reports to the authority, when it is making the statutory calculations required to determine its council tax or precept, on the following:

- The robustness of the estimates made for the purposes of the calculations, and
- The adequacy of the proposed levels of financial reserves.

This report will be included in the Final BSR presented to Council on 23 February 2023.

# Reserves

The council holds two types of general fund reserves:

- The GF is a working balance to cushion the impact of uneven cash flows. It acts as a contingency for unexpected emergencies, unforeseen spending or uncertain developments and pressures where the exact timing and value is not yet known and/or within the council's control. The reserve also provides cover for grant and income risk.
- Earmarked reserves are set aside for specific and designated purposes or to meet known or predicted liabilities, e.g. insurance claims.

The minimum level of the GF reserve depends on the financial risks facing the council, which will vary over time. The prudent minimum balance (PMB) and target level of GF reserves were reviewed and amended in the MTFS. No further changes are recommended at this time.

| GF reserves                                                           | £m    |
|-----------------------------------------------------------------------|-------|
| <b>October 2022 MTFS / February 2023 BSR<br/>– Recommended levels</b> |       |
| - Target level                                                        | 8.225 |
| - Minimum level                                                       | 6.854 |

The projected levels of reserves for the budget setting period, based on the proposals included in this report, and if all net savings requirements identified for 2024/25 and later years are delivered, are as set out in the next table. Whilst reserve levels appear high, particularly if indicative levels of business rates growth are included, there are a number of potential calls on these reserves. These are listed below, with high level indicative costs given. Work to identify, plan for, and assess how these challenges will be met, including better estimates of potential costs, is at varying levels of development. However, the range of costs below provide some indication of the financial challenges ahead. The council is in a fortunate position to have reserves available to meet some of these challenges, rather than having to borrow and incur interest and minimum revenue provision costs.

- Refurbishment and energy efficiency improvements to the Guildhall (£16-20m)
- Costs of improving sustainability and climate change adaptation for both the council and the city, including carbon reduction measures for the council's administrative and operational buildings, decarbonization of the council's vehicle fleet and reductions in water usage (£10-15m)
- City Centre regeneration (£5-10m)
- Future costs of transformation, including redundancy costs (£2-4m)

- Future support for service delivery, whilst the council transforms, and savings are made

The possible impact of these indicative costs is modelled in the reserves table below as 'Indicative cost of future developments' alongside the 'Business rates growth element', which is also subject to considerable uncertainty.

| <b>GF reserve £'000</b>                                            | <b>2022/23</b>  | <b>2023/24</b>  | <b>2024/25</b>  | <b>2025/26</b>  | <b>2026/27</b>  | <b>2027/28</b>  |
|--------------------------------------------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| <b>Balance at 1 April (b/fwd)</b>                                  | <b>(25,533)</b> | <b>(21,505)</b> | <b>(22,424)</b> | <b>(22,184)</b> | <b>(22,134)</b> | <b>(22,084)</b> |
| Contribution (to) / from reserves per BSR 2022/23                  | 256             | 60              | 60              |                 |                 |                 |
| Contribution (to)/from reserves - MTFS 2022 and BSR 2023/24        | 1,122           | (2,479)         | 0               | 0               | 0               | 0               |
| Carry forwards                                                     | 2,133           | 0               | 0               | 0               | 0               | 0               |
| Closure of the Cambridge Live Development Fund                     | (213)           | 0               | 0               | 0               | 0               | 0               |
| WREN solar project                                                 | 0               | 1,570           | 130             | 0               | 0               | 0               |
| Colville III redevelopment – rephasing of revenue budget           | 120             | (120)           | 0               | 0               | 0               | 0               |
| Indicative funding for the Climate Change Fund (CCF)               | 0               | 50              | 50              | 50              | 50              | 50              |
| Increase to swimming charges from January 2023                     | (40)            | 0               | 0               | 0               | 0               | 0               |
| Senior management restructure - provision for redundancy costs     | 650             | 0               | 0               | 0               | 0               | 0               |
| <b>Balance at 31 March before business rates growth (c/fwd)</b>    | <b>(21,505)</b> | <b>(22,424)</b> | <b>(22,184)</b> | <b>(22,134)</b> | <b>(22,084)</b> | <b>(22,034)</b> |
|                                                                    |                 |                 |                 |                 |                 |                 |
| Business rates growth – <b>indicative</b> growth element (at risk) | (1,989)         | (7,400)         | (7,678)         | (1,631)         | (1,616)         | (1,841)         |
| <b>Indicative</b> costs of future developments                     | 0               | 4,000           | 9,000           | 9,500           | 8,500           | 7,000           |
| <b>Balance at 31 March including business rates growth</b>         | <b>(23,494)</b> | <b>(27,813)</b> | <b>(26,251)</b> | <b>(18,332)</b> | <b>(11,398)</b> | <b>(6,189)</b>  |

As noted, the levels of risk to the financial sustainability of the council are considerable. Many risks are external and substantially beyond the council's control, which is reflected in the PMB. However, failure to deliver the required savings and/or increased income through the Our Cambridge programme and other initiatives will give rise to use of general reserves to meet budget gaps year on year. This is not sustainable in the long term, so it is recommended that alternative use of reserves is only considered when a credible timetable for the delivery of substantially all net savings requirements has been set.

## **Earmarked and specific funds**

In addition to general reserves, the council maintains earmarked and specific funds held to meet major expenditure of a non-recurring nature or where the income has been received for a specific purpose but not yet spent. Details of opening and closing balances of principal and specific funds, with approved/anticipated use over the budget period were included in MTF5 2022 Appendix D.

### **Contribution to Energy Costs Earmarked Reserve**

Due to the current uncertainty in the extent of increases in the costs of electricity and gas, a new temporary earmarked reserve is proposed for 2023/24 only, to be used to fund energy costs over and above existing electricity and gas budgets. The Head of Finance will approve use of this reserve to support specific budgets as required. The reserve will be set up with £600k, being the current estimate of the shortfall on these budgets. It is intended that this reserve will be temporary, with greater certainty possible for energy budgets in 2024/25 and future years.



# Section 7

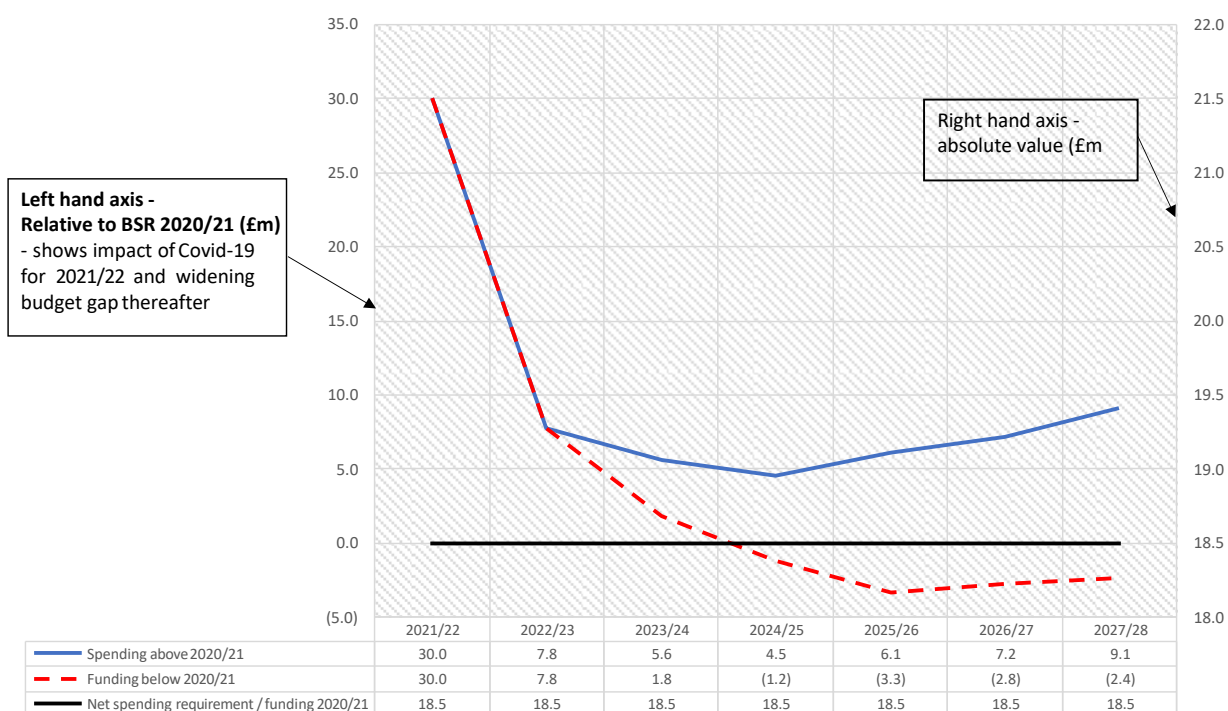
## Future strategy

Whilst the outcomes of many of the risks and uncertainties outlined in the previous section may become clearer during 2023/24, the council must set out a strategy in this report to ensure on-going financial sustainability.

## The MTFS savings challenge

As a council, we are facing unprecedented and increasing challenges over the next five years. MTFS 2022 predicted that on the assumptions in our current base scenario, our budgeted net spend (pre-Covid) will fall from £18.5m in 2020/21 to £16.1m in 2027/28. When inflation is taken into account this represents a reduction of around £8.3m, or 45% in real terms. This position is subject to considerable uncertainty, with unavoidable revenue pressures potentially higher than forecast and inflationary pressures and supply chain issues adding to the council's costs. The UK is also facing a potentially prolonged recessionary period which could lead to ongoing income reductions and increased demand for services. MTFS 2022 presents a cumulative savings requirement rising from **£3.8m** in 2023/24 to **£11.5m** in 2027/28 for the base scenario. The charts on the following page show the difference between our projected spend and our forecast funding demonstrating the size of the savings gap and how it increases over the next five years, as set out in the MTFS. Following the changes recommended in this budget, the resulting net new savings requirement to 2027/28 is **£11.1m**, over the remaining four years of the MTFS period.

MTFS 2022 - Net spending requirements before savings

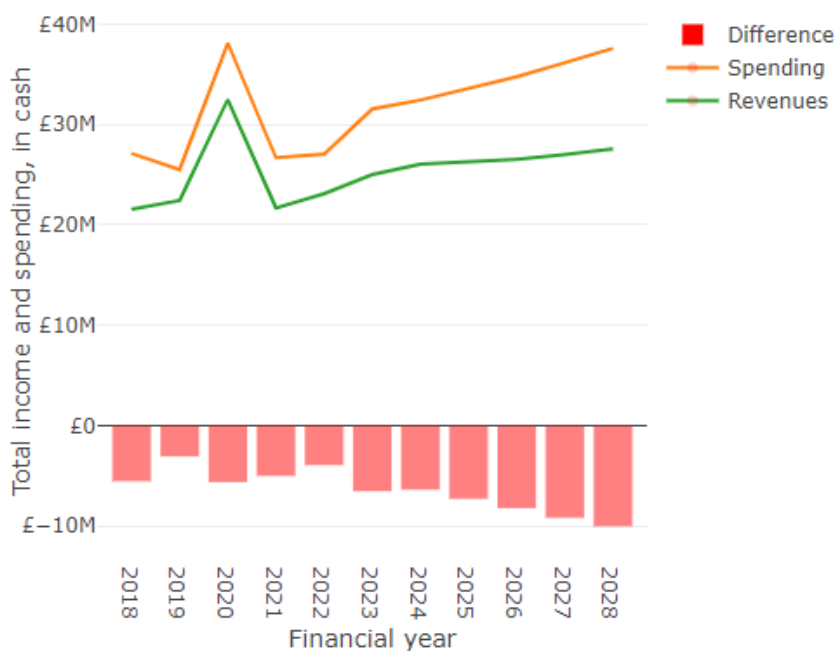


An alternative presentation is given by the CIPFA/IFS local government finance model, which confirms a widening gap between income and expenditure.

### Comparison of revenues with spending

These measures of revenues and spending are not directly comparable, so that a council with spending above revenues in a year did not necessarily draw down reserves, and vice versa. Nonetheless, comparing the trends in these two series may be informative.

#### Comparison of revenues with spending for Cambridge



# Achieving financial sustainability and resilience

Despite continuing pressures and uncertainties, the council's finances are currently healthy. In particular, it has good levels of general reserves. However, there is no foreseeable end to scarce funding for local authorities. Global economic troubles, the war in Ukraine and the increasing challenges of climate change all combine to create a difficult operating environment. It is important, therefore, to ensure that the council is prepared to manage financial challenges as they arise. To ensure financial resilience the council must work hard to: -

- Maintain healthy levels of reserves
- Plan and deliver savings in a controlled and sustainable way
- Ensure savings and income plans are firm and robust and that gaps / savings still to be found are minimised, particularly in the next two or three financial years
- Minimise unplanned overspends and/or carrying forward undelivered savings into the following year.

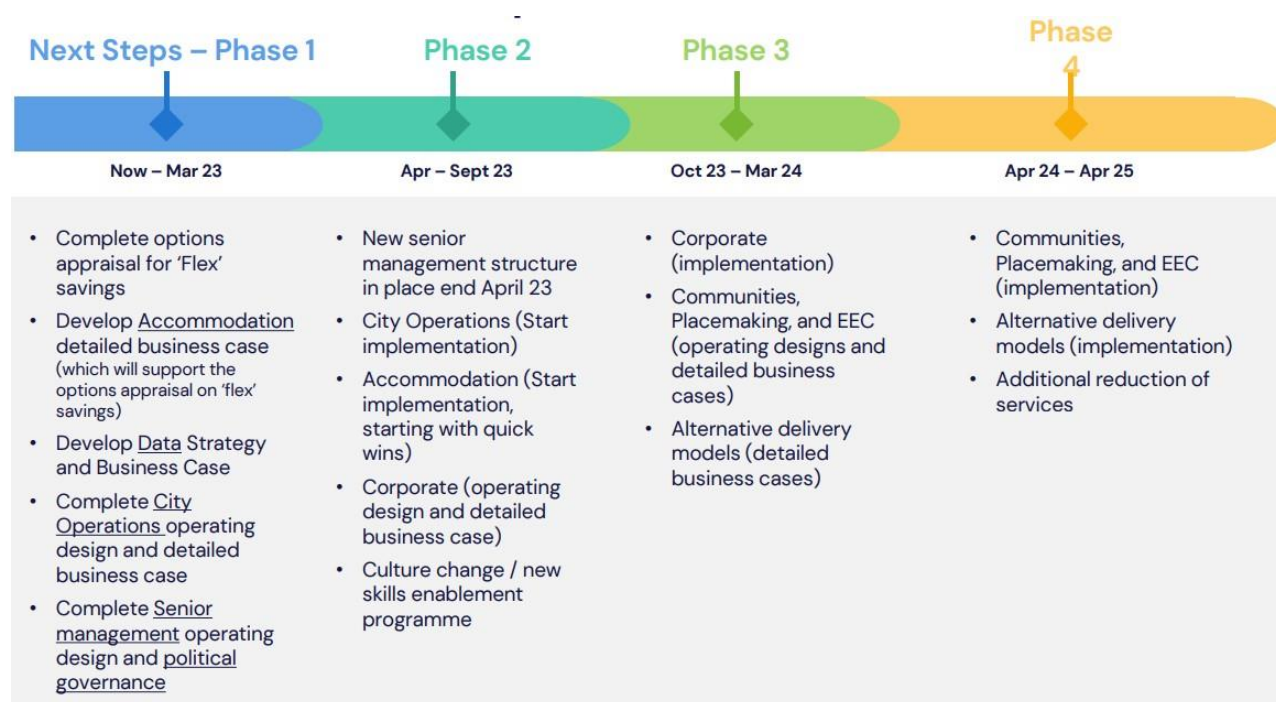
## Our Cambridge - Transformation and recovery programme

BSR 2022/23 set out the need for a transformation and recovery programme to support the council to respond to the financial challenges of the future and the challenges and opportunities of the pandemic and recovery. Substantial work has taken place over the year to determine the direction of travel for the future organisation design, as follows:

- Service delivery: focusing on how we can reorganise service delivery structures and processes
- Leadership and decision-making: including a review of existing structures, governance arrangements and the management information available for decision making
- People, accommodation and digital: assessing the costs and potential return from these essential resources and how the future design can optimise their value

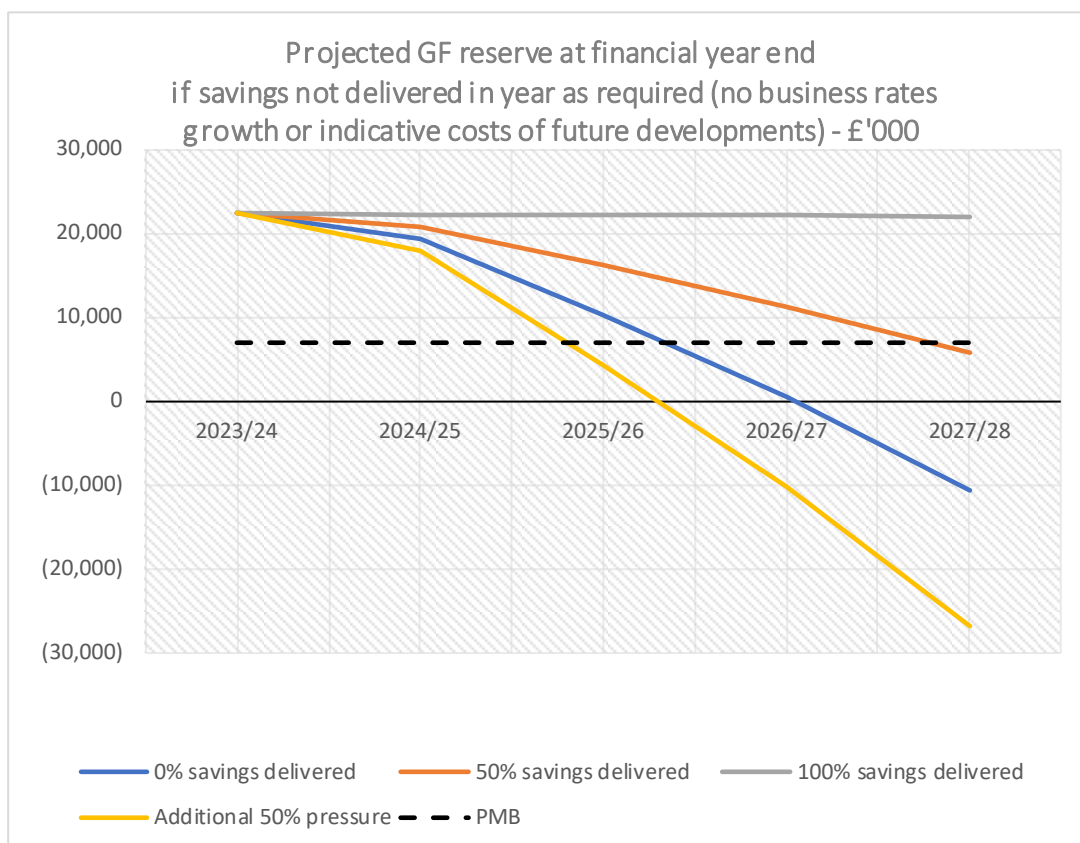
The diagram below gives an indication of the phasing, timeline and work to be done to deliver the new organisation design and the savings arising from those changes. Whilst initial work indicated that at least £5m of savings are achievable across the council as a whole (General Fund and Housing Revenue Account), the current level of financial uncertainty has refocused the programme on to a twin-track approach to savings:

- Immediate savings: savings that can be identified and taken now, without structural changes to the council
- Transformational savings: identified through the Our Cambridge implementation plan, but now focused on a 'minimum viable option' for services, that could be flexed upwards if finances allow. This would be expected to achieve savings for the whole council above and beyond the £5m initially identified

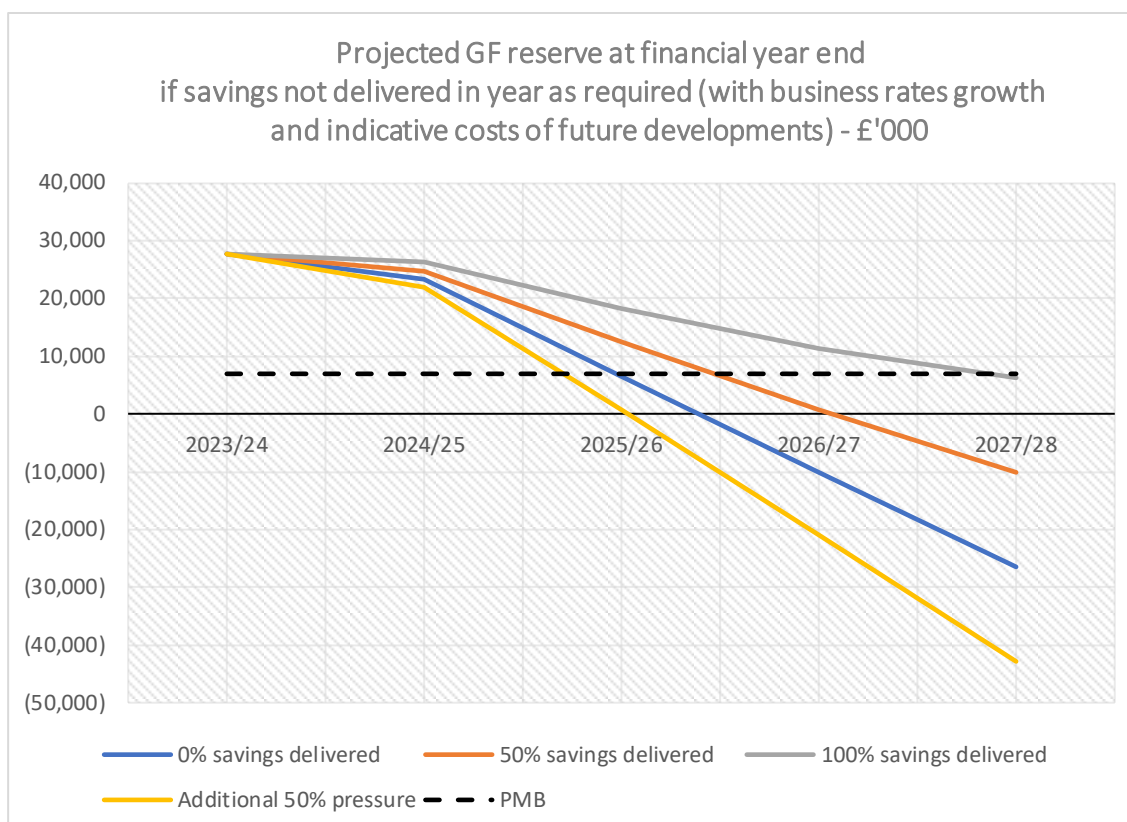


## Unmet savings requirement

If no savings beyond those proposed in this BSR in Section 4 and Appendix C are delivered, GF reserves can be used to balance the budget. However, reserves can only be used once, and the graph below shows that reserves would fall well below the prudent minimum level during 2026/27 financial year if no business rates growth is taken into account.



Including potential business rates growth and the indicative cost of future developments, the achievement of 100% of savings are still required to keep reserves above the PMB on this timescale, see below.



Therefore, to ensure financial sustainability, the council must deliver substantial savings beyond the initial amounts identified by Our Cambridge. This will be done by

- Accelerating projects within Our Cambridge that are most likely to result in efficiencies, savings and increased income
- Reviewing service standards for statutory services to ensure value for money is achieved
- Robustly challenging the costs and benefits of discretionary services
- Assessing the 'minimum viable option' for all services, flexing this upwards if finances allow
- Identifying additional savings and income; and
- Reviewing and optimising capital spending

# Section 8

## Section 25 report

Section 25 of the Local Government Act 2003 requires the Council's Section 151 officer to report to the council when it is considering its budget requirement and consequent council tax. The report must deal with the robustness of the estimates made for the purposes of the calculations and the adequacy of the reserves allowed for in the budget proposals.

The rationale is to ensure that the estimates are sufficient to cover regular recurring costs plus any reasonable risks and uncertainties and, in the event of unexpected expenditure, there are adequate reserves to draw on. The calculations relate to the budget for the forthcoming year and the legal requirement may, therefore, be interpreted as reporting only on the 2023/24 estimates and reserves up to 31 March 2024.

### **Robustness of estimates**

The council has well established and robust budget processes. These have been followed when compiling the 2023/24 budget and medium-term projections. A prudent approach has been taken to the estimates and assumptions used in the preparation of the MTFS in October 2022. Section 3 of that document sets out these estimates and assumptions and indicates the sensitivity of each in financial terms. Estimates relating to pension costs, investment interest and council tax have been updated and other estimates confirmed during the development of this BSR.

#### **Economic context**

The council is subject to significant market uncertainties that make the estimation of costs and income difficult. CPI inflation remains above 10%, interest rates are expected to rise further, possibly peaking later in 2023, and the labour market is particularly difficult. The latter is evidenced by public sector pay demands and industrial action, and many areas of the council are finding staff recruitment and retention difficult, leading to the need to take on agency staff to maintain service delivery. Furthermore, adverse economic conditions are leading to an increase in service demands. As a result, estimates in this BSR are less robust than would normally be expected and should be treated with some caution, and consideration given to the alternative scenarios modelled in the MTFS.

### **Future funding of local government**

This is the fifth year that a single year financial settlement for local government has been announced, albeit with some indications of the direction of travel for 2024/25. There is, therefore, significant uncertainty as to the quantum and form of local government funding underlying future year budget numbers presented. This hinders financial planning and makes it more difficult for the council to achieve financial sustainability. Fundamental changes to the distribution of funding have been expected for a number of years, with implementation of changes not now expected until 2026/27 making forecasting for 2025/26 and beyond very difficult. The outlook on funding presented reflects a prudent view and could be more negative than the eventual outcome.

### **Scenario planning and unavoidable revenue pressures**

Prior to the Covid pandemic, we saw new unavoidable revenue pressures of the order of £800k arising in each year and included these in evaluating 'best' and 'worst' case levels of savings requirement. However, instead of using these indicative levels of general unavoidable pressures, MTFS 2021 and MTFS 2022 follow best practice and identifies specific indicative pressures and present two alternative scenarios. This builds on an improved understanding of the council's financial vulnerabilities identified during the pandemic. For the purposes of 2023/24 in this BSR, these scenarios give recurring net savings requirement of 46-90% of the council's 2022/23 net spending requirement.

Given the high levels of focus on transformation and savings, it is expected that levels of emerging pressures will reduce. However, the scale of savings to be achieved by the council over the next five years is considerable and represents an ongoing risk and challenge.

### **Estimation and delivery of savings**

Savings proposals included in this BSR are considered to be deliverable, but future savings will require a fundamental change in the way that the council operates, and services are delivered. The council's transformation programme, Our Cambridge, is expected to deliver a significant portion of these savings, with changes in the culture of the organisation, and the cessation and contraction of some services providing further savings. At this point, it is not possible to assess whether sufficient savings will be delivered, or the timing of those savings. Risks to the delivery of savings include:

- the significant level of cultural, organisational and service delivery change to be delivered
- complex and time-consuming decision-making mechanisms that are not well equipped to manage complex and cross-cutting financial and organisational issues and will be subject to review and change as transformation is delivered
- demanding timescales



- significant pressures on officer capacity to deliver business-as-usual, cost-of-living crisis response and transformational change.

There are, therefore, significant levels of risk around the estimation and delivery of potential income and savings required to ensure the financial sustainability of the council in the medium term.

### **Adequacy of reserves**

The requirement for financial reserves is acknowledged in statute. Section 32 of the Local Government Finance Act 1992 requires billing authorities in England and Wales to have regard to the level of reserves needed for meeting estimated future expenditure when calculating the budget requirement. It is the responsibility of the Section 151 officer to advise local authorities on the level of reserves that they should hold and to ensure that there are clear protocols for their establishment and use. Reserves should not be held without a clear purpose.

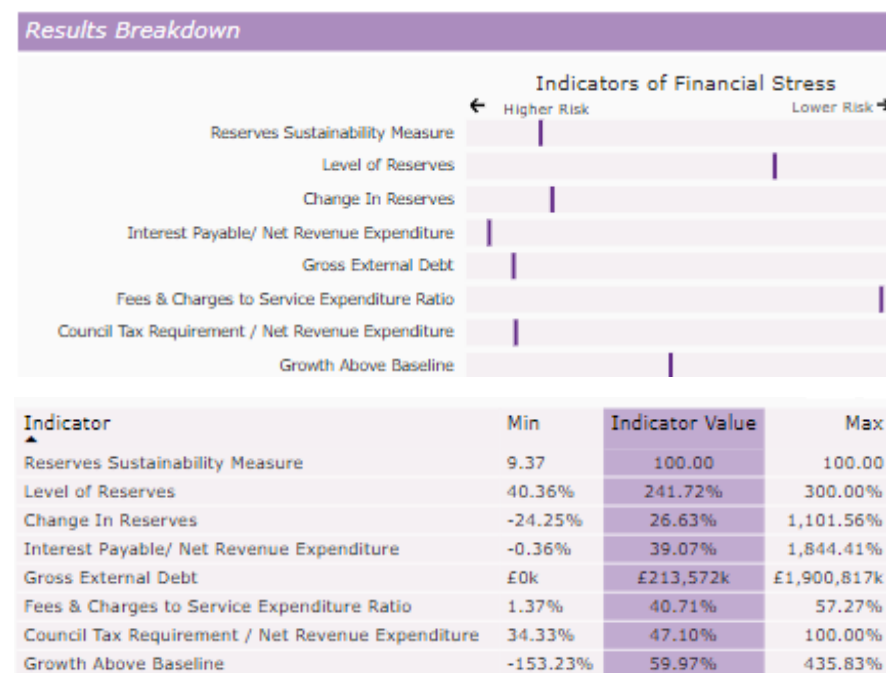
A key mitigation for financial risk is the Section 151 officer's estimate of a prudent level of reserves. A risk assessment was undertaken in MTFS 2022 to determine the level of non-earmarked general reserves required by the council. Section 6 of this report recommends no changes to the assessment at this time. In making the recommendation for the level of reserves, the Section 151 officer has followed guidance in the CIPFA LAAP Bulletin 99 – Guidance notes on Local Authorities Reserves and Balances. The risk analysis shows that a prudent minimum level of reserves for 2021/22 will be of the order of £6.9m.

The final table in Section 6 shows that the anticipated level of the general fund reserves will remain above the prudent minimum level for the duration of the medium-term planning period. However, Section 7 presents an alternative view, in which varying levels of savings are achieved with shortfalls being met from reserves showing how the council could breach its prudent minimum balance of reserves within the five-year planning period.

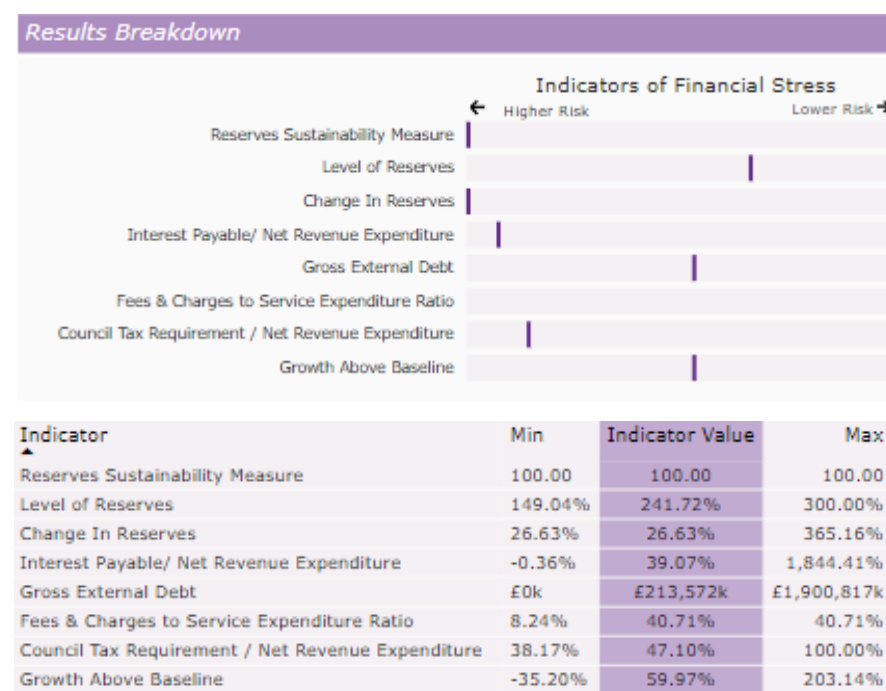
### **Financial sustainability**

The Chartered Institute of Public Finance and Accountancy (CIPFA) produces a Financial Sustainability Index for councils, comprising a range of indicators and allows comparison with all district councils or 'nearest neighbours'. These comparisons are shown below, using 2021/22 data.

## All district councils

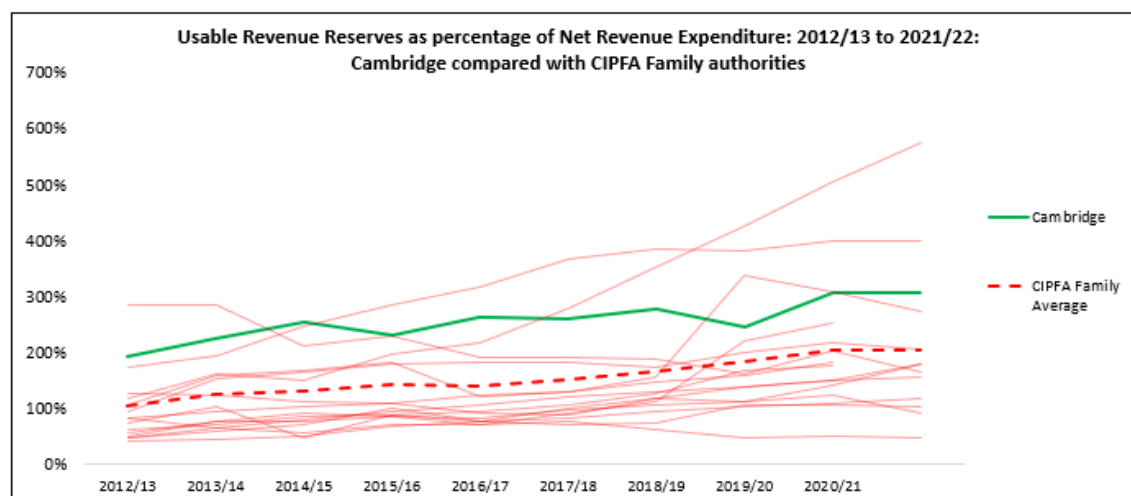


## Nearest neighbours



**Reserves sustainability measure:** This is the ratio between the current level of reserves and the average of the previous three years decrease in reserves. The maximum value of this indicator is 100, with all except five district councils scoring the maximum. This indicator has been affected by the levels of reserves held and used as a result of the Covid pandemic, and therefore it is not considered to provide useful insight at present.

A more useful comparison is provided below, showing that the council's usable reserves are above the average of its CIPFA nearest neighbours, and well-positioned with the group as a whole..



Graph provided by LGImprove

**Interest payable /Net revenue expenditure, Gross external debt:** These indicators record the council's HRA debt and the interest payable on it, which is fully supported by rents and other revenue within the HRA as shown within the HRA's 30-year business plan and is therefore not considered to be a risk to the council's financial sustainability. The council currently holds no other debt.

**Council tax requirement / Net revenue expenditure, Fees and charges to service expenditure ratio:**

These indicators show the reliance that the council has on income other than council tax to support the provision of services and are designed such that high levels of other income are considered to reduce the financial risk to the council. However, the pandemic and current economic pressures have shown that the reverse is the case with income from commercial property and car parking income subject to external influences outside the council's control. These income flows are kept under close review through the year. If and when shortfalls are predicted, corrective action is taken.

**Business rates, growth above baseline:** The council currently benefits from the retention of some of its business rates growth which will be lost when business rate baselines are reset. In setting its budget, the council does not rely on business growth to fund core services, so this is not considered to be a risk to the council's financial sustainability.

**Conclusion**

**I therefore consider that the estimates for the financial year 2023/24 to be sufficiently robust and the**

**financial reserves up to 31 March 2024 to be adequate.**

**However, I draw attention to the high levels of savings that are required to ensure the council's future financial sustainability, and that**

- **the plans currently under development are unlikely to meet the savings requirement in full**
- **the delivery of these plans will be challenging**
- **difficult decisions will be necessary to achieve the required level of transformation and savings delivery**

**Caroline Ryba, Head of Finance**

# Appendix A(a)- Calculation of council tax base 2023/24

|                                                                                            | Council Tax Bands                       |          |                                    |         |        |          |        |          |        |           |
|--------------------------------------------------------------------------------------------|-----------------------------------------|----------|------------------------------------|---------|--------|----------|--------|----------|--------|-----------|
|                                                                                            | A entitled to disabled relief reduction | A        | B                                  | C       | D      | E        | F      | G        | H      | Total     |
| Dwellings on the valuation list                                                            | 0                                       | 4,332    | 10,810                             | 20,267  | 10,387 | 5,975    | 3,863  | 3,251    | 501    | 59,386    |
| Dwellings treated as exempt                                                                | 0                                       | -532     | -553                               | -841    | -693   | -438     | -281   | -392     | -168   | -3,898    |
| Adjustments for disabled relief (i.e. reduced by one band)                                 | 0                                       | -1       | -15                                | -48     | -36    | -20      | -14    | -14      | -1     | -149      |
|                                                                                            | 1                                       | 15       | 48                                 | 36      | 20     | 14       | 14     | 1        | 0      | 149       |
| Total chargeable dwellings                                                                 | 1.00                                    | 3,814    | 10,290                             | 19,414  | 9,678  | 5,531    | 3,582  | 2,846    | 332    | 55,488    |
|                                                                                            |                                         |          |                                    |         |        |          |        |          |        |           |
| Where there is a liability to pay 100% council tax                                         | 1                                       | 1,898    | 4,507                              | 12,989  | 7,038  | 4,173    | 2,818  | 2,347    | 292    | 36,063    |
| That are assumed to be subject to a discount or premium                                    | 1                                       | 1,916    | 5,783                              | 6,425   | 2,640  | 1,358    | 764    | 499      | 40     | 19,425    |
|                                                                                            |                                         |          |                                    |         |        |          |        |          |        |           |
| Dwelling Equivalents:                                                                      |                                         |          |                                    |         |        |          |        |          |        |           |
| Number of dwelling equivalents after applying discounts and premiums to calculate tax base | 0.75                                    | 3,321.25 | 8,822                              | 17,779  | 9,001  | 5,185.75 | 3,388  | 2,725.25 | 320.75 | 50,543    |
| Ratio to Band D                                                                            | 5/9                                     | 6/9      | 7/9                                | 8/9     | 1      | 11/9     | 12/9   | 13/9     | 18/9   |           |
| Band D equivalents                                                                         | 0.4                                     | 2214.2   | 6861.6                             | 15803.6 | 9001.0 | 6338.1   | 4893.8 | 4542.1   | 641.5  | 50,296    |
| Band D equivalent contributions for Government properties                                  |                                         |          |                                    |         |        |          |        |          |        | 1         |
| Allowance for Council Tax Support                                                          |                                         |          |                                    |         |        |          |        |          |        | (3,968.6) |
| Tax base after allowance for Council Tax Support                                           |                                         |          |                                    |         |        |          |        |          |        | 46,327.4  |
|                                                                                            | Add                                     |          | Estimated net growth in tax base   |         |        |          |        |          |        | 500       |
|                                                                                            | Less                                    |          | Adjustment for student exemptions  |         |        |          |        |          |        | (1,168.1) |
|                                                                                            | Less                                    |          | Assumed loss on collection at 1.8% |         |        |          |        |          |        | (821.9)   |
| Total Band D Equivalents – Tax base for Council Tax and Precept Setting Purposes           |                                         |          |                                    |         |        |          |        |          |        | 44,837.40 |

# Appendix A (b)

## Council Tax Setting 2023/24

1. The Council calculated its Council Tax Base 2023/24 for the whole Council area as **44,837.4** [Item T in the formula in Section 31B of the Local Government Finance Act 1992, as amended (the "Act")]
2. The Council calculates that the Council Tax requirement for the Council's own purposes for 2023/24 is **£9,812,665**.
3. That the following amounts be calculated for the year 2023/24 in accordance with Sections 31 to 36 of the Act:

|     |                     |                                                                                                                                                                                                                                                                  |
|-----|---------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| (a) | <b>£181,985,795</b> | being the aggregate of the amounts which the Council estimates for the items set out in Section 31A(2) of the Act                                                                                                                                                |
| (b) | <b>£172,173,130</b> | being the aggregate of the amounts which the Council estimates for the items set out in Section 31A(3) of the Act                                                                                                                                                |
| (c) | <b>£9,812,665</b>   | being the amount by which the aggregate at 3(a) above exceeds the aggregate at 3(b) above, calculated by the Council in accordance with Section 31A(4) of the Act as its Council Tax requirement for the year. [Item R in the formula in Section 31B of the Act] |
| (d) | <b>£218.85</b>      | being the amount at 3(c) above (Item R), all divided by the amount at 1 above (Item T), calculated by the Council, in accordance with Section 31B of the Act, as the basic amount of its Council Tax for the year.                                               |

4. To note that Cambridgeshire County Council, the Cambridgeshire Police & Crime Commissioner Cambridgeshire & Peterborough Fire Authority, and the Cambridgeshire & Peterborough Combined Authority have issued precepts to the Council in accordance with Section 40 of the Local Government Finance Act 1992 for each of the categories of dwellings in the Council's area as indicated in the table below.

5. That the Council, in accordance with Sections 30 and 36 of the Local Government Finance Act 1992, hereby sets the aggregate amounts shown in the table below as the amounts of Council Tax for 2023/24 for each of the categories of dwellings in the Council's area.

| <b>Dwelling Band</b> | <b>City Council<br/>£</b> | <b>County Council<br/>£</b> | <b>Police &amp; Crime Commissioner<br/>£</b> | <b>Fire Authority<br/>£</b> | <b>Cambridgeshire &amp; Peterborough Combined Authority<br/>£</b> | <b>Aggregate Council Tax<br/>£</b> |
|----------------------|---------------------------|-----------------------------|----------------------------------------------|-----------------------------|-------------------------------------------------------------------|------------------------------------|
| A                    | 145.90                    | 1,028.58                    | 181.68                                       | 53.28                       | 8.00                                                              | 1,417.44                           |
| B                    | 170.22                    | 1,200.01                    | 211.96                                       | 62.16                       | 9.33                                                              | 1,653.68                           |
| C                    | 194.53                    | 1,371.44                    | 242.24                                       | 71.04                       | 10.67                                                             | 1,889.92                           |
| <b>D</b>             | <b>218.85</b>             | <b>1,542.87</b>             | <b>272.52</b>                                | <b>79.92</b>                | <b>12.00</b>                                                      | 2,126.16                           |
| E                    | 267.48                    | 1,885.73                    | 333.08                                       | 97.68                       | 14.67                                                             | 2,598.64                           |
| F                    | 316.12                    | 2,228.59                    | 393.64                                       | 115.44                      | 17.33                                                             | 3,071.12                           |
| G                    | 364.75                    | 2,571.45                    | 454.20                                       | 133.20                      | 20.00                                                             | 3,543.60                           |
| H                    | 437.70                    | 3,085.74                    | 545.04                                       | 159.84                      | 24.00                                                             | 4,252.32                           |

6. The Council determines that, in accordance with Section 52ZB of the Local Government Finance Act 1992, the basic amount of its council tax for 2023/24 is not excessive.

# Expenditure and Funding 2022/23 to 2032/33

## Appendix B

| Description / £'000s                                | 2022/23       | 2023/24       | 2024/25       | 2025/26       | 2026/27       | 2027/28       | 2028/29       | 2029/30       | 2030/31       | 2031/32       | 2032/33       |
|-----------------------------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| <b>Expenditure</b>                                  |               |               |               |               |               |               |               |               |               |               |               |
| The Leader                                          | 7,321         | 6,140         | 5,686         | 5,312         | 5,335         | 5,341         | 5,370         | 5,396         | 5,422         | 5,453         | 5,482         |
| Finance, Resources and Transformation               | (4,782)       | (5,813)       | (6,142)       | (5,631)       | (5,157)       | (5,005)       | (5,187)       | (5,374)       | (5,567)       | (5,766)       | (5,970)       |
| Recovery, Employment and Community Safety           | 1,055         | 847           | 799           | 777           | 796           | 816           | 820           | 824           | 829           | 833           | 837           |
| Housing General Fund                                | 4,692         | 3,793         | 3,919         | 4,046         | 4,169         | 4,293         | 4,381         | 4,472         | 4,565         | 4,659         | 4,756         |
| Environment, Climate, and Biodiversity              | 10,147        | 10,471        | 10,789        | 11,047        | 11,279        | 11,505        | 11,576        | 11,645        | 11,718        | 11,792        | 11,868        |
| Equalities, Anti-poverty and Wellbeing              | 0             | 30            | 0             | 0             | 0             | 0             | 0             | 0             | 0             | 0             | 0             |
| Open Spaces, Food Justice and Community Development | 10,992        | 10,429        | 10,731        | 11,051        | 11,398        | 11,744        | 11,833        | 11,925        | 12,019        | 12,116        | 12,215        |
| Planning Policy and Infrastructure                  | (801)         | (388)         | 1,545         | 1,744         | 1,871         | 2,060         | 2,178         | 2,299         | 2,423         | 2,549         | 2,678         |
| Revised net savings requirement                     | 0             | 0             | (2,902)       | (8,282)       | (9,746)       | (11,098)      | (11,039)      | (10,886)      | (11,042)      | (11,280)      | (11,618)      |
| <b>Net service budgets</b>                          | <b>28,624</b> | <b>25,509</b> | <b>24,425</b> | <b>20,064</b> | <b>19,945</b> | <b>19,656</b> | <b>19,932</b> | <b>20,301</b> | <b>20,367</b> | <b>20,356</b> | <b>20,248</b> |
|                                                     |               |               |               |               |               |               |               |               |               |               |               |
| Capital accounting adjustments                      | (6,337)       | (6,337)       | (6,337)       | (6,337)       | (6,337)       | (6,337)       | (6,337)       | (6,337)       | (6,337)       | (6,337)       | (6,337)       |
| Capital expenditure financed from revenue           | 1,198         | 1,570         | 130           | 0             | 0             | 0             | 0             | 0             | 0             | 0             | 0             |
| Cost of revised capital financing strategy          | 40            | 279           | 817           | 1,944         | 2,585         | 3,131         | 3,677         | 4,223         | 4,769         | 5,315         | 5,861         |
| Collection fund deficit                             | 4,935         | 0             | 0             | 0             | 0             | 0             | 0             | 0             | 0             | 0             | 0             |
| Contributions to earmarked funds                    | 879           | 996           | 396           | 396           | 396           | 396           | 396           | 396           | 396           | 396           | 396           |
| <b>Net spending requirement</b>                     | <b>29,339</b> | <b>22,017</b> | <b>19,431</b> | <b>16,067</b> | <b>16,589</b> | <b>16,846</b> | <b>17,668</b> | <b>18,583</b> | <b>19,195</b> | <b>19,730</b> | <b>20,168</b> |



| Description / £'000s                                               | 2022/23         | 2023/24         | 2024/25         | 2025/26         | 2026/27         | 2027/28         | 2028/29         | 2029/30         | 2030/31         | 2031/32         | 2032/33         |
|--------------------------------------------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| <b>Funded by:</b>                                                  |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |
| Settlement Funding Assessment (SFA)                                | (4,272)         | (4,591)         | (4,931)         | (4,709)         | (4,756)         | (4,804)         | (5,221)         | (5,595)         | (5,927)         | (6,215)         | (6,457)         |
| Locally Retained Business Rates – Growth Element/additional income | (1,989)         | (7,400)         | (7,404)         | (1,933)         | (1,936)         | (1,937)         | (2,012)         | (2,247)         | (2,247)         | (2,247)         | (2,247)         |
| Core Funding Grants                                                | (2,059)         | (4,634)         | (4,231)         | (310)           | (310)           | (310)           | (310)           | (310)           | (310)           | (310)           | (310)           |
| New Homes Bonus (NHB)                                              | (1,957)         | (54)            | 0               | 0               | 0               | 0               | 0               | 0               | 0               | 0               | 0               |
| Collection Fund Surplus                                            | 0               | (3,858)         | 0               | 0               | 0               | 0               | 0               | 0               | 0               | 0               | 0               |
| Appropriations from earmarked funds                                | (5,385)         | 0               | 0               | 0               | 0               | 0               | 0               | 0               | 0               | 0               | 0               |
| Council Tax                                                        | (9,702)         | (9,813)         | (10,303)        | (10,696)        | (11,153)        | (11,586)        | (11,916)        | (12,222)        | (12,502)        | (12,749)        | (12,945)        |
| Contributions to / (from) reserves                                 | (3,975)         | 8,332           | 7,438           | 1,581           | 1,566           | 1,791           | 1,791           | 1,791           | 1,791           | 1,791           | 1,791           |
| <b>Total funding</b>                                               | <b>(29,339)</b> | <b>(22,017)</b> | <b>(19,431)</b> | <b>(16,067)</b> | <b>(16,589)</b> | <b>(16,846)</b> | <b>(17,668)</b> | <b>(18,583)</b> | <b>(19,195)</b> | <b>(19,730)</b> | <b>(20,168)</b> |

# Bids and Savings by Portfolio

## Appendix C(a)

### The Leader

|                                                | £'000 | Expenditure | Income  | Net     |
|------------------------------------------------|-------|-------------|---------|---------|
| Current Portfolio Budget 2022/23               |       | 10,612      | (3,291) | 7,321   |
| Changes                                        |       | (1,297)     | 116     | (1,181) |
| Proposed Portfolio Budget 2023/24 <sup>1</sup> |       | 9,315       | (3,175) | 6,140   |

1 The changes in the portfolio above reflect the proposals listed below as well as other technical adjustments, such as inflation.

| Budget Proposals for the portfolio £ |                                                                                           | 2023/24   | 2024/25   | 2025/26   | 2026/27   | 2027/28   |
|--------------------------------------|-------------------------------------------------------------------------------------------|-----------|-----------|-----------|-----------|-----------|
| <b>Unavoidable Revenue Pressure</b>  |                                                                                           |           |           |           |           |           |
| URP5012                              | Increase in Members' allowances                                                           | 80,000    | 80,000    | 80,000    | 80,000    | 80,000    |
| URP5036                              | Increase in cost of running city council elections                                        | 76,000    | 50,000    | 50,000    | 50,000    | 50,000    |
| URP5081                              | Employee Pension Rate Increase                                                            | 48,840    | 48,840    | 48,840    | 48,840    | 48,840    |
| <b>Revenue Bids</b>                  |                                                                                           |           |           |           |           |           |
| B5037                                | Cost of Electoral Services Support Officer post (previously Government funded)            | 30,000    | 30,000    | 30,000    | 30,000    | 30,000    |
| <b>Savings</b>                       |                                                                                           |           |           |           |           |           |
| S5079                                | Central Provision Budget Review                                                           | (800,000) | (800,000) | (800,000) | (800,000) | (800,000) |
| S5080                                | Health and Social Care Levy                                                               | (207,100) | (207,100) | (207,100) | (207,100) | (207,100) |
| S5082                                | Overall reduction in pension costs following the triennial valuation                      | 176,220   | (15,260)  | (205,990) | (205,990) | (205,990) |
| S5109                                | Management Restructure Savings                                                            | (150,000) | (300,000) | (300,000) | (300,000) | (300,000) |
| S5117                                | Vacant Posts removal                                                                      | (203,200) | (203,200) | (203,200) | (203,200) | (203,200) |
| S5131                                | Anticipated Change in the allocation of recharges between the GF and HRA                  | (5,750)   | (5,980)   | (4,140)   | (4,140)   | (4,140)   |
| <b>Cash Limit Items</b>              |                                                                                           |           |           |           |           |           |
| NCL5151                              | Additional Contribution to the Greater Cambridge Partnership investment and delivery fund | 5,350     | 0         | 0         | 0         | 0         |
| <b>Capital Bids</b>                  |                                                                                           |           |           |           |           |           |
| CAP5088                              | Democratic Services software replacement                                                  | 27,000    | 0         | 0         | 0         | 0         |

## Finance, Resources and Transformation Portfolio

|                                                | £'000 | Expenditure | Income   | Net     |
|------------------------------------------------|-------|-------------|----------|---------|
| Current Portfolio Budget 2022/23               |       | 53,742      | (58,524) | (4,782) |
| Changes                                        |       | (1,406)     | 374      | (1,031) |
| Proposed Portfolio Budget 2023/24 <sup>1</sup> |       | 52,336      | (58,150) | (5,813) |

1 The changes in the portfolio above reflect the proposals listed below as well as other technical adjustments, such as inflation.

| Budget Proposals for the portfolio £ |                                                                                    | 2023/24     | 2024/25     | 2025/26   | 2026/27   | 2027/28   |
|--------------------------------------|------------------------------------------------------------------------------------|-------------|-------------|-----------|-----------|-----------|
| <b>Unavoidable Revenue Pressure</b>  |                                                                                    |             |             |           |           |           |
| URP5090                              | Essential Repairs to Jesus Green Riverbank Feasibility                             | 25,000      | 0           | 0         | 0         | 0         |
| URP5093                              | Windows 2012 Server Replacement - Revenue                                          | 0           | 30,000      | 30,000    | 30,000    | 30,000    |
| URP5094                              | Information Governance Team Fixed Term Post                                        | 25,000      | 0           | 0         | 0         | 0         |
| URP5133                              | External Audit Fees                                                                | 40,000      | 40,000      | 40,000    | 40,000    | 40,000    |
| <b>Revenue Bids</b>                  |                                                                                    |             |             |           |           |           |
| B5008                                | Discretionary Housing Payments Bid                                                 | 75,000      | 0           | 0         | 0         | 0         |
| B5095                                | ICT Change Delivery Manager Post Fixed Term                                        | 12,000      | 8,000       | 0         | 0         | 0         |
| <b>Savings</b>                       |                                                                                    |             |             |           |           |           |
| S5091                                | Revenue Bid B4836 - Security Team and Compliance Officer                           | (72,000)    | (72,000)    | (72,000)  | (72,000)  | (72,000)  |
| <b>Increased Income</b>              |                                                                                    |             |             |           |           |           |
| II5004                               | New Rental Income - Nursery                                                        | (90,260)    | (102,000)   | (102,000) | (102,000) | (102,000) |
| II5078                               | External Interest revised projections                                              | (1,248,000) | (1,237,000) | (839,000) | (488,000) | (476,000) |
| II5099                               | Allia Income from Guildhall                                                        | (80,000)    | (40,000)    | 0         | 0         | 0         |
| <b>Capital Bids</b>                  |                                                                                    |             |             |           |           |           |
| CAP5044                              | Essential Repairs to Jesus Green Riverbank                                         | 125,000     | 0           | 0         | 0         | 0         |
| CAP5066                              | Laptop & Desktop Replacement                                                       | 100,000     | 100,000     | 100,000   | 100,000   | 100,000   |
| CAP5067                              | Pathfinder House Data Centre Equipment Replacement - Racks, Power & Cooling System | 110,000     | 0           | 0         | 0         | 0         |
| CAP5068                              | Sand Martin & Pathfinder House Data Centre Refresh to Hybrid Environment           | 215,000     | 0           | 0         | 0         | 0         |
| CAP5069                              | Windows 2012 Server Replacement - Capital                                          | 30,000      | 0           | 0         | 0         | 0         |
| CAP5071                              | Wireless Access Point Replacement                                                  | 74,500      | 0           | 0         | 0         | 0         |
| CAP5072                              | Uninterruptible Power Supply Replacement                                           | 35,000      | 0           | 0         | 0         | 0         |
| CAP5130                              | Contribution to GF from HRA for Corporate IT investment                            | (129,830)   | (23,000)    | (23,000)  | (23,000)  | (23,000)  |

## Recovery, Employment and Community Safety Portfolio

|                                                | £'000 | Expenditure | Income | Net   |
|------------------------------------------------|-------|-------------|--------|-------|
| Current Portfolio Budget 2022/23               |       | 1,767       | (712)  | 1,055 |
| Changes                                        |       | (154)       | (54)   | (208) |
| Proposed Portfolio Budget 2023/24 <sup>1</sup> |       | 1,613       | (767)  | 847   |

1 The changes in the portfolio above reflect the proposals listed below as well as other technical adjustments, such as inflation.

| Budget Proposals for the portfolio £ |                                                                                                                                                    | 2023/24  | 2024/25  | 2025/26  | 2026/27  | 2027/28  |
|--------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|----------|
| <b>Unavoidable Revenue Pressure</b>  |                                                                                                                                                    |          |          |          |          |          |
| URP5009                              | Region of Learning                                                                                                                                 | 60,000   | 40,000   | 0        | 0        | 0        |
| URP5031                              | Continuation of previous 2 year bid for Community Safety staffing to manage increased ASB and deliver contextual safeguarding (Youth Liaison post) | 45,000   | 0        | 0        | 0        | 0        |
| <b>Savings</b>                       |                                                                                                                                                    |          |          |          |          |          |
| S5104                                | Tourism Budget not used                                                                                                                            | (35,000) | (40,000) | (40,000) | (40,000) | (40,000) |

## Housing (GF) Portfolio

|                                                | £'000 | Expenditure | Income  | Net   |
|------------------------------------------------|-------|-------------|---------|-------|
| Current Portfolio Budget 2022/23               |       | 8,500       | (3,808) | 4,692 |
| Changes                                        |       | (393)       | (506)   | (899) |
| Proposed Portfolio Budget 2023/24 <sup>1</sup> |       | 8,107       | (4,315) | 3,793 |

1 The changes in the portfolio above reflect the proposals listed below as well as other technical adjustments, such as inflation.

| Budget Proposals for the portfolio £ |                                                               | 2023/24  | 2024/25  | 2025/26  | 2026/27  | 2027/28  |
|--------------------------------------|---------------------------------------------------------------|----------|----------|----------|----------|----------|
| <b>External Bid</b>                  |                                                               |          |          |          |          |          |
| X5129                                | Permanent Resource for support of refugees and asylum seekers | 247,100  | 247,100  | 247,100  | 247,100  | 247,100  |
| <b>Increased Income</b>              |                                                               |          |          |          |          |          |
| II5015                               | Increased garage rent income                                  | (2,360)  | (2,360)  | (2,360)  | (2,360)  | (2,360)  |
| II5034                               | Lease income for 451 Newmarket Road                           | (15,000) | (15,000) | (15,000) | (15,000) | (15,000) |

## Environment, Climate and Biodiversity

|                                                | £'000 | Expenditure | Income  | Net    |
|------------------------------------------------|-------|-------------|---------|--------|
| Current Portfolio Budget 2022/23               |       | 18,106      | (7,959) | 10,147 |
| Changes                                        |       | 955         | (658)   | 297    |
| Proposed Portfolio Budget 2023/24 <sup>1</sup> |       | 19,061      | (8,616) | 10,445 |

1 The changes in the portfolio above reflect the proposals listed below as well as other technical adjustments, such as inflation.

| Budget Proposals for the portfolio £ |                                                                                                            | 2023/24  | 2024/25  | 2025/26  | 2026/27  | 2027/28  |
|--------------------------------------|------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|----------|
| <b>Reduced Income</b>                |                                                                                                            |          |          |          |          |          |
| RI5062                               | County Council Recycling Credit Income Reduced                                                             | 40,000   | 40,000   | 40,000   | 40,000   | 40,000   |
| RI5084                               | Reduction in Market Income                                                                                 | 50,000   | 0        | 0        | 0        | 0        |
| <b>Revenue Bids</b>                  |                                                                                                            |          |          |          |          |          |
| B5011                                | Fleet Decarbonisation - Whole Fleet Management Appraisal                                                   | 45,500   | 0        | 0        | 0        | 0        |
| B5058                                | Fuel Cost Increases                                                                                        | 76,500   | 37,500   | 0        | 0        | 0        |
| B5059                                | Hydrotreated Vegetable Oil Fuel for Refuse Trucks                                                          | 62,000   | 124,000  | 183,500  | 183,500  | 183,500  |
| B5060                                | City Garage Hourly Labour Rate Increased                                                                   | 20,000   | 20,000   | 20,000   | 20,000   | 20,000   |
| B5065                                | Shared Waste Service - Budgeted Contribution Alignment                                                     | 128,960  | 128,960  | 128,960  | 128,960  | 128,960  |
| <b>Savings</b>                       |                                                                                                            |          |          |          |          |          |
| S5118                                | Closing some Public Conveniences                                                                           | (54,000) | (54,000) | (54,000) | (54,000) | (54,000) |
| S5139                                | S&OS Operations - recruitment freeze                                                                       | (90,000) | 0        | 0        | 0        | 0        |
| S5143                                | Environmental Services - reduction in staffing                                                             | (48,000) | (48,000) | (48,000) | (48,000) | (48,000) |
| <b>Increased Income</b>              |                                                                                                            |          |          |          |          |          |
| II5138                               | To remove the end of year 4% pitch fee rebate for market traders who use Direct Debit (DD) payment method. | (25,490) | (25,490) | (25,490) | (25,490) | (25,490) |
| <b>Capital Bids</b>                  |                                                                                                            |          |          |          |          |          |
| CAP5064                              | Refuse Collection Vehicle Replacements HVO                                                                 | 400,000  | 0        | 0        | 0        | 0        |
| CAP5142                              | Waterbeach Renewable Energy Network (WREN) Solar Project                                                   | 400,000  | 0        | 0        | 0        | 0        |

## Equalities, Anti-poverty and Wellbeing

| <i>£'000</i>                                   | <i>Expenditure</i> | <i>Income</i> | <i>Net</i> |
|------------------------------------------------|--------------------|---------------|------------|
| Current Portfolio Budget 2022/23               | 0                  | 0             | 0          |
| Changes                                        | 30                 | 0             | 30         |
| Proposed Portfolio Budget 2023/24 <sup>1</sup> | 30                 | 0             | 30         |

1 The changes in the portfolio above reflect the proposals listed below as well as other technical adjustments, such as inflation.

| <i>Budget Proposals for the portfolio £</i> |                                         | <i>2023/24</i> | <i>2024/25</i> | <i>2025/26</i> | <i>2026/27</i> | <i>2027/28</i> |
|---------------------------------------------|-----------------------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenue Bids</b>                         |                                         |                |                |                |                |                |
| B5032                                       | Anti-Poverty Strategy responsive budget | 30,000         | 0              | 0              | 0              | 0              |

## Open Spaces, Food Justice and Community Development

|                                                | £'000 | Expenditure | Income  | Net    |
|------------------------------------------------|-------|-------------|---------|--------|
| Current Portfolio Budget 2022/23               |       | 19,838      | (8,846) | 10,992 |
| Changes                                        |       | (369)       | (195)   | (563)  |
| Proposed Portfolio Budget 2023/24 <sup>1</sup> |       | 19,470      | (9,041) | 10,429 |

1 The changes in the portfolio above reflect the proposals listed below as well as other technical adjustments, such as inflation.

| Budget Proposals for the portfolio £ |                                                                                    | 2023/24   | 2024/25   | 2025/26   | 2026/27   | 2027/28   |
|--------------------------------------|------------------------------------------------------------------------------------|-----------|-----------|-----------|-----------|-----------|
| <b>Unavoidable Revenue Pressure</b>  |                                                                                    |           |           |           |           |           |
| URP5003                              | Utility Cost increase at the Pools                                                 | 350,000   | 350,000   | 350,000   | 350,000   | 350,000   |
| URP5035                              | Increased Utility Costs - Community Centres                                        | 90,000    | 90,000    | 90,000    | 90,000    | 90,000    |
| URP5054                              | Increased Utilities costs - Corn Exchange and Guildhall                            | 45,000    | 45,000    | 45,000    | 45,000    | 45,000    |
| <b>Reduced Income</b>                |                                                                                    |           |           |           |           |           |
| RI5010                               | Reduction in Cremation income                                                      | 200,000   | 200,000   | 200,000   | 200,000   | 200,000   |
| <b>Savings</b>                       |                                                                                    |           |           |           |           |           |
| S5097                                | Efficiencies arising from Community Services reviews                               | (100,000) | (100,000) | (100,000) | (100,000) | (100,000) |
| S5102                                | Cancel Big Weekend City Event                                                      | (113,000) | (113,000) | (113,000) | (113,000) | (113,000) |
| S5106                                | Environmental Services – review of service delivery                                | (52,000)  | (52,000)  | (52,000)  | (52,000)  | (52,000)  |
| S5108                                | S106 Commuted Sums to cover new responsibilities                                   | (50,000)  | (50,000)  | (50,000)  | (50,000)  | (50,000)  |
| <b>Increased Income</b>              |                                                                                    |           |           |           |           |           |
| II5107                               | Leisure management: increased energy costs mitigation                              | (350,000) | (350,000) | (350,000) | (350,000) | (350,000) |
| II5134                               | Corn Exchange: increased energy costs mitigation                                   | (45,000)  | (45,000)  | (45,000)  | (45,000)  | (45,000)  |
| <b>Capital Bids</b>                  |                                                                                    |           |           |           |           |           |
| CAP5030                              | Kings Hedges (Recreation Ground/ Play Area)                                        | 165,000   | 0         | 0         | 0         | 0         |
| CAP5041                              | Decarbonisation works - Abbey Pool, Parkside Pool, Cherry Hinton Village Centre    | 159,000   | 650,000   | 400,000   | 0         | 0         |
| CAP5042                              | Recommended Maintenance at Abbey Pool, Parkside Pool, Cherry Hinton Village Centre | 200,000   | 200,000   | 240,000   | 175,000   | 175,000   |
| CAP5046                              | Parkside Pools Diving Board                                                        | 30,000    | 0         | 0         | 0         | 0         |
| CAP5048                              | Cherry Hinton Hub                                                                  | 209,000   | 0         | 0         | 0         | 0         |

## Planning Policy and Infrastructure Portfolio

|                                                | <i>£'000</i> | <i>Expenditure</i> | <i>Income</i> | <i>Net</i> |
|------------------------------------------------|--------------|--------------------|---------------|------------|
| Current Portfolio Budget 2022/23               |              | 11,590             | (12,391)      | (801)      |
| Changes                                        |              | 1,295              | (856)         | 439        |
| Proposed Portfolio Budget 2023/24 <sup>1</sup> |              | 12,886             | (13,248)      | (362)      |

1 The changes in the portfolio above reflect the proposals listed below as well as other technical adjustments, such as inflation.

| <i>Budget Proposals for the portfolio £</i> |                                                                    | <i>2023/24</i> | <i>2024/25</i> | <i>2025/26</i> | <i>2026/27</i> | <i>2027/28</i> |
|---------------------------------------------|--------------------------------------------------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Reduced Income</b>                       |                                                                    |                |                |                |                |                |
| RI5001                                      | Reduction in car parking ticket income                             | 500,000        | 500,000        | 500,000        | 500,000        | 500,000        |
| RI5002                                      | Reduction in Parking Season Ticket Income                          | 400,000        | 400,000        | 400,000        | 400,000        | 400,000        |
| <b>Revenue Bids</b>                         |                                                                    |                |                |                |                |                |
| B5076                                       | Shared Planning Services Contribution                              | 48,000         | 48,000         | 48,000         | 48,000         | 48,000         |
| <b>Savings</b>                              |                                                                    |                |                |                |                |                |
| S5112                                       | Reduce Taxi-card budget to level of current annual spend           | (50,000)       | (50,000)       | (50,000)       | (50,000)       | (50,000)       |
| S5113                                       | Reduce Transport Subsidies budget to level of current annual spend | (30,000)       | (30,000)       | (30,000)       | (30,000)       | (30,000)       |



## 2023/24 Budget – GF Proposals – Pressures and Bids

| Reference | Item Description | 2023/24<br>Budget<br>£ | 2024/25<br>Budget<br>£ | 2025/26<br>Budget<br>£ | 2026/27<br>Budget<br>£ | 2027/28<br>Budget<br>£ | Climate<br>Rating | Poverty<br>Ratings &<br>Contact |
|-----------|------------------|------------------------|------------------------|------------------------|------------------------|------------------------|-------------------|---------------------------------|
|-----------|------------------|------------------------|------------------------|------------------------|------------------------|------------------------|-------------------|---------------------------------|

### Unavoidable Revenue Pressure

|         |                                    |         |         |         |         |         |     |           |
|---------|------------------------------------|---------|---------|---------|---------|---------|-----|-----------|
| URP5003 | Utility Cost increase at the Pools | 350,000 | 350,000 | 350,000 | 350,000 | 350,000 | Nil | No Impact |
|---------|------------------------------------|---------|---------|---------|---------|---------|-----|-----------|

This bid is to cover additional cost of utilities within the Leisure Contract for over inflationary increases in gas and electric prices. The Council and GLL are considering how this can be mitigated including an option to change the supply arrangements and the potential for a levy on prices. [Linked with I15107]

Ian Ross

Open Spaces, Food Justice and Community Development

|         |                    |        |        |   |   |   |                     |                      |
|---------|--------------------|--------|--------|---|---|---|---------------------|----------------------|
| URP5009 | Region of Learning | 60,000 | 40,000 | 0 | 0 | 0 | Positive/Low Impact | High Positive Impact |
|---------|--------------------|--------|--------|---|---|---|---------------------|----------------------|

This bid is for the full costs to enable continuation of the Region of Learning programme beyond its externally funded phase, from 2023/24 to 2027/28. Funding is also being sought from other key partners. However, it is expected that the council will still be required to make a contribution.

Michelle Lord

Recovery, Employment and Community Safety Portfolio

|         |                                 |        |        |        |        |        |     |           |
|---------|---------------------------------|--------|--------|--------|--------|--------|-----|-----------|
| URP5012 | Increase in Members' allowances | 80,000 | 80,000 | 80,000 | 80,000 | 80,000 | Nil | No Impact |
|---------|---------------------------------|--------|--------|--------|--------|--------|-----|-----------|

The unavoidable budget bid is the financial implication of the decision made by Members at full Council on 3 March 2022 to increase Members' allowances in line with the National Living Wage increase of 6.6% for 2022/23.

Gary Clift

The Leader

|         |                                                                                                                                                    |        |   |   |   |   |     |                        |
|---------|----------------------------------------------------------------------------------------------------------------------------------------------------|--------|---|---|---|---|-----|------------------------|
| URP5031 | Continuation of previous 2 year bid for Community Safety staffing to manage increased ASB and deliver contextual safeguarding (Youth Liaison post) | 45,000 | 0 | 0 | 0 | 0 | Nil | Medium Positive Impact |
|---------|----------------------------------------------------------------------------------------------------------------------------------------------------|--------|---|---|---|---|-----|------------------------|

This bid seeks continuation of additional funding approved in 20/21 to support extra staffing within the Anti-social behaviour team in the Community Safety service. There has since been a further 36% (710 from 523) increase in reports of ASB within the city and the continuation of this additional resource is needed to address this statutory requirement.

Keryn Jalli

Recovery, Employment and Community Safety Portfolio

|                                                           |
|-----------------------------------------------------------|
| <b>2023/24 Budget – GF Proposals – Pressures and Bids</b> |
|-----------------------------------------------------------|

| Reference                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Item Description                                        | 2023/24<br>Budget<br>£ | 2024/25<br>Budget<br>£ | 2025/26<br>Budget<br>£ | 2026/27<br>Budget<br>£ | 2027/28<br>Budget<br>£ | Climate<br>Rating | Poverty<br>Ratings &<br>Contact |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|-------------------|---------------------------------|
| URP5035                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | Increased Utility Costs - Community Centres             | 90,000                 | 90,000                 | 90,000                 | 90,000                 | 90,000                 | Nil               | No Impact                       |
| Anticipated additional cost of utility price rises and current uncertainty around business price caps for community centres.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                         |                        |                        |                        |                        |                        |                   | Richard Brown                   |
| Open Spaces, Food Justice and Community Development                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                                                         |                        |                        |                        |                        |                        |                   |                                 |
| URP5036                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | Increase in cost of running city council elections      | 76,000                 | 50,000                 | 50,000                 | 50,000                 | 50,000                 | Nil               | No Impact                       |
| The cost of delivering elections has increased significantly in recent years, with services such as postage, printing and hire of premises increasing year on year. There was a 48% increase in costs for the 2022 city elections, compared to the last stand-alone city elections in 2018. This is driven by the growth of the city, requiring more polling stations and therefore more polling staff, plus a significant increase in the proportion of postal voters since the pandemic. This budget bid is made to cover the actual extra cost required for 2023/24, and thereafter to provide sufficient funds to meet the varying costs over the four year cycle (bearing in mind that costs are shared when there is a combined election), and managing those costs through an earmarked reserve. |                                                         |                        |                        |                        |                        |                        |                   | Vicky Jenner                    |
| The Leader                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                                                         |                        |                        |                        |                        |                        |                   |                                 |
| URP5054                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | Increased Utilities costs - Corn Exchange and Guildhall | 45,000                 | 45,000                 | 45,000                 | 45,000                 | 45,000                 | Nil               | No Impact                       |
| Anticipated additional cost of utility price rises and current uncertainty around business price caps. For Corn Exchange & Guildhall. [Linked to II5134]                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                         |                        |                        |                        |                        |                        |                   | James Bland                     |
| Open Spaces, Food Justice and Community Development                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                                                         |                        |                        |                        |                        |                        |                   |                                 |
| URP5081                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | Employee Pension Rate Increase                          | 48,840                 | 48,840                 | 48,840                 | 48,840                 | 48,840                 | Nil               | No Impact                       |
| Increase in employer's pension contribution from 17.4% to 17.6% as a result of the Pension Fund triennial valuation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                                                         |                        |                        |                        |                        |                        |                   | Karen Whyatt                    |
| The Leader                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                                                         |                        |                        |                        |                        |                        |                   |                                 |
| URP5090                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | Essential Repairs to Jesus Green Riverbank Feasibility  | 25,000                 | 0                      | 0                      | 0                      | 0                      | Nil               | No Impact                       |
| The Jesus Green Riverbank between the lock and the lido has over a period of time started to subside/ move resulting in gaps and potential instability of the bank for which the Council is the riparian owner. The repair is becoming more urgent on safety grounds but the engineering work required for stabilisation is considerable. [Linked to CAP5044]                                                                                                                                                                                                                                                                                                                                                                                                                                           |                                                         |                        |                        |                        |                        |                        |                   | Anthony French                  |
| Finance, Resources and Transformation Portfolio                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                                                         |                        |                        |                        |                        |                        |                   |                                 |

|                                                           |
|-----------------------------------------------------------|
| <b>2023/24 Budget – GF Proposals – Pressures and Bids</b> |
|-----------------------------------------------------------|

| Reference | Item Description | 2023/24<br>Budget<br>£ | 2024/25<br>Budget<br>£ | 2025/26<br>Budget<br>£ | 2026/27<br>Budget<br>£ | 2027/28<br>Budget<br>£ | Climate<br>Rating | Poverty<br>Ratings &<br>Contact |
|-----------|------------------|------------------------|------------------------|------------------------|------------------------|------------------------|-------------------|---------------------------------|
|-----------|------------------|------------------------|------------------------|------------------------|------------------------|------------------------|-------------------|---------------------------------|

|                |                                                  |   |        |        |        |        |     |           |
|----------------|--------------------------------------------------|---|--------|--------|--------|--------|-----|-----------|
| <b>URP5093</b> | <b>Windows 2012 Server Replacement - Revenue</b> | 0 | 30,000 | 30,000 | 30,000 | 30,000 | Nil | No Impact |
|----------------|--------------------------------------------------|---|--------|--------|--------|--------|-----|-----------|

This is for the uplift in revenue costs for moving service from on premise to externally hosted / Software as a service solution. This is based on previous costs from similar size/type of applications and is still dependant on vendors delivering on their cloud hosting/Saas roadmaps. Existing budget for IKEN is £12k and Qmatic £4k. New bid for ongoing revenue costs splits are £15k IKEN and Qmatic £15k. Associated applications are IKEN and Qmatic. [Linked to CAP5069]

Heather  
Jones

Finance, Resources and Transformation Portfolio

|                |                                                    |        |   |   |   |   |     |           |
|----------------|----------------------------------------------------|--------|---|---|---|---|-----|-----------|
| <b>URP5094</b> | <b>Information Governance Team Fixed Term Post</b> | 25,000 | 0 | 0 | 0 | 0 | Nil | No Impact |
|----------------|----------------------------------------------------|--------|---|---|---|---|-----|-----------|

Additional Information Governance resource as agreed by Information Governance Board July 2022. Information Governance Board for 3 Councils were supportive (via 100-day report) of a bid for a Temporary (1 year) additional Request Manager resource in the Information Governance team. This post will free up more senior roles to enable efficient processing of DPIA's (change activity) and reduce perceived view of IG holding back corporate initiatives by managing the FOI function. Additional 0.2 FTE provisions additional staff training. IG board approved post 3CICIT deadline for joint bids hence 3 x separate bids to each council. This relates to a third share of the total cost of £75k.

Heather  
Jones

Finance, Resources and Transformation Portfolio

|                |                            |        |        |        |        |        |     |           |
|----------------|----------------------------|--------|--------|--------|--------|--------|-----|-----------|
| <b>URP5133</b> | <b>External Audit Fees</b> | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | Nil | No Impact |
|----------------|----------------------------|--------|--------|--------|--------|--------|-----|-----------|

Following re-procurement of external audit contracts by the PSAA, scales fees are expected to increase by 150%. This figure is an estimate of the increase required. (to be confirmed).

Neil  
Krajewski

Finance, Resources and Transformation Portfolio

|                                    |         |         |         |         |         |
|------------------------------------|---------|---------|---------|---------|---------|
| Total Unavoidable Revenue Pressure | 884,840 | 773,840 | 733,840 | 733,840 | 733,840 |
|------------------------------------|---------|---------|---------|---------|---------|

## 2023/24 Budget – GF Proposals – Pressures and Bids

| Reference | Item Description | 2023/24<br>Budget<br>£ | 2024/25<br>Budget<br>£ | 2025/26<br>Budget<br>£ | 2026/27<br>Budget<br>£ | 2027/28<br>Budget<br>£ | Climate<br>Rating | Poverty<br>Ratings &<br>Contact |
|-----------|------------------|------------------------|------------------------|------------------------|------------------------|------------------------|-------------------|---------------------------------|
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### Reduced Income

|               |                                               |         |         |         |         |         |                     |           |
|---------------|-----------------------------------------------|---------|---------|---------|---------|---------|---------------------|-----------|
| <b>RI5001</b> | <b>Reduction in car parking ticket income</b> | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | Positive/Low Impact | No Impact |
|---------------|-----------------------------------------------|---------|---------|---------|---------|---------|---------------------|-----------|

An ongoing reduction in parking ticket income of £500k. Reduction is due to the change in working and shopping patterns, the forecast impact of cost of living crisis, down turn in economy and a potential recession.

Sean Cleary

Planning Policy and Infrastructure Portfolio

|               |                                                  |         |         |         |         |         |                     |           |
|---------------|--------------------------------------------------|---------|---------|---------|---------|---------|---------------------|-----------|
| <b>RI5002</b> | <b>Reduction in Parking Season Ticket Income</b> | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 | Positive/Low Impact | No Impact |
|---------------|--------------------------------------------------|---------|---------|---------|---------|---------|---------------------|-----------|

Following COVID the change to working cultures and environments with hybrid/home working becoming the norm has resulted in an enduring downturn in demand for season tickets.

Sean Cleary

Planning Policy and Infrastructure Portfolio

|               |                                      |         |         |         |         |         |                        |           |
|---------------|--------------------------------------|---------|---------|---------|---------|---------|------------------------|-----------|
| <b>RI5010</b> | <b>Reduction in Cremation income</b> | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | Positive/Medium Impact | No Impact |
|---------------|--------------------------------------|---------|---------|---------|---------|---------|------------------------|-----------|

Recently the local market has become considerably more crowded, two more crematorium coming on line, one public sector in Huntingdon and one private sector in Saffron Walden the national market place has experienced a change in shape with the growth of direct funerals. Even with the population growth in the Cambridge catchment area the number of deaths has remained pretty consistent (around the 5300-5500 annually) and therefore market share and income have been negatively impacted by increased competition but are pretty stable now. This reduction in income bid will make service budgets realistic while remaining stretching. The business has/is diversifying the offer with direct funerals, a new car park and a café potentially providing a wake facility. The business remains viable and operates via a trading account and does not draw on the GF for funding, it is a net contributor to the GF.

Glyn  
Theobald

Open Spaces, Food Justice and Community Development

|               |                                                       |        |        |        |        |        |     |           |
|---------------|-------------------------------------------------------|--------|--------|--------|--------|--------|-----|-----------|
| <b>RI5062</b> | <b>County Council Recycling Credit Income Reduced</b> | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | Nil | No Impact |
|---------------|-------------------------------------------------------|--------|--------|--------|--------|--------|-----|-----------|

Reduction of income mainly due to the reduction of glass in the recycling collections which has had a negative impact on the income received from the County Council for recycling credits. We are currently experiencing reduced tonnages of 400 tonnes per quarter (mostly due to glass) which equates to slightly over £80,000 when extrapolated over the whole 12 months. Shortfall will be met 50:50 by each Authority. Potential Impact - Reduced income paid to the service by County Council for recycling credits due to a reduction of recycling Tonnages.

Bode Esan

Environment, Climate and Biodiversity

|                                                           |
|-----------------------------------------------------------|
| <b>2023/24 Budget – GF Proposals – Pressures and Bids</b> |
|-----------------------------------------------------------|

| Reference | Item Description           | 2023/24<br>Budget<br>£ | 2024/25<br>Budget<br>£ | 2025/26<br>Budget<br>£ | 2026/27<br>Budget<br>£ | 2027/28<br>Budget<br>£ | Climate<br>Rating | Poverty<br>Ratings &<br>Contact |
|-----------|----------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|-------------------|---------------------------------|
| RI5084    | Reduction in Market Income | 50,000                 | 0                      | 0                      | 0                      | 0                      | Nil               | No Impact                       |

Market occupancy rates have yet to recover to pre-pandemic levels, especially at beginning of week. Although we have used pro-active marketing to attract new traders on to the market, there has been a high level of new business failure/turnover amongst this cohort, while some of the more established traders have decided to retire and cease trading. Although city centre footfall is now nearing pre-pandemic levels, the international visitor market, and especially the Asian market, has yet to return, which is affecting those trader businesses who rely on that market. The international visitor market is forecast to return summer 2023, but there is still uncertainty over how strongly it will return and so the resulting impact on the city centre outdoor market. In 2022-23, we're forecasting a year-end reduction in market income of c£100k (forecast budget outturn c£280k surplus), caused by the ongoing reduction in trader occupancy rates and the inflated energy costs, which we're unable to fully pass on to traders. Given this position, we feel it would be prudent to budget for a successive reduction in market income of £50k in 2023/24 (forecast budget outturn c£330k surplus).

Tim Jones

Environment, Climate and Biodiversity

|                      |           |           |           |           |           |
|----------------------|-----------|-----------|-----------|-----------|-----------|
| Total Reduced Income | 1,190,000 | 1,140,000 | 1,140,000 | 1,140,000 | 1,140,000 |
|----------------------|-----------|-----------|-----------|-----------|-----------|

|                                                           |
|-----------------------------------------------------------|
| <b>2023/24 Budget – GF Proposals – Pressures and Bids</b> |
|-----------------------------------------------------------|

| Reference | Item Description | 2023/24<br>Budget<br>£ | 2024/25<br>Budget<br>£ | 2025/26<br>Budget<br>£ | 2026/27<br>Budget<br>£ | 2027/28<br>Budget<br>£ | Climate<br>Rating | Poverty<br>Ratings &<br>Contact |
|-----------|------------------|------------------------|------------------------|------------------------|------------------------|------------------------|-------------------|---------------------------------|
|-----------|------------------|------------------------|------------------------|------------------------|------------------------|------------------------|-------------------|---------------------------------|

## Revenue Bids

|              |                                           |        |   |   |   |   |     |                      |
|--------------|-------------------------------------------|--------|---|---|---|---|-----|----------------------|
| <b>B5008</b> | <b>Discretionary Housing Payments Bid</b> | 75,000 | 0 | 0 | 0 | 0 | Nil | High Positive Impact |
|--------------|-------------------------------------------|--------|---|---|---|---|-----|----------------------|

Discretionary Housing Payments are a crucial tool to support households who experience a shortfall between their housing benefit or Universal Credit and their eligible rent. The funding levels from the government have reduced in recent years - note the downward trend: 2020/21 financial year £236,598, 2021/22 financial year £195,014 but only £138,217 for the 2022/23 financial year. Funding levels are not announced until close to the start of each financial year. Cambridge City Council has always spent all of its government allocation, supporting claimants impacted by welfare reforms and has previously relied on additional homelessness prevention funding set up several years ago to top up awards.

Naomi  
Armstrong

Finance, Resources and Transformation Portfolio

|              |                                                                 |        |   |   |   |   |                      |           |
|--------------|-----------------------------------------------------------------|--------|---|---|---|---|----------------------|-----------|
| <b>B5011</b> | <b>Fleet Decarbonisation - Whole Fleet Management Appraisal</b> | 45,500 | 0 | 0 | 0 | 0 | Positive/High Impact | No Impact |
|--------------|-----------------------------------------------------------------|--------|---|---|---|---|----------------------|-----------|

An appraisal of an whole fleet management approach to fleet procurement is required to ensure the delivery of a decarbonised vehicle fleet, without this a decarbonised fleet is at risk. The current approach does not address the very large capital commitment needed to purchase electric vehicles from 2024/25 onwards. A whole fleet approach may provide VFM, reduce whole life costs, provide economies of scale and provide a robust budget forecast. This revenue bid will provide the expert support, that the Council does not have, up to the point of purchase. Without the support the Council runs a very real risk of an unstructured, costly, poorly specified EV fleet that does not fully enable the transition to clean air vehicles.

David Cox

Environment, Climate and Biodiversity

|              |                                                |        |   |   |   |   |     |                      |
|--------------|------------------------------------------------|--------|---|---|---|---|-----|----------------------|
| <b>B5032</b> | <b>Anti-Poverty Strategy responsive budget</b> | 30,000 | 0 | 0 | 0 | 0 | Nil | High Positive Impact |
|--------------|------------------------------------------------|--------|---|---|---|---|-----|----------------------|

This budget bid proposes continuation of the contingency funding available to fund projects that align with the objectives of the City Council's Anti-Poverty Strategy that emerge in-year/outside of the budget-setting and community grants bidding rounds. It is intended that this budget would be available for projects delivered either by the City Council or by external partners.

Julie  
Cornwell

Equalities, Anti-poverty and Wellbeing

## 2023/24 Budget – GF Proposals – Pressures and Bids

| Reference    | Item Description                                                                                  | 2023/24<br>Budget<br>£ | 2024/25<br>Budget<br>£ | 2025/26<br>Budget<br>£ | 2026/27<br>Budget<br>£ | 2027/28<br>Budget<br>£ | Climate<br>Rating | Poverty<br>Ratings &<br>Contact |
|--------------|---------------------------------------------------------------------------------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|-------------------|---------------------------------|
| <b>B5037</b> | <b>Cost of Electoral Services<br/>Support Officer post<br/>(previously Government<br/>funded)</b> | 30,000                 | 30,000                 | 30,000                 | 30,000                 | 30,000                 | Nil               | No Impact                       |

The post of Electoral Services Support Officer was created as a fixed-term post in 2014 to assist with the introduction of Individual Electoral Registration (IER). It was originally funded from Government grants but this funding ceased in 2021. In addition to the administrative burdens of IER in a city with a rapidly changing population like Cambridge, the Elections Act 2022 will see additional administrative processes introduced, such as voter identification and the extension of the franchise for overseas electors. It has become clear that this post is necessary for the continued delivery of electoral services in Cambridge.

Vicky Jenner

The Leader

|              |                            |        |        |   |   |   |     |           |
|--------------|----------------------------|--------|--------|---|---|---|-----|-----------|
| <b>B5058</b> | <b>Fuel Cost Increases</b> | 76,500 | 37,500 | 0 | 0 | 0 | Nil | No Impact |
|--------------|----------------------------|--------|--------|---|---|---|-----|-----------|

Due to the increase in fuel costs a bid is required to fund the additional cost over that budgeted for in Autumn last year. At that time fuel prices were £1.13 per litre so the budget was set at a reasonable £1.16 per litre for 2022/23. The war in Ukraine has exacerbated the increase in fuel costs to an average of £1.48 for the year to date - with every 10p increase per litre, equating to £68,000 in additional costs, assuming the entire fleet is running conventional diesel. There is a proposal that we will phase out the use of diesel, moving to biofuel and electric over 3 years - a separate bid is proposed for the increased HVO costs which should be seen in conjunction with this bid. For this bid a price of £1.50ltr has been assumed. The costs are split 50/50 with the City. Potential Impact - Service would not have the funds to cover the costs of fuel for running the services.

Bode Esan

Environment, Climate and Biodiversity

|              |                                                              |        |         |         |         |         |                        |           |
|--------------|--------------------------------------------------------------|--------|---------|---------|---------|---------|------------------------|-----------|
| <b>B5059</b> | <b>Hydrotreated Vegetable Oil<br/>Fuel for Refuse Trucks</b> | 62,000 | 124,000 | 183,500 | 183,500 | 183,500 | Positive/Medium Impact | No Impact |
|--------------|--------------------------------------------------------------|--------|---------|---------|---------|---------|------------------------|-----------|

The service is intending to run up to 20 Refuse trucks on Hydrotreated Vegetable Oil (HVO) fuel while implementing the roll out of the Wren Solar project at Waterbeach to help improve and reduce CO2 emissions in the two Authorities. The increase cost of HVO over diesel is 20ppl. Bid required will be split 50/50 between to two Authorities. HVO can include raw materials such as cooking oil, vegetable oil processing waste and residues and animal fat from the food industry waste. This would be an interim solution ahead of more electric or hydrogen trucks joining the fleet as and when they become available from manufacturers, and in-line with the depot charging facilities becoming available. The increase in future years is as a result of the 3-year roll-out transitioning from diesel to HVO. Potential Impact - The emissions of CO2 for the councils fleet are reduced.

Bode Esan

Environment, Climate and Biodiversity

## 2023/24 Budget – GF Proposals – Pressures and Bids

| Reference | Item Description | 2023/24<br>Budget<br>£ | 2024/25<br>Budget<br>£ | 2025/26<br>Budget<br>£ | 2026/27<br>Budget<br>£ | 2027/28<br>Budget<br>£ | Climate<br>Rating | Poverty<br>Ratings &<br>Contact |
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|              |                                                 |        |        |        |        |        |     |           |
|--------------|-------------------------------------------------|--------|--------|--------|--------|--------|-----|-----------|
| <b>B5060</b> | <b>City Garage Hourly Labour Rate Increased</b> | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | Nil | No Impact |
|--------------|-------------------------------------------------|--------|--------|--------|--------|--------|-----|-----------|

Inflationary pressures faced by local pay agreements and cost of raw materials has meant that the Cambridge City Garage Services have been forced to impose the full annual RPI increase to their hourly rate as per the SLA arrangement. Indications are that this means that the hourly labour rate will be increased by 14% which will impact heavily on a service which is going through a period of fleet transitional change as vehicles become old, uneconomic to run and due for replacement. This enhanced labour rate is an early indication from City service managers of what they intend to increase by - any reduction to this will be a reduction in the bid request. Potential Impact - Pressure on the fleet maintenance budget c. £40,000 per annum which will be shared by each Authority.

Bode Esan

Environment, Climate and Biodiversity

|              |                                                               |         |         |         |         |         |     |           |
|--------------|---------------------------------------------------------------|---------|---------|---------|---------|---------|-----|-----------|
| <b>B5065</b> | <b>Shared Waste Service - Budgeted Contribution Alignment</b> | 128,960 | 128,960 | 128,960 | 128,960 | 128,960 | Nil | No Impact |
|--------------|---------------------------------------------------------------|---------|---------|---------|---------|---------|-----|-----------|

To align with their own BSR timetable, an estimate is provided by way of inclusion as to what the net annual shared waste recharge figure should be for CCC based on various different assumptions. The 2022-23 estimated figure falls short of the final figure calculated by SCDC as lead Authority by £52,000 owing largely to pay moving ahead of inflation as staff progress up the pay scales - this incremental drift will not have been known by CCC when the estimated recharge figure was provided. This bid reflects the timing difference between inclusion of the CCC figure for their BSR and the figure being received from SCDC. The charge made by SCDC will still be made in line with the MOU and in-line with net expenditure incurred - the bid only reconciles the budget held in each Authority's BSR.

Bode Esan

Environment, Climate and Biodiversity

|              |                                              |        |        |        |        |        |     |           |
|--------------|----------------------------------------------|--------|--------|--------|--------|--------|-----|-----------|
| <b>B5076</b> | <b>Shared Planning Services Contribution</b> | 48,000 | 48,000 | 48,000 | 48,000 | 48,000 | Nil | No Impact |
|--------------|----------------------------------------------|--------|--------|--------|--------|--------|-----|-----------|

This bid increases the Council's net contribution to the Greater Cambridge Shared Planning Service (GCSPS) to £1,380,650 for 2023/24, aligning it with the Council's share of the GCSPS budget as recorded by South Cambridgeshire District Council, the host authority for the service. The main parts of this bid comprise :a) Costs arising from Unavoidable Revenue Pressures (total £612k):- Retrospective correction of £418k in underpaid City contribution to the SPS's base budget- Staff pay award and increments £140k - County Council's increased land charge search costs £43k- Adjustments to inter authority charges £11kb) Increased income and savings (total (£672k): - £627k forecast increase in fee income - Built and Natural Environment team increased cost recovery £31k- Restructure of the Compliance team £12k- introduction of refund policy for withdrawn applications £2Kc) RTPi Graduate apprenticeship programme – to improve resilience and reduce medium term spending on experienced agency staff £60k in 2023/24.

Stephen Kelly

Planning Policy and Infrastructure Portfolio



|                                                           |
|-----------------------------------------------------------|
| <b>2023/24 Budget – GF Proposals – Pressures and Bids</b> |
|-----------------------------------------------------------|

| Reference | Item Description | 2023/24<br>Budget<br>£ | 2024/25<br>Budget<br>£ | 2025/26<br>Budget<br>£ | 2026/27<br>Budget<br>£ | 2027/28<br>Budget<br>£ | Climate<br>Rating | Poverty<br>Ratings &<br>Contact |
|-----------|------------------|------------------------|------------------------|------------------------|------------------------|------------------------|-------------------|---------------------------------|
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|              |                                                        |        |       |   |   |   |     |           |
|--------------|--------------------------------------------------------|--------|-------|---|---|---|-----|-----------|
| <b>B5095</b> | <b>ICT Change Delivery<br/>Manager Post Fixed Term</b> | 12,000 | 8,000 | 0 | 0 | 0 | Nil | No Impact |
|--------------|--------------------------------------------------------|--------|-------|---|---|---|-----|-----------|

Extension of ICT Change Delivery Manager Post Fixed Term. This is to fund ICT Project delivery support for requirements that arise in year for work that has not been identified as part of service planning and resource bidding in the previous year. examples include Tascomi phase 2, members ICT, Democratic Services Project, Car Park Projects, Guildhall Letting, Trace/Fleet Master Projects. This relates to the cost to CCC. The total cost for each year is £48k with a proportion of the funding coming from existing resources within 3CICT.

Heather  
Jones

Finance, Resources and Transformation Portfolio

|              |                                                           |         |   |   |   |   |     |           |
|--------------|-----------------------------------------------------------|---------|---|---|---|---|-----|-----------|
| <b>B5144</b> | <b>Contribution to Energy<br/>Costs Earmarked Reserve</b> | 600,000 | 0 | 0 | 0 | 0 | Nil | No Impact |
|--------------|-----------------------------------------------------------|---------|---|---|---|---|-----|-----------|

Due to uncertainty in the extent of increases in the costs of electricity and gas, a new time-limited earmarked reserve is to be set up and will be used to fund energy costs over and above existing electricity and gas budgets

Karen  
Whyatt

Central Portfolio

|                                    |                  |                  |                  |                  |                  |
|------------------------------------|------------------|------------------|------------------|------------------|------------------|
| Total Revenue Bids                 | 1,127,960        | 396,460          | 410,460          | 410,460          | 410,460          |
| <b>Pressures &amp; Bids Total:</b> | <b>3,202,800</b> | <b>2,310,300</b> | <b>2,284,300</b> | <b>2,284,300</b> | <b>2,284,300</b> |

|                                                |
|------------------------------------------------|
| <b>2023/24 Budget – GF Proposals – Savings</b> |
|------------------------------------------------|

| Reference | Item Description | 2023/24<br>Budget<br>£ | 2024/25<br>Budget<br>£ | 2025/26<br>Budget<br>£ | 2026/27<br>Budget<br>£ | 2027/28<br>Budget<br>£ | Climate<br>Rating | Poverty<br>Ratings &<br>Contact |
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## Savings

|              |                                        |           |           |           |           |           |     |           |
|--------------|----------------------------------------|-----------|-----------|-----------|-----------|-----------|-----|-----------|
| <b>S5079</b> | <b>Central Provision Budget Review</b> | (800,000) | (800,000) | (800,000) | (800,000) | (800,000) | Nil | No Impact |
|--------------|----------------------------------------|-----------|-----------|-----------|-----------|-----------|-----|-----------|

This cost centre is used primarily for adjustments to budgets during budget setting and in-year. As a result, budgets on this code will vary from year to year. This saving relates to budget that is no longer necessary to be allocated.

Karen  
Whyatt

The Leader

|              |                                    |           |           |           |           |           |     |           |
|--------------|------------------------------------|-----------|-----------|-----------|-----------|-----------|-----|-----------|
| <b>S5080</b> | <b>Health and Social Care Levy</b> | (207,100) | (207,100) | (207,100) | (207,100) | (207,100) | Nil | No Impact |
|--------------|------------------------------------|-----------|-----------|-----------|-----------|-----------|-----|-----------|

It is expected that the health and social care levy will be removed as part of central government's fiscal event in September 2022. This saving represents the reversal of URP4955 approved as part of BSR February 2022.

Karen  
Whyatt

The Leader

|              |                                                                             |         |          |           |           |           |     |           |
|--------------|-----------------------------------------------------------------------------|---------|----------|-----------|-----------|-----------|-----|-----------|
| <b>S5082</b> | <b>Overall reduction in pension costs following the triennial valuation</b> | 176,220 | (15,260) | (205,990) | (205,990) | (205,990) | Nil | No Impact |
|--------------|-----------------------------------------------------------------------------|---------|----------|-----------|-----------|-----------|-----|-----------|

The Pension Fund triennial valuation has resulted in a reduction of £417,000 in the pension deficit contribution over three years. When split between the GF and HRA this results in a pressure in 2023/24, decreasing over the three year period to an overall saving of £206k by 2025/26

Karen  
Whyatt

The Leader

|              |                                                                 |          |          |          |          |          |     |           |
|--------------|-----------------------------------------------------------------|----------|----------|----------|----------|----------|-----|-----------|
| <b>S5091</b> | <b>Revenue Bid B4836 - Security Team and Compliance Officer</b> | (72,000) | (72,000) | (72,000) | (72,000) | (72,000) | Nil | No Impact |
|--------------|-----------------------------------------------------------------|----------|----------|----------|----------|----------|-----|-----------|

Amending revenue bid B4836, BSR 22/23. Original bid was for "Security Team and Compliance Officer". 3C ICT reduced this team to one permanent Security Manager post at request of Shared Services Board with a view to a new business case being developed for further expansion at a later date. The post is on HDC Pay Grade H. City's annual budgeted contribution would be £25k per year as per original baseline cost sharing percentage. Therefore, the original bid should be reduced from £97k to £25k ongoing and £72k returned to City permanently.

Heather  
Jones

Finance, Resources and Transformation Portfolio

|                                                |
|------------------------------------------------|
| <b>2023/24 Budget – GF Proposals – Savings</b> |
|------------------------------------------------|

| Reference | Item Description | 2023/24<br>Budget<br>£ | 2024/25<br>Budget<br>£ | 2025/26<br>Budget<br>£ | 2026/27<br>Budget<br>£ | 2027/28<br>Budget<br>£ | Climate<br>Rating | Poverty<br>Ratings &<br>Contact |
|-----------|------------------|------------------------|------------------------|------------------------|------------------------|------------------------|-------------------|---------------------------------|
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|              |                                                             |           |           |           |           |           |     |           |
|--------------|-------------------------------------------------------------|-----------|-----------|-----------|-----------|-----------|-----|-----------|
| <b>S5097</b> | <b>Efficiencies arising from Community Services reviews</b> | (100,000) | (100,000) | (100,000) | (100,000) | (100,000) | Nil | No Impact |
|--------------|-------------------------------------------------------------|-----------|-----------|-----------|-----------|-----------|-----|-----------|

This saving has materialised from the redesign of community development, CHYPPS and community facility services and staffing. The reviews sought to realign resources to deliver on Council priorities and underpin the 'Our Cambridge' transformation programme.

Vicky  
Haywood

Open Spaces, Food Justice and Community Development

|              |                                      |           |           |           |           |           |     |           |
|--------------|--------------------------------------|-----------|-----------|-----------|-----------|-----------|-----|-----------|
| <b>S5102</b> | <b>Cancel Big Weekend City Event</b> | (113,000) | (113,000) | (113,000) | (113,000) | (113,000) | Nil | No Impact |
|--------------|--------------------------------------|-----------|-----------|-----------|-----------|-----------|-----|-----------|

Cease the delivery of the Big Weekend in its current form.

Lewis  
Anderson

Open Spaces, Food Justice and Community Development

|              |                                |          |          |          |          |          |     |           |
|--------------|--------------------------------|----------|----------|----------|----------|----------|-----|-----------|
| <b>S5104</b> | <b>Tourism Budget not used</b> | (35,000) | (40,000) | (40,000) | (40,000) | (40,000) | Nil | No Impact |
|--------------|--------------------------------|----------|----------|----------|----------|----------|-----|-----------|

Tourism budget (£40k pa) is a legacy budget from when Visit Cambridge and Beyond (VCB) destination management organisation (DMO) was established. Following VCB's liquidation in and incorporation of successor DMO, Visit Cambridge (VC), based on a minimal operating cost/ self-funding business model, the level of tourism budget provision is no longer required. The proposal is to remove £35k of the total available budget, leaving £5k as a contingency for VC operating costs, while the new DMO gets itself on a sustainable footing.

Joel Carre

Recovery, Employment and Community Safety Portfolio

|              |                                                            |          |          |          |          |          |     |           |
|--------------|------------------------------------------------------------|----------|----------|----------|----------|----------|-----|-----------|
| <b>S5106</b> | <b>Environmental Services – review of service delivery</b> | (52,000) | (52,000) | (52,000) | (52,000) | (52,000) | Nil | No Impact |
|--------------|------------------------------------------------------------|----------|----------|----------|----------|----------|-----|-----------|

Review of resources for public art delivery

Alistair  
Wilson

Open Spaces, Food Justice and Community Development

|              |                                                         |          |          |          |          |          |     |           |
|--------------|---------------------------------------------------------|----------|----------|----------|----------|----------|-----|-----------|
| <b>S5108</b> | <b>S106 Commuted Sums to cover new responsibilities</b> | (50,000) | (50,000) | (50,000) | (50,000) | (50,000) | Nil | No Impact |
|--------------|---------------------------------------------------------|----------|----------|----------|----------|----------|-----|-----------|

Use of S106 commuted sum income to offset General Fund funded S&OS operational maintenance costs associated with the adoption of new parks and open spaces.

Alistair  
Wilson

Open Spaces, Food Justice and Community Development

|                                                |
|------------------------------------------------|
| <b>2023/24 Budget – GF Proposals – Savings</b> |
|------------------------------------------------|

| Reference | Item Description | 2023/24<br>Budget<br>£ | 2024/25<br>Budget<br>£ | 2025/26<br>Budget<br>£ | 2026/27<br>Budget<br>£ | 2027/28<br>Budget<br>£ | Climate<br>Rating | Poverty<br>Ratings &<br>Contact |
|-----------|------------------|------------------------|------------------------|------------------------|------------------------|------------------------|-------------------|---------------------------------|
|-----------|------------------|------------------------|------------------------|------------------------|------------------------|------------------------|-------------------|---------------------------------|

|              |                                       |           |           |           |           |           |     |           |
|--------------|---------------------------------------|-----------|-----------|-----------|-----------|-----------|-----|-----------|
| <b>S5109</b> | <b>Management Restructure Savings</b> | (150,000) | (300,000) | (300,000) | (300,000) | (300,000) | Nil | No Impact |
|--------------|---------------------------------------|-----------|-----------|-----------|-----------|-----------|-----|-----------|

Indicative GF savings based on proposals that are subject to formal consultation. Does not include one off severance payments which would need to be approved by ESOC. It is likely that this item can be included in the final BSR once decisions have been made by Council.

Karen  
Whyatt

The Leader

|              |                                                                 |          |          |          |          |          |     |           |
|--------------|-----------------------------------------------------------------|----------|----------|----------|----------|----------|-----|-----------|
| <b>S5112</b> | <b>Reduce Taxi-card budget to level of current annual spend</b> | (50,000) | (50,000) | (50,000) | (50,000) | (50,000) | Nil | No Impact |
|--------------|-----------------------------------------------------------------|----------|----------|----------|----------|----------|-----|-----------|

The forecast saving is derived from more closely matching the budget to average annual demand.

Sharon Line

Planning Policy and Infrastructure Portfolio

|              |                                                                           |          |          |          |          |          |     |           |
|--------------|---------------------------------------------------------------------------|----------|----------|----------|----------|----------|-----|-----------|
| <b>S5113</b> | <b>Reduce Transport Subsidies budget to level of current annual spend</b> | (30,000) | (30,000) | (30,000) | (30,000) | (30,000) | Nil | No Impact |
|--------------|---------------------------------------------------------------------------|----------|----------|----------|----------|----------|-----|-----------|

Budgets have provision for inflation in 2023/24, proposal is to remove the inflation provision and to manage costs within the overall budget. [Linked to S5110]

Sharon Line

Planning Policy and Infrastructure Portfolio

|              |                             |           |           |           |           |           |     |           |
|--------------|-----------------------------|-----------|-----------|-----------|-----------|-----------|-----|-----------|
| <b>S5117</b> | <b>Vacant Posts removal</b> | (203,200) | (203,200) | (203,200) | (203,200) | (203,200) | Nil | No Impact |
|--------------|-----------------------------|-----------|-----------|-----------|-----------|-----------|-----|-----------|

Work is being done to identify vacant posts that can be deleted from the establishment. This will be completed for the final BSR but is expected to achieve at least £203k savings.

Karen  
Whyatt

The Leader

|              |                                         |          |          |          |          |          |                        |           |
|--------------|-----------------------------------------|----------|----------|----------|----------|----------|------------------------|-----------|
| <b>S5118</b> | <b>Closing some Public Conveniences</b> | (54,000) | (54,000) | (54,000) | (54,000) | (54,000) | Positive/Medium Impact | No Impact |
|--------------|-----------------------------------------|----------|----------|----------|----------|----------|------------------------|-----------|

Full closure of low value/ use public toilets at Mill Road, and Chesterton Road; and partial closure (weekend only opening) of low mid-week use public toilets at Chesterton Recreation Ground, Cherry Hinton High Street, (midweek closure all year round), and Coleridge Recreation Ground, Romsey Recreation Ground, Victoria Avenue (midweek closure - winter between November 1st to March 31st only)

Anthony  
French

Environment, Climate and Biodiversity

|                                                |
|------------------------------------------------|
| <b>2023/24 Budget – GF Proposals – Savings</b> |
|------------------------------------------------|

| Reference | Item Description | 2023/24<br>Budget<br>£ | 2024/25<br>Budget<br>£ | 2025/26<br>Budget<br>£ | 2026/27<br>Budget<br>£ | 2027/28<br>Budget<br>£ | Climate<br>Rating | Poverty<br>Ratings &<br>Contact |
|-----------|------------------|------------------------|------------------------|------------------------|------------------------|------------------------|-------------------|---------------------------------|
|-----------|------------------|------------------------|------------------------|------------------------|------------------------|------------------------|-------------------|---------------------------------|

|              |                                                                                 |         |         |         |         |         |     |           |
|--------------|---------------------------------------------------------------------------------|---------|---------|---------|---------|---------|-----|-----------|
| <b>S5131</b> | <b>Anticipated Change in the allocation of recharges between the GF and HRA</b> | (5,750) | (5,980) | (4,140) | (4,140) | (4,140) | Nil | No Impact |
|--------------|---------------------------------------------------------------------------------|---------|---------|---------|---------|---------|-----|-----------|

This is the anticipated net impact on recharges between the General Fund and HRA if all General Fund budget proposals are approved [Linked to HRA BSR URP 5124]

Karen  
Whyatt

The Leader

|              |                                                 |          |   |   |   |   |     |           |
|--------------|-------------------------------------------------|----------|---|---|---|---|-----|-----------|
| <b>S5139</b> | <b>S&amp;OS Operations - recruitment freeze</b> | (90,000) | 0 | 0 | 0 | 0 | Nil | No Impact |
|--------------|-------------------------------------------------|----------|---|---|---|---|-----|-----------|

Extend recruitment freeze of Operative posts (3 FTE) for a second consecutive year (2023/24). This will be reviewed in time for next year's budget process.

Don Blair

Environment, Climate and Biodiversity

|              |                                                       |          |          |          |          |          |     |           |
|--------------|-------------------------------------------------------|----------|----------|----------|----------|----------|-----|-----------|
| <b>S5143</b> | <b>Environmental Services - reduction in staffing</b> | (48,000) | (48,000) | (48,000) | (48,000) | (48,000) | Nil | No Impact |
|--------------|-------------------------------------------------------|----------|----------|----------|----------|----------|-----|-----------|

Deletion of one full time Public Realm Enforcement Officer post

Wendy  
Johnston

Environment, Climate and Biodiversity

|                      |                    |                    |                    |                    |                    |  |  |  |
|----------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--|--|--|
| <b>Total Savings</b> | <b>(1,883,830)</b> | <b>(2,140,540)</b> | <b>(2,329,430)</b> | <b>(2,329,430)</b> | <b>(2,329,430)</b> |  |  |  |
|----------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--|--|--|

|                                                |
|------------------------------------------------|
| <b>2023/24 Budget – GF Proposals – Savings</b> |
|------------------------------------------------|

| Reference | Item Description | 2023/24<br>Budget<br>£ | 2024/25<br>Budget<br>£ | 2025/26<br>Budget<br>£ | 2026/27<br>Budget<br>£ | 2027/28<br>Budget<br>£ | Climate<br>Rating | Poverty<br>Ratings &<br>Contact |
|-----------|------------------|------------------------|------------------------|------------------------|------------------------|------------------------|-------------------|---------------------------------|
|-----------|------------------|------------------------|------------------------|------------------------|------------------------|------------------------|-------------------|---------------------------------|

### Increased Income

|               |                                    |          |           |           |           |           |     |           |
|---------------|------------------------------------|----------|-----------|-----------|-----------|-----------|-----|-----------|
| <b>II5004</b> | <b>New Rental Income - Nursery</b> | (90,260) | (102,000) | (102,000) | (102,000) | (102,000) | Nil | No Impact |
|---------------|------------------------------------|----------|-----------|-----------|-----------|-----------|-----|-----------|

New rental income stream following the acquisition of a nursery on Cromwell Road. There will be a rent free period of 12 months.

Philip  
Doggett

Finance, Resources and Transformation Portfolio

|               |                                     |         |         |         |         |         |     |           |
|---------------|-------------------------------------|---------|---------|---------|---------|---------|-----|-----------|
| <b>II5015</b> | <b>Increased garage rent income</b> | (2,360) | (2,360) | (2,360) | (2,360) | (2,360) | Nil | No Impact |
|---------------|-------------------------------------|---------|---------|---------|---------|---------|-----|-----------|

Increased income is anticipated based upon current occupancy levels.

Anna Hill

Housing (GF) Portfolio

|               |                                            |          |          |          |          |          |     |           |
|---------------|--------------------------------------------|----------|----------|----------|----------|----------|-----|-----------|
| <b>II5034</b> | <b>Lease income for 451 Newmarket Road</b> | (15,000) | (15,000) | (15,000) | (15,000) | (15,000) | Nil | No Impact |
|---------------|--------------------------------------------|----------|----------|----------|----------|----------|-----|-----------|

The authority expects to enter into a lease with Jimmy's for the use of 451 Newmarket Road, with an annual lease premium of £15,000.

James  
McWilliams

Housing (GF) Portfolio

|               |                                              |             |             |           |           |           |     |           |
|---------------|----------------------------------------------|-------------|-------------|-----------|-----------|-----------|-----|-----------|
| <b>II5078</b> | <b>External Interest revised projections</b> | (1,248,000) | (1,237,000) | (839,000) | (488,000) | (476,000) | Nil | No Impact |
|---------------|----------------------------------------------|-------------|-------------|-----------|-----------|-----------|-----|-----------|

Increased income from external interest that are attributable to the General Fund based on projected balances held.

Neil  
Krajewski

Finance, Resources and Transformation Portfolio

|               |                                    |          |          |   |   |   |     |           |
|---------------|------------------------------------|----------|----------|---|---|---|-----|-----------|
| <b>II5099</b> | <b>Allia Income from Guildhall</b> | (80,000) | (40,000) | 0 | 0 | 0 | Nil | No Impact |
|---------------|------------------------------------|----------|----------|---|---|---|-----|-----------|

Ground floor of Guildhall let generating gross income of min. £106,000 with possible additional £18,000 p.a. from 1/1/2023. Overheads included so assume £80,000 p.a net income. The lease is for 5 years with 2 years guaranteed but 6 month rent free at commencement. Lease may extend if decisions not implemented on longer term Guildhall plans.

Will Barfield

Finance, Resources and Transformation Portfolio

|                                                |
|------------------------------------------------|
| <b>2023/24 Budget – GF Proposals – Savings</b> |
|------------------------------------------------|

| Reference | Item Description | 2023/24<br>Budget<br>£ | 2024/25<br>Budget<br>£ | 2025/26<br>Budget<br>£ | 2026/27<br>Budget<br>£ | 2027/28<br>Budget<br>£ | Climate<br>Rating | Poverty<br>Ratings &<br>Contact |
|-----------|------------------|------------------------|------------------------|------------------------|------------------------|------------------------|-------------------|---------------------------------|
|-----------|------------------|------------------------|------------------------|------------------------|------------------------|------------------------|-------------------|---------------------------------|

|               |                                                                      |           |           |           |           |           |     |           |
|---------------|----------------------------------------------------------------------|-----------|-----------|-----------|-----------|-----------|-----|-----------|
| <b>II5107</b> | <b>Leisure management:<br/>increased energy costs<br/>mitigation</b> | (350,000) | (350,000) | (350,000) | (350,000) | (350,000) | Nil | No Impact |
|---------------|----------------------------------------------------------------------|-----------|-----------|-----------|-----------|-----------|-----|-----------|

A range of measures to offset increases in utility costs. To be agreed with the Exec Cllr to include a mix of price increases, energy tariff changes and service offer changes. [Linked with URP5003]

Ian Ross

Open Spaces, Food Justice and Community Development

|               |                                                             |          |          |          |          |          |     |           |
|---------------|-------------------------------------------------------------|----------|----------|----------|----------|----------|-----|-----------|
| <b>II5134</b> | <b>Corn Exchange: increased<br/>energy costs mitigation</b> | (45,000) | (45,000) | (45,000) | (45,000) | (45,000) | Nil | No Impact |
|---------------|-------------------------------------------------------------|----------|----------|----------|----------|----------|-----|-----------|

A range of measures to offset increases in utility costs. To be agreed with the Exec Cllr to include a range of price increases in hire charges, booking fees and bar services. [Linked with URP5054]

James Bland

Open Spaces, Food Justice and Community Development

|               |                                                                                                                                   |          |          |          |          |          |     |                    |
|---------------|-----------------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|----------|-----|--------------------|
| <b>II5138</b> | <b>To remove the end of year<br/>4% pitch fee rebate for<br/>market traders who use<br/>Direct Debit (DD) payment<br/>method.</b> | (25,490) | (25,490) | (25,490) | (25,490) | (25,490) | Nil | Negative<br>Impact |
|---------------|-----------------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|----------|-----|--------------------|

The 4% rebate was introduced a number of years ago to incentivise traders to move to DD and has fulfilled its purpose with all, bar a few, traders now paying by this method. The proposal is designed to enable the service to use the resulting increase in available pitch fee income to offset the significant increase in energy costs, without having to significantly increase pitch fee charges. To support market traders in a challenging trading environment, post COVID and with cost-of-living pressures on disposable income, the service is proposing to only increase pitch fees charges by 2.5%, which is significantly below the current inflation rate of c10%.

Tim Jones

Environment, Climate and Biodiversity

|                        |             |             |             |             |             |
|------------------------|-------------|-------------|-------------|-------------|-------------|
| Total Increased Income | (1,856,110) | (1,816,850) | (1,378,850) | (1,027,850) | (1,015,850) |
|------------------------|-------------|-------------|-------------|-------------|-------------|

|                       |                    |                    |                    |                    |                    |
|-----------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| <b>Savings Total:</b> | <b>(3,739,940)</b> | <b>(3,957,390)</b> | <b>(3,708,280)</b> | <b>(3,357,280)</b> | <b>(3,345,280)</b> |
|-----------------------|--------------------|--------------------|--------------------|--------------------|--------------------|

|                                                             |
|-------------------------------------------------------------|
| <b>2023/24 Budget – GF Proposals – Non-Cash Limit Items</b> |
|-------------------------------------------------------------|

| Reference | Item Description | 2023/24<br>Budget<br>£ | 2024/25<br>Budget<br>£ | 2025/26<br>Budget<br>£ | 2026/27<br>Budget<br>£ | 2027/28<br>Budget<br>£ | Climate<br>Rating | Poverty<br>Ratings &<br>Contact |
|-----------|------------------|------------------------|------------------------|------------------------|------------------------|------------------------|-------------------|---------------------------------|
|-----------|------------------|------------------------|------------------------|------------------------|------------------------|------------------------|-------------------|---------------------------------|

### Non-Cash Limit Items

|                |                                                      |             |             |         |         |         |                |           |
|----------------|------------------------------------------------------|-------------|-------------|---------|---------|---------|----------------|-----------|
| <b>NCL5145</b> | <b>Retained Business Rates growth above baseline</b> | (6,517,000) | (6,266,000) | 528,000 | 531,000 | 532,000 | Not Applicable | No Impact |
|----------------|------------------------------------------------------|-------------|-------------|---------|---------|---------|----------------|-----------|

The Council has assessed the income from business rates which it expects to retain above the baseline set out in the draft local government finance settlement.

Neil  
Krajewski

Central Portfolio

|                |                                                                 |             |   |   |   |   |                |           |
|----------------|-----------------------------------------------------------------|-------------|---|---|---|---|----------------|-----------|
| <b>NCL5146</b> | <b>Collection Fund Surplus (Council Tax and Business Rates)</b> | (3,857,935) | 0 | 0 | 0 | 0 | Not Applicable | No Impact |
|----------------|-----------------------------------------------------------------|-------------|---|---|---|---|----------------|-----------|

The Council has determined its share of estimated collection fund surpluses for Council Tax and Business Rates as at 31 March 2023. These amounts will be recognised in the General Fund in 2023/24 in accordance with relevant legislation.

Neil  
Krajewski

Central Portfolio

|                |                                          |        |          |           |           |           |                |           |
|----------------|------------------------------------------|--------|----------|-----------|-----------|-----------|----------------|-----------|
| <b>NCL5147</b> | <b>Change to Council Tax assumptions</b> | 42,005 | (60,060) | (136,920) | (288,240) | (375,850) | Not Applicable | No Impact |
|----------------|------------------------------------------|--------|----------|-----------|-----------|-----------|----------------|-----------|

Changes in council tax income as a result of changes in the forecast Council Tax base

Neil  
Krajewski

Central Portfolio

|                |                                                    |          |   |   |   |   |                |           |
|----------------|----------------------------------------------------|----------|---|---|---|---|----------------|-----------|
| <b>NCL5148</b> | <b>Additional New Homes Bonus (NHB) allocation</b> | (53,480) | 0 | 0 | 0 | 0 | Not Applicable | No Impact |
|----------------|----------------------------------------------------|----------|---|---|---|---|----------------|-----------|

Additional New Homes Bonus (NHB) Allocation for 2023/24

Neil  
Krajewski

Central Portfolio

|                |                            |             |             |           |           |           |                |           |
|----------------|----------------------------|-------------|-------------|-----------|-----------|-----------|----------------|-----------|
| <b>NCL5149</b> | <b>Core Funding Grants</b> | (4,633,520) | (4,231,000) | (310,000) | (310,000) | (310,000) | Not Applicable | No Impact |
|----------------|----------------------------|-------------|-------------|-----------|-----------|-----------|----------------|-----------|

Grants included as part of the draft local government finance settlement including Service Grant and funding guarantee

Neil  
Krajewski

Central Portfolio



|                                                             |
|-------------------------------------------------------------|
| <b>2023/24 Budget – GF Proposals – Non-Cash Limit Items</b> |
|-------------------------------------------------------------|

| Reference                                                                                                              | Item Description                                                                          | 2023/24<br>Budget<br>£ | 2024/25<br>Budget<br>£ | 2025/26<br>Budget<br>£ | 2026/27<br>Budget<br>£ | 2027/28<br>Budget<br>£ | Climate<br>Rating | Poverty<br>Ratings &<br>Contact |
|------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|-------------------|---------------------------------|
| NCL5151                                                                                                                | Additional Contribution to the Greater Cambridge Partnership investment and delivery fund | 5,350                  | 0                      | 0                      | 0                      | 0                      | Not Applicable    | No Impact                       |
| Additional 10% contribution from the New Homes Bonus to the Greater Cambridge Partnership investment and delivery fund |                                                                                           |                        |                        |                        |                        |                        |                   | Karen Whyatt                    |
| The Leader                                                                                                             |                                                                                           |                        |                        |                        |                        |                        |                   |                                 |
| NCL5154                                                                                                                | Settlement Funding Assessment (SFA)                                                       | (473,000)              | (813,000)              | (591,000)              | (638,000)              | (686,000)              | Not Applicable    | No Impact                       |
| Changes arising from the draft local government finance settlement                                                     |                                                                                           |                        |                        |                        |                        |                        |                   | Karen Whyatt                    |
| The Leader                                                                                                             |                                                                                           |                        |                        |                        |                        |                        |                   |                                 |
| <b>Non - Cash Limit Items Total:</b>                                                                                   |                                                                                           | (15,487,580)           | (11,370,060)           | (509,920)              | (705,240)              | (839,850)              |                   |                                 |

2023/24 Budget – GF Proposals – External Bids

| Reference | Item Description | 2023/24<br>Budget<br>£ | 2024/25<br>Budget<br>£ | 2025/26<br>Budget<br>£ | 2026/27<br>Budget<br>£ | 2027/28<br>Budget<br>£ | Climate<br>Rating | Poverty<br>Ratings &<br>Contact |
|-----------|------------------|------------------------|------------------------|------------------------|------------------------|------------------------|-------------------|---------------------------------|
|-----------|------------------|------------------------|------------------------|------------------------|------------------------|------------------------|-------------------|---------------------------------|

External Bid

|       |                                                               |         |         |         |         |         |     |  |
|-------|---------------------------------------------------------------|---------|---------|---------|---------|---------|-----|--|
| X5129 | Permanent Resource for support of refugees and asylum seekers | 247,100 | 247,100 | 247,100 | 247,100 | 247,100 | Nil |  |
|-------|---------------------------------------------------------------|---------|---------|---------|---------|---------|-----|--|

This is a permanent resource for all refugees and asylum seekers and is fully funded in the first 5 years by external grant.

Keryn Jalli

Housing (GF) Portfolio

|                    |         |         |         |         |         |
|--------------------|---------|---------|---------|---------|---------|
| Total External Bid | 247,100 | 247,100 | 247,100 | 247,100 | 247,100 |
| Total:             | 247,100 | 247,100 | 247,100 | 247,100 | 247,100 |

## 2023/24 Budget – GF Proposals – by Capital Proposals

| Reference | Item Description | 2023/24<br>Budget<br>£ | 2024/25<br>Budget<br>£ | 2025/26<br>Budget<br>£ | 2026/27<br>Budget<br>£ | 2027/28<br>Budget<br>£ | Climate<br>Rating | Poverty<br>Ratings &<br>Contact |
|-----------|------------------|------------------------|------------------------|------------------------|------------------------|------------------------|-------------------|---------------------------------|
|-----------|------------------|------------------------|------------------------|------------------------|------------------------|------------------------|-------------------|---------------------------------|

### Capital Bids

|                |                                                    |         |   |   |   |   |                     |                     |
|----------------|----------------------------------------------------|---------|---|---|---|---|---------------------|---------------------|
| <b>CAP5030</b> | <b>Kings Hedges (Recreation Ground/ Play Area)</b> | 165,000 | 0 | 0 | 0 | 0 | Negative/Low Impact | Low Positive Impact |
|----------------|----------------------------------------------------|---------|---|---|---|---|---------------------|---------------------|

To remove obsolete and non-British Standard conforming play items; and replace with inclusive, dynamic and natural play items. These items were originally identified as obsolete in 2020; and resulted in a capital allocation of £150k being approved in 2020/21, which was later reviewed and de-allocated in response to the corporate budget impacts of the COVID pandemic. Failure to invest in replacing the proposed play items will result in the items being removed and the likely decommissioning of the entire play area facility, leaving an under provision in Kings Hedges ward. Litigation risks increase due to the age and nature of existing equipment not conforming to current British Standards (EN1176 and EN1177). There are no available s106 funds for this proposal.

John Parrott

Open Spaces, Food Justice and Community Development

|                |                                                                                        |         |         |         |   |   |                      |           |
|----------------|----------------------------------------------------------------------------------------|---------|---------|---------|---|---|----------------------|-----------|
| <b>CAP5041</b> | <b>Decarbonisation works - Abbey Pool, Parkside Pool, Cherry Hinton Village Centre</b> | 159,000 | 650,000 | 400,000 | 0 | 0 | Positive/High Impact | No Impact |
|----------------|----------------------------------------------------------------------------------------|---------|---------|---------|---|---|----------------------|-----------|

Decarbonisation plan requires that some items such as heat source pumps and others are not scheduled for replacement within this time frame but are brought forward to achieve the council's decarbonisation target of 2030. Includes Fees 12.5%, OHP and Prelims 20% and contingency 10%.

Ian Ross

Open Spaces, Food Justice and Community Development

|                |                                                                                           |         |         |         |         |         |                        |           |
|----------------|-------------------------------------------------------------------------------------------|---------|---------|---------|---------|---------|------------------------|-----------|
| <b>CAP5042</b> | <b>Recommended Maintenance at Abbey Pool, Parkside Pool, Cherry Hinton Village Centre</b> | 200,000 | 200,000 | 240,000 | 175,000 | 175,000 | Positive/Medium Impact | No Impact |
|----------------|-------------------------------------------------------------------------------------------|---------|---------|---------|---------|---------|------------------------|-----------|

Recommended routine maintenance programme to include cyclical and planned maintenance. Some elements of this expenditure are required for compliance. Includes Fees 12.5%, OHP and Prelims 20% and contingency 10%.

Ian Ross

Open Spaces, Food Justice and Community Development

|                |                                                   |         |   |   |   |   |     |           |
|----------------|---------------------------------------------------|---------|---|---|---|---|-----|-----------|
| <b>CAP5044</b> | <b>Essential Repairs to Jesus Green Riverbank</b> | 125,000 | 0 | 0 | 0 | 0 | Nil | No Impact |
|----------------|---------------------------------------------------|---------|---|---|---|---|-----|-----------|

The Jesus Green Riverbank between the lock and the lido has over a period of time started to subside/ move resulting in gaps and potential instability of the bank for which the Council is the riparian owner. The repair is becoming more urgent on safety grounds but the engineering work required for stabilisation is considerable. [Linked to URP5090]

Anthony French

Finance, Resources and Transformation Portfolio

## 2023/24 Budget – GF Proposals – by Capital Proposals

| Reference | Item Description | 2023/24<br>Budget<br>£ | 2024/25<br>Budget<br>£ | 2025/26<br>Budget<br>£ | 2026/27<br>Budget<br>£ | 2027/28<br>Budget<br>£ | Climate<br>Rating | Poverty<br>Ratings &<br>Contact |
|-----------|------------------|------------------------|------------------------|------------------------|------------------------|------------------------|-------------------|---------------------------------|
|-----------|------------------|------------------------|------------------------|------------------------|------------------------|------------------------|-------------------|---------------------------------|

|                |                                    |        |   |   |   |   |     |           |
|----------------|------------------------------------|--------|---|---|---|---|-----|-----------|
| <b>CAP5046</b> | <b>Parkside Pools Diving Board</b> | 30,000 | 0 | 0 | 0 | 0 | Nil | No Impact |
|----------------|------------------------------------|--------|---|---|---|---|-----|-----------|

Replacement of 5m Diving Board stairs.

Ian Ross

Open Spaces, Food Justice and Community Development

|                |                          |         |   |   |   |   |     |           |
|----------------|--------------------------|---------|---|---|---|---|-----|-----------|
| <b>CAP5048</b> | <b>Cherry Hinton Hub</b> | 209,000 | 0 | 0 | 0 | 0 | Nil | No Impact |
|----------------|--------------------------|---------|---|---|---|---|-----|-----------|

There has been a review of costs by then newly appointed contractor for this approved scheme (Ref. C4156) who estimates an additional budget overhead requirement of £209k.

Cathy Heath

Open Spaces, Food Justice and Community Development

|                |                                                   |         |   |   |   |   |                      |           |
|----------------|---------------------------------------------------|---------|---|---|---|---|----------------------|-----------|
| <b>CAP5064</b> | <b>Refuse Collection Vehicle Replacements HVO</b> | 400,000 | 0 | 0 | 0 | 0 | Positive/High Impact | No Impact |
|----------------|---------------------------------------------------|---------|---|---|---|---|----------------------|-----------|

Purchase of x2 conventional RCV replacements to be run on HVO bio-degradable fuel. Potential Impact - No potential impact. These are replacing RCV's that have come to the end of their useful lives. Their replacements have already been included within the capital plan so the bid is a confirmation that these will be required for inclusion in the 2023-24 budget. If the money from the bid is not released it may lead to heavier maintenance costs being incurred as a result of extending the life of the assets. This relates to the CCC share of the cost which is split 50/50 with SCDC.

Bode Esan

Environment, Climate and Biodiversity

|                |                                         |         |         |         |         |         |     |           |
|----------------|-----------------------------------------|---------|---------|---------|---------|---------|-----|-----------|
| <b>CAP5066</b> | <b>Laptop &amp; Desktop Replacement</b> | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | Nil | No Impact |
|----------------|-----------------------------------------|---------|---------|---------|---------|---------|-----|-----------|

This proposal is for ongoing laptops and desktops replacement programme for replacing all laptops and desktops every 5 years. Estimated plan is to replace 180 laptops and desktops each year on an ongoing basis with minimal disruption to staff. IT hardware has a lifespan. Devices over 5 years old will not function with latest security and operating system updates and put the council's data at risk. Performance of devices of this age drops significantly and we see failures causing loss of productivity and ability to work for staff. Therefore, funding will allow the ongoing replacement of desktops and laptops over 5 years old in line with original Council Anywhere project closedown report. City's Strategy is for a mobile and effective workforce, so they need up to date functioning ICT equipment to facilitate this. Old equipment will be reused/retired and donated/recycled in line with 3C ICT disposals process in a secure manner. This ensures minimal environmental impact and maximises community benefits. In the past this has included donations to women's crises centres, foodbanks, charities to support people with computer training and schools / preschools. We only send old equipment for recycling as a last resort via an accredited responsible recycling organisation.

Heather Jones

Finance, Resources and Transformation Portfolio

|                                                             |
|-------------------------------------------------------------|
| <b>2023/24 Budget – GF Proposals – by Capital Proposals</b> |
|-------------------------------------------------------------|

| Reference      | Item Description                                                                              | 2023/24<br>Budget<br>£ | 2024/25<br>Budget<br>£ | 2025/26<br>Budget<br>£ | 2026/27<br>Budget<br>£ | 2027/28<br>Budget<br>£ | Climate<br>Rating      | Poverty<br>Ratings &<br>Contact |
|----------------|-----------------------------------------------------------------------------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|---------------------------------|
| <b>CAP5067</b> | <b>Pathfinder House Data Centre Equipment Replacement - Racks, Power &amp; Cooling System</b> | 110,000                | 0                      | 0                      | 0                      | 0                      | Positive/Medium Impact | No Impact                       |

Council ICT Services primarily run out of two physical datacentres and the mechanical and electrical equipment that the servers and communication hardware reside on is a critical platform. The Room Equipment at Pathfinder House, most critically the fire suppression, has reached the end of its original projected lifecycle and must be replaced. Due to the efficiencies introduced by consolidating the three council services on a modern platform, the existing equipment is massively over-specified for the ICT equipment being hosted leading to unnecessary power usage. The opportunity is being taken to more appropriately match the Data Centre Racks, Power and Cooling to reduce ongoing costs and power usage. A more appropriately rated Uninterruptable Power Supply will reduce costs, as PFH is now supplied with a generator. This will deliver capability covering 7-10 years life. With the increase in fuel prices, the over specified chillers and UPS contribute unnecessarily to increased energy costs. The project is an unavoidable cost, replacing hardware that is out of support to ensure resilience of ICT delivery, but the equipment will be right-sized to both reduce the impact of rising energy costs and meet the Council's Environmental target of reducing greenhouse gasses.

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Finance, Resources and Transformation Portfolio

|                |                                                                                     |         |   |   |   |   |                     |           |
|----------------|-------------------------------------------------------------------------------------|---------|---|---|---|---|---------------------|-----------|
| <b>CAP5068</b> | <b>Sand Martin &amp; Pathfinder House Data Centre Refresh to Hybrid Environment</b> | 215,000 | 0 | 0 | 0 | 0 | Positive/Low Impact | No Impact |
|----------------|-------------------------------------------------------------------------------------|---------|---|---|---|---|---------------------|-----------|

The equipment situated in both Data centres was installed seven years ago and is classified by the Vendor as 'end of life' and requires replacement. For Pathfinder (PFH), the replacement includes servers, networking and sundry equipment required to maintain and operate a Datacentre. For Sand Martin House (SMH), only servers require replacement as we are co-hosting in their datacentre.

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Finance, Resources and Transformation Portfolio

|                |                                                  |        |   |   |   |   |     |           |
|----------------|--------------------------------------------------|--------|---|---|---|---|-----|-----------|
| <b>CAP5069</b> | <b>Windows 2012 Server Replacement - Capital</b> | 30,000 | 0 | 0 | 0 | 0 | Nil | No Impact |
|----------------|--------------------------------------------------|--------|---|---|---|---|-----|-----------|

We have performed a security review of systems operated by Cambridge City Council after considering the announcement by Microsoft to withdraw support for Microsoft Windows 2012 in October 2023. We have identified several Servers running Windows 2012 and approached vendors of the applications hosted on these for costs to migrate and follow the "Cloud-first" strategy for hosting with the vendor on an ongoing basis. Our options are rebuild services on to newer versions of Windows server (most likely Win server 2019) or one off workstreams to move to an externally hosted / software as a Service type solution. Associated applications are Analyse (£5k), IKEN (£10k), Modern.Gov (£7k), Qmatic (£3k), Contingency (£5k). [Linked to URP5093]

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Finance, Resources and Transformation Portfolio

|                                                             |
|-------------------------------------------------------------|
| <b>2023/24 Budget – GF Proposals – by Capital Proposals</b> |
|-------------------------------------------------------------|

| Reference | Item Description | 2023/24<br>Budget<br>£ | 2024/25<br>Budget<br>£ | 2025/26<br>Budget<br>£ | 2026/27<br>Budget<br>£ | 2027/28<br>Budget<br>£ | Climate<br>Rating | Poverty<br>Ratings &<br>Contact |
|-----------|------------------|------------------------|------------------------|------------------------|------------------------|------------------------|-------------------|---------------------------------|
|-----------|------------------|------------------------|------------------------|------------------------|------------------------|------------------------|-------------------|---------------------------------|

|                |                                          |        |   |   |   |   |     |           |
|----------------|------------------------------------------|--------|---|---|---|---|-----|-----------|
| <b>CAP5071</b> | <b>Wireless Access Point Replacement</b> | 74,500 | 0 | 0 | 0 | 0 | Nil | No Impact |
|----------------|------------------------------------------|--------|---|---|---|---|-----|-----------|

The City Council Wireless services (CouncilAnywhere and CambWifi\_Public) are provided by HP Aruba Wireless equipment, connected to controllers hosted by MLL Telecom as part of the EastNet contract owned by Cambridgeshire County Council. The Access points at Cambridge City have been in place for a number of years and will be going out of manufacture warrantee in May 2023 and need to be replaced ASAP after this date. The risk if they are not replaced and a security update is required to be installed on the shared controllers, may not support the aged AP205's and the City Wireless service will cease. There are 451 x AP 205's across EastNet, with Cambridgeshire County Council having the most, all in the same position and needing replacement. All replacements will be jointly procured though MLL Telecom in order to attain the best bulk order discount. MLL were due to provide these costs to us before this bid, but unfortunately have only provided indicative numbers. Estimated costs: 157 AP505 @ £280, MLL Professional Services to configure £2,500 and Installation on site £10,000.

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Finance, Resources and Transformation Portfolio

|                |                                                 |        |   |   |   |   |     |           |
|----------------|-------------------------------------------------|--------|---|---|---|---|-----|-----------|
| <b>CAP5072</b> | <b>Uninterruptible Power Supply Replacement</b> | 35,000 | 0 | 0 | 0 | 0 | Nil | No Impact |
|----------------|-------------------------------------------------|--------|---|---|---|---|-----|-----------|

This bid seeks to replace UPS equipment at each Cambridge City Site that has ICT Service, as reaching end of life. UPS were installed at each Cambridge City site as part of one of two projects – The City Telephony Project, and 'Project Pegasus' the refresh of the ICT estate across City. UPS have a maximum service life of 5 years, with a replacement battery in years 2-3. The UPS's installed through those projects are therefore end of life and require replacement to ensure safety, a resilient service delivery to site, and the protection of more expensive ICT equipment installed on site. The equipment installed as part of two projects +5years ago. This is an unavoidable cost, replacing equipment that is beyond service life.

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Finance, Resources and Transformation Portfolio

|                |                                                 |        |   |   |   |   |                |           |
|----------------|-------------------------------------------------|--------|---|---|---|---|----------------|-----------|
| <b>CAP5088</b> | <b>Democratic Services software replacement</b> | 27,000 | 0 | 0 | 0 | 0 | Not Applicable | No Impact |
|----------------|-------------------------------------------------|--------|---|---|---|---|----------------|-----------|

The current software licenses for Modern.gov and Elections management software expire in the next year or so, and must be replaced with an updated version. A full tender will be required for the procurement. The project is coordinated by 3C ICT as a shared scheme. The revenue implications can be covered from existing resources.

Gary Clift

The Leader

|                |                                                                |           |          |          |          |          |     |           |
|----------------|----------------------------------------------------------------|-----------|----------|----------|----------|----------|-----|-----------|
| <b>CAP5130</b> | <b>Contribution to GF from HRA for Corporate IT investment</b> | (129,830) | (23,000) | (23,000) | (23,000) | (23,000) | Nil | No Impact |
|----------------|----------------------------------------------------------------|-----------|----------|----------|----------|----------|-----|-----------|

A number of areas of IT investment are being proposed as part of the General Fund budget process, and this sum assumes the HRA contributes proportionally. [Linked to HRA BSR CAP5123]

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Finance, Resources and Transformation Portfolio

2023/24 Budget – GF Proposals – by Capital Proposals

| Reference | Item Description                                               | 2023/24<br>Budget<br>£ | 2024/25<br>Budget<br>£ | 2025/26<br>Budget<br>£ | 2026/27<br>Budget<br>£ | 2027/28<br>Budget<br>£ | Climate<br>Rating        | Poverty<br>Ratings &<br>Contact |
|-----------|----------------------------------------------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|--------------------------|---------------------------------|
| CAP5142   | Waterbeach Renewable<br>Energy Network (WREN)<br>Solar Project | 400,000                | 0                      | 0                      | 0                      | 0                      | Positive/Hig<br>h Impact | No Impact                       |

A solar panel power plant will be built on land adjacent to the Waterbeach Depot, along with a battery storage system, charging islands, cabling and other associated works to form a smart micro-grid which will provide electricity for up to 30 waste collection trucks. An additional £0.4m is required due to cost increases. This will be funded from existing GF reserves (as for the original proposal).

Bode Esan

Environment, Climate and Biodiversity

|                    |           |         |         |         |         |
|--------------------|-----------|---------|---------|---------|---------|
| Total Capital Bids | 2,149,670 | 927,000 | 717,000 | 252,000 | 252,000 |
| Capital Total:     | 2,149,670 | 927,000 | 717,000 | 252,000 | 252,000 |

**Appendix D(b): Approvals and amendments since MTFS October 2022**

| Ref.                                                                            | Description                                                                 | Lead Officer | 2022/23<br>(£000's) | 2023/24<br>(£000's) | 2024/25<br>(£000's) | 2025/26<br>(£000's) | 2026/27<br>(£000's) | 2027/28<br>(£000's) |
|---------------------------------------------------------------------------------|-----------------------------------------------------------------------------|--------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| <b>Capital-GF Projects</b>                                                      |                                                                             |              |                     |                     |                     |                     |                     |                     |
| SC662                                                                           | Shared planning software implementation                                     | S Kelly      | (32)                | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC800                                                                           | New vehicle to support S&OS assets multi-skilled operative                  | A Wilson     | 10                  | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC754                                                                           | Corn Exchange infrastructure improvements                                   | I Ross       | (570)               | 150                 | 0                   | 0                   | 0                   | 0                   |
| SC794                                                                           | Sustainable Warmth Grant - Home Upgrade Grant                               | J Smith      | (888)               | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC809                                                                           | Green Homes grant (GF)                                                      | J Smith      | (470)               | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC809                                                                           | Green Homes grant (GF)                                                      | J Smith      | (1,051)             | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC822                                                                           | Loan to CIP to purchase land south of Cambridge                             | C Ryba       | (25,550)            | 6,750               | 0                   | 13,500              | 0                   | 0                   |
| SC829                                                                           | Histon Road redevelopment - loan to CIP                                     | C Ryba       | 5,250               | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC831                                                                           | Sustainable Warmth Grant - Home Upgrade Grant 2                             | J Smith      | 0                   | 4,500               | 5,508               | 0                   | 0                   | 0                   |
| PR056                                                                           | Chalk Streams projects in Cambridge                                         | G Belcher    | 0                   | 60                  | 120                 | 120                 | 0                   | 0                   |
| SC745                                                                           | S106 Chestnut Grove play area: benches and bins                             | J Parrott    | (4)                 | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC825                                                                           | S106 public art grant for Park Street Residents' Association                | N Black      | 12                  | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC823                                                                           | S106 public art grant for Cherry Hinton Brook mural                         | N Black      | 2                   | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC824                                                                           | S106 public art grant for Birdwood Area Art                                 | N Black      | 6                   | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC826                                                                           | S106 Midsummer's Common community orchard improvements                      | J Ogle       | 15                  | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC827                                                                           | S106 Five Trees open space: wildflower and tree planting in East Chesterton | N Black      | 15                  | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC741                                                                           | S106 Nightingale Rec Ground pavilion                                        | I Ross       | 144                 | 0                   | 0                   | 0                   | 0                   | 0                   |
| PR042g                                                                          | S106 To the River - artist in residence                                     | N Black      | (37)                | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC747                                                                           | S106 Nightingale Avenue rec ground: new all-weather footpath                | J Parrott    | 4                   | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC807                                                                           | S106 Akeman Street community centre improvements                            | A Wilson     | 5                   | 0                   | 0                   | 0                   | 0                   | 0                   |
| <b>Capital-GF Projects - budget updates or reprofile, and completed schemes</b> |                                                                             |              | (23,301)            | 11,460              | 5,628               | 13,620              | 0                   | 0                   |
| <b>Capital-GF Projects financed from Developer Contributions</b>                |                                                                             |              | 162                 | 0                   | 0                   | 0                   | 0                   | 0                   |
| <b>Total approved since MTFS October 2022</b>                                   |                                                                             |              | <b>(23,139)</b>     | <b>11,460</b>       | <b>5,628</b>        | <b>13,620</b>       | <b>0</b>            | <b>0</b>            |



**Appendix D(c): Capital Plan 2022/23 to 2027/28**

| Ref.                       | Description                                                  | Lead Officer | 2022/23<br>(£000's) | 2023/24<br>(£000's) | 2024/25<br>(£000's) | 2025/26<br>(£000's) | 2026/27<br>(£000's) | 2027/28<br>(£000's) |
|----------------------------|--------------------------------------------------------------|--------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| <b>Capital-GF Projects</b> |                                                              |              |                     |                     |                     |                     |                     |                     |
| PR031r                     | S106 Chesterton Rec Ground skate and scooter park            | J Richards   | 47                  | 0                   | 0                   | 0                   | 0                   | 0                   |
| PR040z                     | S106 Public art: Historyworks: Michael Rosen Walking Trail 2 | N Black      | 10                  | 0                   | 0                   | 0                   | 0                   | 0                   |
| PR042g                     | S106 To the River - artist in residence                      | N Black      | 3                   | 0                   | 0                   | 0                   | 0                   | 0                   |
| PR042m                     | S106 Public art grant - Chesterton village sign              | N Black      | 10                  | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC 747                     | S106 Nightingale Avenue rec ground: new all-weather footpath | J Parrott    | 4                   | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC 778                     | S106 Jesus Green ditch biodiversity improvements             | G Belcher    | 47                  | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC 785                     | S106 The Art of Play                                         | N Black      | 5                   | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC 792                     | S106 pubic art grant for Abbey People's Creative Canopy      | N Black      | 12                  | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC590                      | Structural Holding Repairs & Lift Refurbishment Car Parks    | S Cleary     | 199                 | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC627                      | Guildhall Large Hall Windows refurbishment                   | W Barfield   | 101                 | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC644                      | Acquisition of land adjacent to Huntingdon Road Crematorium  | G Theobald   | 37                  | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC645                      | Electric vehicle charging points - taxis                     | J Dicks      | 220                 | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC651                      | Shared ICT waste management software - Alloy/Yotta           | S Tovell     | 117                 | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC654                      | Redevelopment of Silver Street Toilets                       | D O'Halloran | 601                 | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC659                      | My Cambridge City online customer portal                     | T Campbell   | 22                  | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC678                      | Crematorium - additional car park                            | G Theobald   | 339                 | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC679                      | Crematorium - cafe facilities                                | G Theobald   | 294                 | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC684                      | Property Management software                                 | P Doggett    | 59                  | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC688                      | Environmental Health software                                | Y O'Donnell  | 23                  | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC689                      | Income management software                                   | C Norman     | 78                  | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC690                      | Secure phone payments                                        | C Norman     | 24                  | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC692                      | Cromwell Road Redevelopment (GF)                             | M Wilson     | 3,430               | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC694                      | Meadows Community Hub and Buchan St retail outlet            | J Smith      | 3,111               | 158                 | 0                   | 0                   | 0                   | 0                   |
| SC695                      | Cromwell Road Redevelopment - equity loan to CIP             | J Smith      | 5,350               | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC696                      | Cromwell Road Redevelopment - development loan to CIP        | C Ryba       | 4,600               | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC708                      | Replacement plantroom at Jesus Green outdoor pool            | C Ryba       | 140                 | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC711                      | Guildhall PA system                                          | I Ross       | 25                  | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC712                      | Automation of Bishops Mill sluice gate                       | F Alderton   | 88                  | 0                   | 0                   | 0                   | 0                   | 0                   |

| Ref.  | Description                                                  | Lead Officer | 2022/23<br>(£000's) | 2023/24<br>(£000's) | 2024/25<br>(£000's) | 2025/26<br>(£000's) | 2026/27<br>(£000's) | 2027/28<br>(£000's) |
|-------|--------------------------------------------------------------|--------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| SC713 | Replacement air quality monitoring equipment                 | A Wilson     | 200                 | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC714 | Changing Places toilets at Quayside                          | J Smith      | 100                 | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC715 | Additional refuse vehicle for property growth                | A Wilson     | 420                 | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC716 | Replacement telephony system with call centre                | B Esan       | 52                  | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC721 | Call management for 3C ICT service desk                      | T Campbell   | 7                   | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC724 | Residential electric charging points                         | J Smith      | 61                  | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC727 | Logan's Meadow vehicular access                              | A Wilson     | 32                  | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC731 | Cambridge Food Hub                                           | B Esan       | 100                 | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC732 | Park Street car park development                             | T Campbell   | 48,148              | 29,396              | 7,173               | 0                   | 0                   | 0                   |
| SC736 | S106 Grant for St George's Church improvements               | J Smith      | 3                   | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC738 | S106 Wilberforce Road artificial pitches                     | A Wilson     | 250                 | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC739 | S106 Abbey Pool improvements                                 | B Esan       | 144                 | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC740 | S106 Chesterton Rec pavilion                                 | T Campbell   | 33                  | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC741 | S106 Nightingale Rec Ground pavilion                         | J Smith      | 647                 | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC742 | L2 development loan to CIP                                   | C Ryba       | 8,045               | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC743 | L2 equity loan to CIP                                        | C Ryba       | 1,800               | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC752 | S106 Byron's Pool ecological mitigations                     | G Belcher    | 237                 | 10                  | 13                  | 0                   | 0                   | 0                   |
| SC753 | S106 Nine Wells ecological mitigations                       | G Belcher    | 89                  | 0                   | 5                   | 10                  | 0                   | 0                   |
| SC754 | Cambridge Corn Exchange - infrastructure improvements        | I Ross       | 430                 | 150                 | 0                   | 0                   | 0                   | 0                   |
| SC755 | Carbon saving investments within the Leisure portfolio       | I Ross       | 279                 | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC756 | EV infrastructure at the Cambridge City Council depot        | J Dicks      | 57                  | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC758 | Charging infrastructure for electric vehicles - Cambridge    | J Smith      | 50                  | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC759 | Creation of a new boat pumping station at Stourbridge Common | A Wilson     | 60                  | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC760 | Investment programme for public toilet re-purposed property  | A French     | 325                 | 300                 | 0                   | 0                   | 0                   | 0                   |
| SC761 | Installation of cattle ramp on Midsummer Common              | A Wilson     | 38                  | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC763 | Refurbishment of 125 Newmarket Road and refurbishment        | J McWilliams | 60                  | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC764 | Environmental Improvements Programme (EIP) options           | A Wilson     | 526                 | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC765 | Introduction of car parking charges at Cherry Hinton Hall    | A French     | 19                  | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC767 | Mobile phone replacement                                     | H Jones      | 117                 | 0                   | 0                   | 0                   | 0                   | 0                   |

| Ref.  | Description                                                  | Lead Officer | 2022/23<br>(£000's) | 2023/24<br>(£000's) | 2024/25<br>(£000's) | 2025/26<br>(£000's) | 2026/27<br>(£000's) | 2027/28<br>(£000's) |
|-------|--------------------------------------------------------------|--------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| SC768 | Extend data capacity in shared data centre                   | H Jones      | 60                  | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC769 | Network equipment refresh                                    | H Jones      | 73                  | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC770 | ICT project delivery: project management, technical resource | H Jones      | 40                  | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC771 | Data and analytics - putting building blocks in place for    | H Jones      | 70                  | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC772 | Market Square project                                        | S French     | 318                 | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC773 | Colville Rd Phase 3 - replacement of commercial units        | D Prinsep    | 583                 | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC774 | Information at work consolidation                            | H Jones      | 29                  | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC775 | City centre recovery - Combined Authority grant funding      | J Richards   | 515                 | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC776 | BEIS grant for Parkside pools decarbonisation works          | I Ross       | 867                 | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC777 | BEIS grant for Abbey pool decarbonisation works              | I Ross       | 354                 | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC779 | Parker's Piece tree planting                                 | M Magrath    | 5                   | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC780 | S106 Darwin Green community centre equipment and furnishings | V Haywood    | 13                  | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC783 | S106 tree planting at Coleridge Rd rec and Lichfield Rd      | M Magrath    | 5                   | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC784 | S106 Restoration of natural habitats at Norman cement works  | G Belcher    | 3                   | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC787 | S106 Thorpe Way Rec Ground: new footpath                     | J Parrott    | 15                  | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC788 | S106 bee banks                                               | G Belcher    | 5                   | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC789 | S106 Jubilee Gardens open space improvements                 | J Ogle       | 43                  | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC790 | S106 Chesterton Rec wheelsport project                       | P Mullord    | 76                  | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC791 | S106 Coldhams Common BMX track                               | D O'Halloran | 81                  | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC793 | Sustainable Warmth Grant - Local Authority Delivery Phase 3  | J Smith      | 1,840               | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC794 | Sustainable Warmth Grant - Home Upgrade Grant                | J Smith      | 3,737               | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC795 | CHUB - community extension to Cherry Hinton library          | A Conder     | 764                 | 209                 | 0                   | 0                   | 0                   | 0                   |
| SC796 | Building Control software                                    | H Jones      | 120                 | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC797 | Waste - electric replacement vehicles                        | B Esan       | 970                 | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC799 | Closed churchyard wall repairs                               | A French     | 70                  | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC800 | New vehicle to support S&OS Assets multi skilled operatives  | A Wilson     | 55                  | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC801 | Replacement vehicle lift                                     | D Cox        | 40                  | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC802 | Replacement roller brake test rollers                        | D Cox        | 45                  | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC803 | Market Square electrics upgrade                              | T Jones      | 60                  | 0                   | 0                   | 0                   | 0                   | 0                   |

| Ref.  | Description                                                                        | Lead Officer | 2022/23<br>(£000's) | 2023/24<br>(£000's) | 2024/25<br>(£000's) | 2025/26<br>(£000's) | 2026/27<br>(£000's) | 2027/28<br>(£000's) |
|-------|------------------------------------------------------------------------------------|--------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| SC804 | ICT & Digital Capabilities                                                         | T Campbell   | 300                 | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC805 | ANPR at the Meadows Community Centre Car Park                                      | C Flowers    | 37                  | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC806 | Acquisition of Nursery, Timberworks, Cromwell Rd, Cambridge                        | D Prinsep    | 1,548               | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC807 | S106 Akeman Street community centre improvements                                   | D Kaye       | 5                   | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC808 | Our Cambridge transformation - Office Accommodation Strategy                       | T Campbell   | 77                  | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC809 | Green Homes Grant (GF)                                                             | J Smith      | 520                 | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC810 | S106 kettlebell frame for outdoor fitness area at Abbey                            | I Ross       | 20                  | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC811 | S106 Mill Road Centre fit out                                                      | I Ross       | 75                  | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC812 | S106 Clay Farm community centre improvements                                       | A Conder     | 17                  | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC813 | S106 Trumpington Rec ground environmental enhancements                             | J Ogle       | 70                  | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC814 | S106 public art grant for Ride with Pride (City-wide)                              | N Black      | 19                  | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC815 | S106 Alexandra Gardens Rec - additional seating                                    | J Parrott    | 5                   | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC816 | S106 Jesus Green seating, benches and additional trees                             | J Parrott    | 13                  | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC817 | S106 Coldhams Lane play area: benches, bins and noticeboards                       | J Parrott    | 10                  | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC821 | S106 Nightingale Community Garden - informal kitchen                               | I Ross       | 9                   | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC822 | Loan to CIP to purchase land south of Cambridge                                    | C Ryba       | 8,390               | 6,750               | 0                   | 13,500              | 0                   | 0                   |
| SC823 | S106 public art grant for Cherry Hinton Brook mural                                | N Black      | 7                   | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC824 | S106 public art grant for Birdwood Area Art                                        | N Black      | 10                  | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC825 | S106 public art grant for Park Street Residents' Association                       | N Black      | 20                  | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC826 | S106 Midsummer's Common community orchard improvements                             | J Ogle       | 15                  | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC827 | S106 Five Trees open space: wildflower and tree planting in East Chesterton        | M Magrath    | 15                  | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC828 | WREN solar project at Waterbeach                                                   | D Prinsep    | 0                   | 1,570               | 130                 | 0                   | 0                   | 0                   |
| SC829 | Histon Road redevelopment - loan to CIP                                            | C Ryba       | 5,250               | 0                   | 0                   | 0                   | 0                   | 0                   |
| SC831 | Sustainable Warmth Grant - Home Upgrade Grant 2                                    | J Smith      | 0                   | 4,500               | 5,508               | 0                   | 0                   | 0                   |
| SC832 | Kings Hedges play area improvements                                                | J Parrott    | 0                   | 165                 | 0                   | 0                   | 0                   | 0                   |
| SC833 | Decarbonisation works - Abbey Pool, Parkside Pool, Cherry Hinton village centre    | I Ross       | 0                   | 159                 | 650                 | 400                 | 0                   | 0                   |
| SC834 | Recommended maintenance at Abbey Pool, Parkside Pool, Cherry Hinton village centre | I Ross       | 0                   | 200                 | 200                 | 240                 | 175                 | 175                 |
| SC835 | Essential repairs to Jesus Green river bank                                        | A French     | 0                   | 125                 | 0                   | 0                   | 0                   | 0                   |
| SC836 | Parkside Pools diving boards                                                       | I Ross       | 0                   | 30                  | 0                   | 0                   | 0                   | 0                   |

| Ref.                         | Description                                                                          | Lead Officer | 2022/23<br>(£000's) | 2023/24<br>(£000's) | 2024/25<br>(£000's) | 2025/26<br>(£000's) | 2026/27<br>(£000's) | 2027/28<br>(£000's) |
|------------------------------|--------------------------------------------------------------------------------------|--------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| SC837                        | Refuse collection vehicle - replacement HVO                                          | D Cox        | 0                   | 400                 | 0                   | 0                   | 0                   | 0                   |
| SC838                        | Laptop and desktop replacement                                                       | H Jones      | 0                   | 100                 | 100                 | 100                 | 100                 | 100                 |
| SC839                        | Pathfinder House data centre equipment replacement - racks, power and cooling system | H Jones      | 0                   | 110                 | 0                   | 0                   | 0                   | 0                   |
| SC840                        | Sand Martin and Patfinder House data centre refresh to hybrid environment            | H Jones      | 0                   | 215                 | 0                   | 0                   | 0                   | 0                   |
| SC841                        | Windows 2012 server replacement - capital                                            | H Jones      | 0                   | 30                  | 0                   | 0                   | 0                   | 0                   |
| SC842                        | Wireless access point                                                                | H Jones      | 0                   | 74                  | 0                   | 0                   | 0                   | 0                   |
| SC843                        | Uninterruptible power supply replacement                                             | H Jones      | 0                   | 35                  | 0                   | 0                   | 0                   | 0                   |
| SC844                        | Democratic Services software replacement                                             | A Limb       | 0                   | 27                  | 0                   | 0                   | 0                   | 0                   |
| CAP5130                      | Contribution to GF from HRA for Corporate IT investment                              | H Jones      | 0                   | (129)               | (23)                | (23)                | (23)                | (23)                |
| <b>Capital-GF Projects</b>   |                                                                                      |              | <b>108,612</b>      | <b>44,584</b>       | <b>13,756</b>       | <b>14,227</b>       | <b>252</b>          | <b>252</b>          |
| <b>Capital-Programmes</b>    |                                                                                      |              |                     |                     |                     |                     |                     |                     |
| PR010                        | Environmental Improvements Programme                                                 | A Wilson     | 86                  | 0                   | 0                   | 0                   | 0                   | 0                   |
| PR010b                       | Environmental Improvements Programme - South Area                                    | J Richards   | 41                  | 0                   | 0                   | 0                   | 0                   | 0                   |
| PR010c                       | Environmental Improvements Programme - West/Central Area                             | J Richards   | 58                  | 0                   | 0                   | 0                   | 0                   | 0                   |
| PR010d                       | Environmental Improvements Programme - East Area                                     | J Richards   | 38                  | 0                   | 0                   | 0                   | 0                   | 0                   |
| PR017                        | Vehicle Replacement Programme                                                        | D Cox        | 978                 | 0                   | 0                   | 0                   | 0                   | 0                   |
| PR039                        | Minor Highway Improvement Programme                                                  | J Richards   | 71                  | 0                   | 0                   | 0                   | 0                   | 0                   |
| PR053                        | Commercial property repair and maintenance                                           | W Barfield   | 400                 | 300                 | 300                 | 300                 | 300                 | 300                 |
| PR054                        | Administrative buildings maintenance                                                 | W Barfield   | 251                 | 166                 | 166                 | 400                 | 400                 | 400                 |
| PR055                        | Depot Relocation programme to create Operational Hub                                 | S Cleary     | 9,976               | 0                   | 0                   | 0                   | 0                   | 0                   |
| PR056                        | Chalk Streams projects in Cambridge                                                  | G Belcher    | 0                   | 60                  | 120                 | 120                 | 0                   | 0                   |
| <b>Capital-Programmes</b>    |                                                                                      |              | <b>11,899</b>       | <b>526</b>          | <b>586</b>          | <b>820</b>          | <b>700</b>          | <b>700</b>          |
| <b>Capital-GF Provisions</b> |                                                                                      |              |                     |                     |                     |                     |                     |                     |
| PV007                        | Cycleways                                                                            | J Richards   | 379                 | 0                   | 0                   | 0                   | 0                   | 0                   |
| PV192                        | Development Land on the North Side of Kings Hedges Road                              | P Doggett    | 0                   | 0                   | 60                  | 0                   | 0                   | 0                   |
| PV554                        | Development Of land at Clay Farm                                                     | D Prinsep    | 251                 | 15                  | 705                 | 0                   | 0                   | 0                   |
| <b>Capital-GF Provisions</b> |                                                                                      |              | <b>630</b>          | <b>15</b>           | <b>765</b>          | <b>0</b>            | <b>0</b>            | <b>0</b>            |
| <b>Total GF Capital Plan</b> |                                                                                      |              | <b>121,141</b>      | <b>45,124</b>       | <b>15,107</b>       | <b>15,047</b>       | <b>952</b>          | <b>952</b>          |

## Appendix E

### Cambridge City Council Equality Impact Assessment (EqIA)

This tool helps the Council ensure that we fulfil legal obligations of the [Public Sector Equality Duty](#) to have due regard to the need to –

- (a) eliminate discrimination, harassment, victimisation and any other conduct that is prohibited by or under the Equality Act 2010;
- (b) advance equality of opportunity between persons who share a relevant protected characteristic and persons who do not share it;
- (c) foster good relations between persons who share a relevant protected characteristic and persons who do not share it.

Guidance on how to complete this tool can be found on the Cambridge City Council intranet. For specific questions on the tool email Kate Yerbury, Equality and Anti-Poverty Officer at [equalities@cambridge.gov.uk](mailto:equalities@cambridge.gov.uk) or phone 01223 457046.

Once you have drafted the EqIA please send this to [equalities@cambridge.gov.uk](mailto:equalities@cambridge.gov.uk) for checking. For advice on consulting on equality impacts, please contact Graham Saint, Strategy Officer, ([graham.saint@cambridge.gov.uk](mailto:graham.saint@cambridge.gov.uk) or 01223 457044).

|                                                                                              |
|----------------------------------------------------------------------------------------------|
| <b>1. Title of strategy, policy, plan, project, contract or major change to your service</b> |
| General Fund Budget 2023/24 proposals                                                        |

|                                                                                                                                                                                                                                                   |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>2. Webpage link to full details of the strategy, policy, plan, project, contract or major change to your service (if available)</b>                                                                                                            |
| <a href="https://democracy.cambridge.gov.uk/documents/s61628/S%20R%20Draft%20BSR%20Report%20and%20appendices%202023-24.pdf">https://democracy.cambridge.gov.uk/documents/s61628/S%20R%20Draft%20BSR%20Report%20and%20appendices%202023-24.pdf</a> |

|                                                                                                                                                                                                                                                                                                                                                                                                            |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>3. What is the objective or purpose of your strategy, policy, plan, project, contract or major change to your service?</b>                                                                                                                                                                                                                                                                              |
| <p>This Equality Impact Assessment (EqIA) assesses the equality impacts of the General Fund element of the City Council's budget.</p> <p>An EqIA is undertaken on the budget proposals each year to enable the City Council to set a balanced budget for 2023/24 that reflects the Council's vision and takes into account councillors' priorities in its proposals for achieving the savings required</p> |

This EqIA has been completed for budget proposals that are likely to result in significant service changes. For some proposals there are minimal or neutral impacts and therefore they have not been included in this document.

This approach is intended to ensure that in making decisions on the Budget, the Council is discharging its Public Sector Equality Duty under the Equality Act 2010.

The 2023/24 budget proposals that are considered as part of this impact assessment are:

B5008 Discretionary Housing Payments Bid B5032 Anti-Poverty Strategy responsive budget

B5060 City Garage Hourly Labour Rate Increased

B5090 Essential Repairs to Jesus Green Riverbank Feasibility

B5129 Permanent resource for supporting refugees and asylum seekers

CAP5030 Kings Hedges Recreation Ground Play Area

CAP5044 Essential Repairs to Jesus Green Riverbank

CPA5047 Browns Field decarbonisation

URP5031 Continuation of previous two-year bids for community safety staffing to manage ASB and Safeguarding

S5101 Remove inflation from Community Grants programme

S5102 Cancel Big Weekend City Event

S5103 Reduce Homelessness prevention grant fund

S5118 Closing some public conveniences

#### 4. Responsible service

The Finance service manages the budget process, but a range of Council Services are responsible for the individual bid proposals included in this EqIA.

#### 5. Who will be affected by this strategy, policy, plan, project, contract or major change to your service?

(Please tick all that apply)

- ☒ Residents
- ☒ Visitors
- ☒ Staff

Please state any specific client group or groups (e.g. City Council tenants, tourists, people who work in the city but do not live here):

N/A

**6. What type of strategy, policy, plan, project, contract or major change to your service is this?**

- ☒ New  
☐ Major change  
☐ Minor change

**7. Are other departments or partners involved in delivering this strategy, policy, plan, project, contract or major change to your service? (Please tick)**

- ☒ Yes  
☐ No

If 'Yes' please provide details below:

This is an assessment of the Council's budget proposals and therefore covers all our services. The budget also affects some of the Council's partnership working

**8. Has the report on your strategy, policy, plan, project, contract or major change to your service gone to Committee? If so, which one?**

The Executive, 8<sup>th</sup> December 2022  
Strategy & Resources scrutiny committee, 30<sup>th</sup> January 2023  
The Executive 9<sup>th</sup> February 2023  
Due to go to Full Council, 23 February 2023

**9. What research methods/ evidence have you used in order to identify equality impacts of your strategy, policy, plan, project, contract or major change to your service?**

This information is based on feedback from Council Officers that lead on the individual Budget proposals and any EqlAs they have produced

## **10. Potential impacts**

For each category below, please explain if the strategy, policy, plan, project, contract or major change to your service could have a positive/ negative impact or no impact. Where an impact has been identified, please explain what it is. Consider impacts on service users, visitors and staff members separately.

**(a) Age - Please also consider any safeguarding issues for children and adults at risk**

B5008 Discretionary Housing Payments Bid - Discretionary Housing Payments are a crucial tool to support households who experience a shortfall between their housing benefit or Universal Credit



and their eligible rent. Housing benefit is open to all ages, although Universal Credit (UC) is only open to working age claimants. Pensioners on low incomes can claim Pension Credit and receive help towards their rent through housing benefit. Young care leavers and previous hostel dwellers are protected in housing benefit and UC by being entitled to higher Local Housing Allowance rates but may still need DHPs as they are less likely to have other sources of support. DHPs do not take account of age but seek to support sustainable tenancies by funding shortfalls and recipients who are of working age are further supported with referrals to get employment support to help reduce shortfalls with employment. All applicants are signposted for debt advice and to claim other incomes and benefits.

B5032 Anti-Poverty Strategy (APS) responsive budget – the APS responsive budget is used to respond to poverty-related issues that emerge during the course of the year. For example, during the Covid-19 lockdowns the budget was used to provide support for digital devices to help low income families get online and work to address food poverty issues. The responsive nature of the budget means it is difficult to predict how it will impact on different groups. However, the APS does identify particular age groups which are more likely to experience poverty. For example, older people are more likely to be living in households receiving benefits than the population as a whole. 16% of pensioners in Cambridge were living in a household claiming Housing Benefit and/or Council Tax support in 2017, compared to 10.6% of all Cambridge residents<sup>1</sup>. More than one in five (22%) of all children in the city in 2017 were living in households that are claiming Housing Benefit and/or Council Tax Support<sup>2</sup>. In Cambridge, the number of visits on behalf of children made to food banks has risen significantly – from 1,502 in 2014 to 3,438 in 2019<sup>3</sup>.

CAP5030 Kings Hedges Recreation Ground Play Area – Improvement to the play area would benefit children by providing them with a safe, engaging play area to exercise and socialise. This would improve their health (physical and mental) and also social skills. Children suffering from severe play deprivation suffer abnormalities in neurological development, but the provision of play opportunities can at least partially remediate the situation<sup>4</sup>.

URP5031 Continuation of previous two-year bids for community safety staffing to manage ASB and Safeguarding - The budget bids would have a positive impact on young people as they would enable preventative work on anti-social behaviour (ASB) and exploitation to be carried out. Preventing the criminal exploitation of young people is a key concern for Cambridge Community Safety Partnership, with a focus currently on developing an information campaign to support young people and their families about County Lines. The bid would also have a positive impact on older people who may be subjected to ASB in their neighbourhood. If older people are subjected to ASB it could have a significant impact on their well-being, research has shown that older people tend not to go out in areas where ASB is prevalent and can then suffer from isolation. It is important to ensure that the support is available for them during such a time.

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<sup>1</sup> Cambridge City Council, 2017, Housing Benefit and Council Tax support data

<sup>2</sup> Cambridge City Council, 2017, Housing Benefit and Council Tax support data

<sup>3</sup> Cambridge City Foodbank, 2020, Foodbank usage data

<sup>4</sup> Dr David Whitebread, University of Cambridge, Importance of play.

S5102 Cancel Big Weekend City Event - The event provides activity for young people and is designed to bring people together for free from different neighbourhoods in a safe environment, contributing to Community Cohesion and Community Safety initiatives. It is also an affordable cultural event for young people compared to other events that would be outside their price range. It also provides opportunities for young people to perform.

S5103 Reduce Homelessness prevention grant fund - Reducing the grant funding available for homelessness prevention could have a disproportionate impact on people with some protected characteristics. Evidence suggests that young people are disproportionately likely to experience homelessness. Centrepoin data for youth homelessness, suggests that there are over 122,000 homeless or at risk of homelessness young people within the UK who have approached Local Authorities for support. With datalink reports suggesting that 49% of those young persons were homeless as a result of families being unable to or unwilling to accommodate them, there are also growing numbers of instances of domestic abuse resulting in homelessness<sup>5</sup>. However, the impacts may be mitigated by the proposal that officers take a view on any grants of significant strategic importance such as winter provision for rough sleepers.

S5118 Closing some public conveniences – While older people may need to utilise toilet facilities more frequently, it is not expected that the proposal will have a significant equality impact, as current use of the facilities that are proposed for closure is very low and older people, alongside others, may be able to use alternatives,, however there may be those who might struggle to access alternatives. .

## **(b) Disability**

B5008 Discretionary Housing Payments Bid - Discretionary Housing Payments (DHP) are a crucial tool to support households who experience a shortfall between their housing benefit or Universal Credit and their eligible rent. DHP assessment considers increased costs that many disabled individuals or households face. Disabled households are sometimes affected by Local Housing Allowance and Spare Room Subsidy restrictions as there is a lack of available accommodation to suit disability needs. Disabled households often need larger properties to accommodate wheelchairs or additional rooms for medical supplies or treatments. The easement that allows for an additional bedroom for an overnight carer does not help in these situations. DHPs often support these claimants for long periods of time. Help in making applications to Homelink to get on the housing register is made available by colleagues in Customer Service Centre and Housing.

B5032 - Anti-Poverty Strategy responsive budget- the APS responsive budget is used to respond to poverty-related issues that emerge during the course of the year. For example, during the Covid-19 lockdowns the budget was used to provide support for digital devices to help low income families

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<sup>5</sup> Centre Point and Youth Homelessness Databank, Beyond a Number: The Scale of Youth Homelessness in the UK

get online and work to address food poverty issues. The responsive nature of the budget means it is difficult to predict how it will impact on different groups. However, the APS does identify that disabled people are more likely to experience poverty. For example disabled people are less likely to be economically active. 58.1% of disabled people in Cambridge are economically active compared to 81.1% of the total city population. In the UK, disabled adults face extra costs of £583 per month, which is equivalent to almost half of their income on average.

CAP5030 Kings Hedges Recreation Ground Play Area – This bid will provide revised and accessible play equipment which suits the needs of children with different disabilities and needs. This will encourage socialising and interaction, improving mental health and developing imagination. Furthermore improving access to the play area would benefit parents with disabilities, enabling them to accompany their children to enjoy the play area.

URP5031 Continuation of previous two-year bids for community safety staffing to manage ASB and Safeguarding - The bid will have a positive impact for disabled people who can experience hate crime motivated by hatred towards someone's disability and the proposal would mean there would be extra resource to support people who experience this.

S5102 Cancel Big Weekend City Event - Disabled groups in Cambridge support the event as it provides a safe accessible and caring environment for disabled people to enjoy cultural events. Disabled people are more likely to experience poverty and this event is accessible by being free

S5103 Reduce Homelessness prevention grant fund - Reducing the grant funding available for homelessness prevention could have a disproportionate impact on people with some protected characteristics. Evidence suggests that disabled people are disproportionately likely to experience homelessness. Data from Homeless Link reviewed 31 HHNAs<sup>6</sup> and found that between 2018-2021 63% of respondents reported a long term illness disability or infirmity. However, the impacts may be mitigated by the proposal that officers take a view on any grants of significant strategic importance, such as winter provision for rough sleepers.

S5118 Closing some public conveniences - While some people with disabilities and medical conditions may need to utilise toilet facilities more frequently, it is not expected that the proposal will have a significant equality impact, as current use of the facilities that are proposed for closure is very low and disabled people, alongside others, may be able to utilise alternatives, however there may be those who may struggle to access alternatives.

### **(c) Gender reassignment**

URP5031 Continuation of previous two-year bids for community safety staffing to manage ASB and Safeguarding - This proposal would have a positive impact relating to gender reassignment, as there

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<sup>6</sup> Homeless Link, The Unhealthy State of Homelessness 2022

would be more capacity to support transgender people experiencing hate crime. In a recent meeting held with activists and voluntary and community sector groups supporting transgender and non-binary people it was shared that safety at night was especially a concern for transgender and non-binary people.

S5103 Reduce Homelessness prevention grant fund - Reducing the grant funding available for homelessness prevention could have a disproportionate impact on people with some protected characteristics. Evidence suggests that people with the protected characteristic of gender reassignment are disproportionately likely to experience homelessness. Stonewall LGBT in Britain, reported that one in 4 trans persons had experienced homelessness at some point in their life. However, the impacts may be mitigated by the proposal that officers take a view on any grants of significant strategic importance such as winter provision for rough sleepers.

#### **(d) Marriage and civil partnership**

URP5031 Continuation of previous two-year bids for community safety staffing to manage ASB and Safeguarding - These proposals would have a positive impact as domestic abuse information and signposting will be a continuing focus of the work of the team, as there has been significant increase in domestic abuse reported nationally since the easing of the lockdown restrictions (and Anti-Social Behaviour can often be associated with domestic abuse). The bid for increased staffing especially will increase the capacity of the team to undertake this work. The team also support the work of the White Ribbon campaign in Cambridge, which is aimed at ending male violence against women by engaging with men and boys to make a stand against violence.

#### **(e) Pregnancy and maternity**

B5008 - Discretionary Housing Payments Bid - Pregnancy and maternity can be a financially difficult time for some residents. Although generally additional personal allowances in housing benefit and UC are not given during pregnancy, they may be if the mother is unable to work during pregnancy. Expectant families are also sometimes affected by Local Housing Allowance and Spare Room Subsidy restrictions until the child/ren are born. DHPs can support these households during this time.

CAP5030 - Kings Hedges Recreation Ground Play Area – Improvements to the play area could provide a social space for parents to interact, reducing isolation and creating a positive impact. A [study by the British Red Cross](#) found that more than eight in ten mothers (83%) under the age of 30 felt lonely some of the time and 43% felt lonely all the time. Another survey found that 90% of new mothers felt lonely since giving birth, with over half feeling that they had no friends.

S5118 Closing some public conveniences - While people who are pregnant or with babies and/or young children may need to utilise toilet facilities more frequently, it is not expected that the

proposal will have a significant equality impact, as current use of the facilities that are proposed for closure is very low however those who are pregnant may not be able to find alternatives due to the nature of pregnancy..

**(f) Race – Note that the protected characteristic ‘race’ refers to a group of people defined by their race, colour, and nationality (including citizenship) ethnic or national origins.**

B5008 Discretionary Housing Payments Bid - Entitlement to DHP does not make reference to race and is not impacted by it. However, UK statistics show that Bangladeshi and Pakistani families have experienced much greater rates of poverty than all other ethnic groups and this has been the case for 20 years. Poverty rates are higher among all ethnic minority groups compared with those among the majority White British, therefore it could be that there are proportionally higher numbers of claims from some ethnic minority groups than others when compared to the proportion in the population<sup>7</sup>.

<https://www.runnymedetrust.org/uploads/publications/pdfs/202%20reports/The%20Colour%20of%20Money%20Report.pdf>.

B5032 Anti-Poverty Strategy responsive budget - the APS responsive budget is used to respond to poverty-related issues that emerge during the course of the year. For example, during the Covid-19 lockdowns the budget was used to provide support for digital devices to help low income families get online and work to address food poverty issues. The responsive nature of the budget means it is difficult to predict how it will impact on different groups. However, while residents in Cambridge have a range of income levels, evidence suggests that some ethnic minority residents in Cambridge may be more likely to experience poverty. For example, ethnic minority residents in Cambridge have a much lower employment rate (71.4%) than the employment rate for the whole population (80.3%).

B5129 Permanent resource for supporting refugees and asylum seekers – This proposal would have a positive impact on people with the protected characteristic of race by providing support for refugees and asylum seekers of different nationalities.

URP5031 Continuation of previous two-year bids for community safety staffing to manage ASB and Safeguarding - This bid would have a positive impact in increasing the team’s capacity to support ethnic minorities who may be impacted by hate crime motivated by hatred towards someone’s race

S5102 Cancel Big Weekend City Event – The programme of the Big Weekend embraces a wide cross section of cultures and is designed to bring people together to mix altogether rather than segregate different cultural groups into their own separate community events. The Mela which

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<https://www.runnymedetrust.org/uploads/publications/pdfs/202%20reports/The%20Colour%20of%20Money%20Report.pdf>.

celebrates Cambridge's varied Asian cultures, originally was funded by PREVENT money to contribute to Community Cohesion policies and to represent Asian culture more widely within the community. Cancellation will directly affect the opportunities of the Asian community.

S5103 Reduce Homelessness prevention grant fund – Reducing the grant funding available for homelessness prevention could have a disproportionate impact on people with some protected characteristics. Evidence suggests that people from minority ethnic groups are disproportionately likely to experience homelessness. Figures from MHCLG<sup>8</sup> show that 37% of applicants were either BAME or Gypsy, Roma, Traveller. However, the impacts may be mitigated by the proposal that officers take a view on any grants of significant strategic importance such as winter provision for rough sleepers.

### **(g) Religion or belief**

URP5031 Continuation of previous two-year bids for community safety staffing to manage ASB and Safeguarding - This bid would have a positive impact in increasing the team's capacity to support victims of hate crime that is motivated by hatred towards someone's religion

### **(h) Sex**

B5008 Discretionary Housing Payments Bid – Discretionary Housing Payments are a crucial tool to support households who experience a shortfall between their housing benefit or Universal Credit and their eligible rent. This bid could have a positive impact on single parents, who are generally more likely to be women than men (90% of lone parents are female) according to ONS 2019. Locally, when looking at Council Tax Reduction (which will cover both housing benefit and Universal Credit claims) of the 1,549 single parent households, 1,463 are women. This represents 94% female single parent households on Council Tax Reduction

B5032 Anti-Poverty Strategy responsive budget - the APS responsive budget is used to respond to poverty-related issues that emerge during the course of the year. For example, during the Covid-19 lockdowns the budget was used to provide support for digital devices to help low income families get online and work to address food poverty issues. The responsive nature of the budget means it is difficult to predict how it will impact on different groups. However, the APS does identify that on average women in Cambridge earn less than men. The gender pay gap (42%) is bigger in the bottom 20% decile of wages, as men in this group are paid £414.90 per week on average and women are paid £238.90. According to national statistics, lone parents are more likely to experience poverty than other household types<sup>9</sup> and 90% of lone parents are women<sup>10</sup>. Lone parent families are more

<sup>8</sup> MHCLG statutory homelessness live data tables 2021/22

<sup>9</sup> Joseph Rowntree Foundation (2020), 'UK Poverty 2019/2020'

<sup>10</sup> ONS (2019), 'Families and Households'

likely to be receiving benefits than other households, with almost 4 out of 5 (77%) of lone parent families in Cambridge receiving Housing Benefit and/or Council Tax support in 2017<sup>11</sup>.

URP5031 Continuation of previous two-year bids for community safety staffing to manage ASB and Safeguarding - The team works to support identify victims of domestic abuse as part of its case work ensuring that appropriate referrals are made. Research has shown that 1 in 6 women and 1 in 4 men experience domestic abuse. The team also support the work of the White Ribbon campaign in Cambridge. This campaign is aimed at ending male violence against women by engaging with men and boys to make a stand against violence. This proposed bids for increased staffing will ensure the team has staffing to undertake this.

### **(i) Sexual orientation**

B5032 Anti-Poverty Strategy responsive budget - the APS responsive budget is used to respond to poverty-related issues that emerge during the course of the year. For example, during the Covid-19 lockdowns the budget was used to provide support for digital devices to help low income families get online and work to address food poverty issues. The responsive nature of the budget means it is difficult to predict how it will impact on different groups. However, the APS does identify that members of the LGBTQ+ community are more likely to experience poverty and homelessness at some point in their lives. National statistics from Stonewall reveal that in 2018 almost one in five LGBT people (18 per cent) had experienced homelessness at some point in their lives.

URP5031 - Continuation of previous two-year bids for community safety staffing to manage ASB and Safeguarding This bid would have a positive impact in increasing the team's capacity to support victims of hate crime that is motivated by hatred towards someone's sexuality

S5103 Reduce Homelessness prevention grant fund - Reducing the grant funding available for homelessness prevention could have a disproportionate impact on people with some protected characteristics. Evidence suggests that LGBTQ+ people are disproportionately likely to experience homelessness. Research by the Albert Kennedy Trust<sup>12</sup> reported that up to 24% of young homeless people were part of the LGBTQ+ community, and furthermore 77% stated that being LGBTQ+ was a factor in becoming homeless. However, the impacts may be mitigated by the proposal that officers take a view on any grants of significant strategic importance such as winter provision for rough sleepers.

<sup>11</sup> Cambridge City Council, 2017, Housing Benefit and Council Tax support data

<sup>12</sup> Albert Kennedy Trust, LGBT Youth Homelessness

**(j) Other factors that may lead to inequality – in particular, please consider the impact of any changes on:**

- **Low-income groups or those experiencing the impacts of poverty**
- **Groups who have more than one protected characteristic that taken together create overlapping and interdependent systems of discrimination or disadvantage. (Here you are being asked to consider intersectionality, and for more information see: [https://media.ed.ac.uk/media/1\\_159kt25q](https://media.ed.ac.uk/media/1_159kt25q)).**

B5008 Discretionary Housing Payments Bid - It is important that families on a low income, who are often less able to budget, are clear about the support they will receive. Low-income households often do not have sufficient savings to allow them to choose good quality accommodation as large deposits and rent in advance are often required. According to Scope families with disabled children on average, face extra costs of £581 a month. For 24% of families with disabled children, extra costs amount to over £1,000 a month. Older people more likely to have long-term health conditions or disabilities so face extra living costs relating to having a disability

B5060 City Garage Hourly Labour Rate Increased - Increased hourly wage rate would have a positive impact on those on low incomes by increasing their income. Studies by Living Wage Foundation show that employees who earn a higher wage rate (in line with Living costs) were more motivated, productive and had less sick leave.

B5090 / CAP5044 Essential Repairs to Jesus Green Riverbank Feasibility – This proposal would have a positive impact to all river users, including those with a protected characteristic, by providing a safe access/egress of the river.

B5032 - Anti-Poverty Strategy responsive budget - the APS responsive budget is used to respond to poverty-related issues that emerge during the course of the year. For example, during the Covid-19 lockdowns the budget was used to provide support for digital devices to help low income families get online and work to address food poverty issues. The responsive nature of the budget means it is difficult to predict how it will impact on different equalities groups, but the budget will be used to support residents on low incomes and those impacted by the cost of living crisis. Those with dual characteristics or an individual's intersectionality could compound a person's experience of poverty and therefore coordinated actions within the Strategy would have a positive effect.

S5101 Remove inflation from Community Grants programme - The grants budget will remain the same size but will not increase in line with inflation. The implications are being assessed by the service, but currently officers do not anticipate that this proposal will have any negative equality impacts, as grant aided services will be re-prioritised for those most in need, which could include voluntary groups that support particular protected characteristics

S5102 Cancel Big Weekend City event- The Big Weekend contributes to the anti-poverty strategy and has a high proportion of NEET attendees. The Big Weekend is not targeted at specific groups and is open to all Cambridge residents. While people on low incomes may attend events, their financial circumstances (level of poverty) will not be affected by the proposal. The event does attract a large audience from outside of the city boundary, encouraging diversity, inclusion and socialising for visiting and participating. Cambridge Big Weekend is a positive opportunity for many community groups to celebrate, support and raise awareness. Ceasing the Big Weekend would



remove this public opportunity for community groups. The City Council (with partners) host other FOC public events such as Strawberry Fair and Bonfire Night (Fireworks).

*The impact of cancelling The Mela is considered on p8 (section F)*

S5118 closure of some public toilet facilities – closing some public facilities may impact on those experiencing homelessness and as a result there is the potential for increased public urination/defection in those areas

**11. Action plan – New equality impacts will be identified in different stages throughout the planning and implementation stages of changes to your strategy, policy, plan, project, contract or major change to your service. How will you monitor these going forward? Also, how will you ensure that any potential negative impacts of the changes will be mitigated? (Please include dates where possible for when you will update this EqIA accordingly.)**

Click here to enter text.

**12. Do you have any additional comments?**

Click here to enter text.

### 13. Sign off

Name and job title of lead officer for this equality impact assessment: Kate Yerbury, Equality and Anti-Poverty Officer

Names and job titles of other assessment team members and people consulted: David Kidston, Strategy and Partnerships Manager; Joel Carre, Head of Environmental Services; Keryn Jalli, Community Safety Manager; Frances Alderton, Cultural Services Events Manager and Alistair Wilson, Development Manager

Date of EqlA sign off: [Click here to enter text.](#)

Date of next review of the equalities impact assessment: [Click here to enter text.](#)

Date to be published on Cambridge City Council website: [Click here to enter text.](#)

**All EqlAs need to be sent to Kate Yerbury, Equality and Anti-Poverty Officer at [Kate.Yerbury@cambridge.gov.uk](mailto:Kate.Yerbury@cambridge.gov.uk).**

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<sup>i</sup> Joseph Rowntree Foundation (2020), 'UK Poverty 2019/2020'

## Appendix F

### Budget-Setting Report (BSR) 2023/24 - Review of Charges

In the Medium-Term Financial Strategy (MTFS) October 2022 the general inflation assumption (target) for income and charges was 9.4% for 2023/4 and 2.0% 2024/25 and ongoing. All areas are required to review fees and charges (including property rental income based on detailed projections and rent reviews) and, if any specific review results in material additional or reduced income, then these are identified and included in the Budget- Setting Report (BSR) February 2023 as budget proposals.

#### Contents:

| Portfolio                                                                | Charges                                                                                                | Contacts                                                                  |
|--------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------|
| Environment, Climate, and Biodiversity                                   | Environmental Services<br>Taxi Testing<br>Shared Waste<br>Control of Dogs<br>Markets                   | Yvonne O'Donnell<br>David Cox<br>Bode Esan<br>Wendy Johnston<br>Tim Jones |
| Open Spaces, Food Justice and Community Development - Sport & Recreation | Sports and Recreation<br>Bereavement Services<br>Open Spaces                                           | Ian Ross<br>Glyn Theobald<br>Joel Carre                                   |
| Housing – General Fund                                                   | HMOs, Enforcement                                                                                      | Yvonne O'Donnell                                                          |
| Planning Policy and Infrastructure                                       | Parking                                                                                                | Sean Cleary                                                               |
| Finance & Resources                                                      | Moorings<br>Guildhall Lettings<br>Land Charges                                                         | Ashley Read<br>Gary Clift<br>Laura Prideaux-Brune                         |
| Licensing                                                                | Business Licensing<br>Taxi Licensing<br>Licensing & Gambling Act<br>Animal Licensing<br>Street Trading | Yvonne O'Donnell<br><br><br><br>Tim Jones                                 |

**Environment, Climate and Biodiversity**

| Charge Type and description                                                       | Discretionary or Statutory | Charges 2022/23 £ | Proposed Charges 2023/24 £ | % Increase 2023/24 |
|-----------------------------------------------------------------------------------|----------------------------|-------------------|----------------------------|--------------------|
| <b>Environmental Services</b>                                                     |                            |                   |                            |                    |
| Pest Control Treatments for Businesses / Commercial per hour ( minimum half hour) | Discretionary              | 101.00            | 111.00                     | 9.9%               |
| House / Car Alarms (fee includes administration costs)                            | Discretionary              | Actual Costs      | Actual Costs               | 0.0%               |
| Lecture Fees - per hour                                                           | Discretionary              | 89.00             | 97.00                      | 9.0%               |
| Food Surrender and Disposal                                                       | Discretionary              | Actual Costs      | Actual Costs               | 0.0%               |
| Food Register - entire register printed                                           | Discretionary              | 926.00            | 1,013.00                   | 9.4%               |
| Taught CIEH courses                                                               | Discretionary              | 74.50             | 81.50                      | 9.4%               |
| Online CIEH Courses                                                               | Discretionary              | 28.00             | 31.00                      | 10.7%              |
| Examination following on-line courses                                             | Discretionary              | 23.00             | 25.00                      | 8.7%               |
| Tailored Training                                                                 | Discretionary              | Actual Costs      | Actual Costs               | 0.0%               |
| Mentoring Training at £85 hour                                                    | Discretionary              | Actual Costs      | Actual Costs               | 0.0%               |
| Primary Authority Partnership Scheme at £85 hour                                  | Discretionary              | Actual Costs      | 246.00                     | 0.0%               |
| Contaminated Land (per Enquiry/Polygon)                                           | Discretionary              | 225.00            | 246.00                     | 9.3%               |
| Food Hygiene Ratings (FHRs) Rescore                                               | Discretionary              | 198.00            | 216.00                     | 9.1%               |
| Pavement Licence (NEW)                                                            | Discretionary              | 0.00              | 100.00                     | NEW                |
| <b>Scrap Metal Dealers</b>                                                        |                            |                   |                            |                    |
| Site Licence                                                                      | Discretionary              | 468.00            | 512.00                     | 9.4%               |
| Conversion to collector's licence                                                 | Discretionary              | 57.00             | 62.00                      | 8.8%               |
| Change of licensee name                                                           | Discretionary              | 57.00             | 62.00                      | 8.8%               |
| Addition of site                                                                  | Discretionary              | 468.00            | 512.00                     | 9.4%               |
| Removal of site                                                                   | Discretionary              | 57.00             | 62.00                      | 8.8%               |
| Change of Site Manager                                                            | Discretionary              | 137.00            | 150.00                     | 9.5%               |
| Replacement of lost or damaged licence                                            | Discretionary              | 51.00             | 56.00                      | 9.8%               |
| Collector's licence                                                               | Discretionary              | 200.00            | 219.00                     | 9.5%               |
| Conversion to site licence                                                        | Discretionary              | 405.00            | 443.00                     | 9.4%               |
| Change of name (e.g. status)                                                      | Discretionary              | 57.00             | 62.00                      | 8.8%               |
| Replacement of lost or damaged licence                                            | Discretionary              | 51.00             | 56.00                      | 9.8%               |
| <b>Taxi Vehicle Testing by the Garage</b>                                         |                            |                   |                            |                    |
| Mechanical Fitness Test (Twice Yearly)                                            | Discretionary              | 65.00             | 71.00                      | 9.2%               |
| Re-test if works carried out at a separate garage and returned within 10 days     | Discretionary              | 33.00             | 36.00                      | 9.1%               |
| Re-test if works carried out at a separate garage and returned after 10 days      | Discretionary              | 70.00             | 76.00                      | 8.6%               |
| <b>Shared Waste Service</b>                                                       |                            |                   |                            |                    |
| <b>Hazardous domestic collections</b>                                             |                            |                   |                            |                    |
| Per Item (Fridge / Freeze / CRT Monitor / TV / Microwaves etc.)                   | Discretionary              | 25.00             | 26.50                      | 6.0%               |
| <b>Domestic collections - Bulky Collections</b>                                   |                            |                   |                            |                    |
| One to three items (excluding hazardous items)                                    | Discretionary              | 31.00             | 32.50                      | 4.8%               |
| More than three items (per item and maximum 9 items)                              | Discretionary              | 5.00              | 5.50                       | 10.0%              |
| Charge to empty contaminated bin / additional empty (per bin)                     | Discretionary              | 31.00             | 32.50                      | 4.8%               |
| Clearance of rubbish from bin stores                                              | Discretionary              | By quote          | By quote                   | 0.0%               |
| Annual 2nd green bin charge - per additional bin (October to October)             | Discretionary              | 40.00             | 45.00                      | 12.5%              |
| Additional garden waste capacity for flats (per 1100l bin)                        | Discretionary              | 80.00             | 84.00                      | 5.0%               |
| <b>Bins</b>                                                                       |                            |                   |                            |                    |
| Delivery of bin(s) for new property                                               | Discretionary              | 82.00             | 90.00                      | 9.8%               |
| Additional approved black bin - for large families etc.                           | Discretionary              | 50.00             | 55.00                      | 10.0%              |
| Delivery of a replacement black bin 240 litre - (damaged/stolen)                  | Discretionary              | 50.00             | 55.00                      | 10.0%              |
| Delivery of a replacement green/blue bin (damaged/stolen)                         | Discretionary              | FREE              | FREE                       | 0.0%               |
| Blue bin charge - First two bins                                                  | Discretionary              | FREE              | FREE                       | 0.0%               |
| Additional blue bin charge (First 2 bins are free)                                | Discretionary              | FREE              | 25.00                      | 0.0%               |
| Recycling Kitchen Caddy Sacks (in packs of 50). Includes VAT.                     | Discretionary              | 3.00              | 4.20                       | 40.0%              |
| <b>Dogs</b>                                                                       |                            |                   |                            |                    |
| Statutory Fee for all stray dogs**                                                | Statutory                  | 25.00             | 25.00                      | 0.0%               |
| Collection and transportation cost of stray dogs in normal office hours           | Discretionary              | 70.00             | 77.00                      | 10.0%              |
| Kennels registration and vet checking fee                                         | Discretionary              | 55.00             | 60.00                      | 9.1%               |
| Daily kennel charges                                                              | Discretionary              | 17.50             | 19.00                      | 8.6%               |
| <b>Markets</b>                                                                    |                            |                   |                            |                    |
| <b>Cambridge Retail Market</b>                                                    |                            |                   |                            |                    |
| <b>Monday - Tuesday rents</b>                                                     |                            |                   |                            |                    |
| General Market Weekday Premium                                                    | Discretionary              | 21.15             | 21.70                      | 2.6%               |
| General Market Weekday Standard                                                   | Discretionary              | 10.00             | 10.00                      | 0.0%               |
| <b>Wednesday - Friday rents</b>                                                   |                            |                   |                            |                    |
| General Market Weekday Premium                                                    | Discretionary              | 21.15             | 21.70                      | 2.6%               |
| General Market Weekday Standard                                                   | Discretionary              | 17.50             | 18.00                      | 2.9%               |
| <b>General Market Weekend Premium</b>                                             | Discretionary              | 40.61             | 41.60                      | 2.4%               |
| <b>General Market Weekend Standard</b>                                            | Discretionary              | 33.36             | 34.20                      | 2.5%               |
| <b>Hot Food Premium</b>                                                           | Discretionary              | 7.51              | 7.70                       | 2.5%               |
| <b>Casual Trading Premium</b>                                                     | Discretionary              | 5.00              | 5.00                       | 0.0%               |
| <b>*Storage Units</b>                                                             | Discretionary              | 18.03             | 18.40                      | 2.1%               |
| <b>All Saints Craft Fair</b>                                                      |                            |                   |                            |                    |
| Monday - Friday rents                                                             | Discretionary              | 16.26             | 16.65                      | 2.4%               |
| Saturday rent                                                                     | Discretionary              | 34.40             | 35.25                      | 2.5%               |

| Charge Type and description                                                                 | Discretionary or Statutory | Charges 2022/23<br>£ | Proposed<br>Charges 2023/24<br>£ | % Increase<br>2023/24 |
|---------------------------------------------------------------------------------------------|----------------------------|----------------------|----------------------------------|-----------------------|
|                                                                                             |                            |                      |                                  |                       |
| <b>All Markets - Administration Fees</b>                                                    |                            |                      |                                  |                       |
| Variations Fee - applicable for any changes that result in the production of a new licence. | Discretionary              | 30.00                | 30.00                            | 0.0%                  |
| Direct Debit rebate                                                                         | Discretionary              | 0.04                 | N/A                              | 0.0%                  |
|                                                                                             |                            |                      |                                  |                       |
|                                                                                             |                            |                      |                                  |                       |
| * These charges are shown net of VAT                                                        |                            |                      |                                  |                       |
| ** Externally set fees and charges                                                          |                            |                      |                                  |                       |
|                                                                                             |                            |                      |                                  |                       |

# Open Spaces, Food Justice and Community Development

| Charge Type and description                                                                                              | Discretionary or Statutory | Charges 2022/23 £ | Proposed Charges 2023/24 £ | % Increase 2023/24 |
|--------------------------------------------------------------------------------------------------------------------------|----------------------------|-------------------|----------------------------|--------------------|
| <b>Sports &amp; Recreation Charges (including VAT)</b>                                                                   |                            |                   |                            |                    |
| <b>Sports Facilities</b>                                                                                                 |                            |                   |                            |                    |
| <b>Cricket</b>                                                                                                           |                            |                   |                            |                    |
| Adult Per pitch                                                                                                          | Discretionary              | 45.00             | 50.00                      | 11.1%              |
| Including Pavilion                                                                                                       | Discretionary              | 61.00             | 65.00                      | 6.6%               |
| Junior per pitch (Under 16's)                                                                                            | Discretionary              | 29.00             | 31.50                      | 8.6%               |
| Including Pavilion                                                                                                       | Discretionary              | 35.50             | 39.00                      | 9.9%               |
| <b>Football/Rugby/Hockey</b>                                                                                             |                            |                   |                            |                    |
| Per pitch including Pavilion                                                                                             | Discretionary              | 58.50             | 64.00                      | 9.4%               |
| Junior per pitch including Pavilion (Under 16's)                                                                         | Discretionary              | 32.00             | 35.00                      | 9.4%               |
| 8-a-side pitch                                                                                                           | Discretionary              | 24.00             | 26.00                      | 8.3%               |
| <b>American Football</b>                                                                                                 |                            |                   |                            |                    |
| Per pitch (including 4 changing rooms)                                                                                   | Discretionary              | 102.00            | 112.00                     | 9.8%               |
| Junior (Under 16's) per pitch (including 4 changing rooms)                                                               | Discretionary              | 51.00             | 56.00                      | 9.8%               |
| <b>Rounders</b>                                                                                                          |                            |                   |                            |                    |
| Per Pitch                                                                                                                | Discretionary              | 25.00             | 27.00                      | 8.0%               |
| Per Pitch - Junior (Under 16's)                                                                                          | Discretionary              | 13.00             | 14.00                      | 7.7%               |
| <b>Tennis</b>                                                                                                            |                            |                   |                            |                    |
| Jesus Green - Per hour                                                                                                   | Discretionary              | FREE              | FREE                       | 0.0%               |
| Nightingale Avenue, Lammas Land, Coleridge, Barnwell, Christs                                                            | Discretionary              | FREE              | FREE                       | 0.0%               |
| <b>Abbey Artificial Pitch (including Floodlights)</b>                                                                    |                            |                   |                            |                    |
| <b>Peak Time</b>                                                                                                         |                            |                   |                            |                    |
| <i>Mon-Fri 17.00-22.00/Sat 11.00-19.00/Sun 12.00-16.00</i>                                                               |                            |                   |                            |                    |
| Whole Pitch                                                                                                              | Discretionary              | 61.50             | 67.50                      | 9.8%               |
| Whole Pitch - Junior                                                                                                     | Discretionary              | 33.00             | 36.00                      | 9.1%               |
| Half Pitch                                                                                                               | Discretionary              | 40.00             | 43.50                      | 8.8%               |
| Half Pitch - Junior                                                                                                      | Discretionary              | 22.50             | 24.50                      | 8.9%               |
| <b>Off-Peak Time</b>                                                                                                     |                            |                   |                            |                    |
| Whole Pitch                                                                                                              | Discretionary              | 48.50             | 53.00                      | 9.3%               |
| Whole Pitch - Junior                                                                                                     | Discretionary              | 31.50             | 34.50                      | 9.5%               |
| Half Pitch                                                                                                               | Discretionary              | 33.00             | 36.00                      | 9.1%               |
| Half Pitch - Junior                                                                                                      | Discretionary              | 19.50             | 21.50                      | 10.3%              |
| <b>Lighting Charges per hour</b>                                                                                         |                            |                   |                            |                    |
| Whole Pitch max lux                                                                                                      | Discretionary              | 20.00             | 22.00                      | 10.0%              |
| Half Pitch max lux                                                                                                       | Discretionary              | 12.00             | 13.00                      | 8.3%               |
| <b>Changing Room Hire - Per Game</b>                                                                                     |                            |                   |                            |                    |
| Additional Changing Room (per room)                                                                                      |                            | 13.00             | 15.00                      | 15.4%              |
| <b>Swimming Services*</b>                                                                                                |                            |                   |                            |                    |
| The charges relating to the swimming services are the <b>HEADLINE</b> prices                                             |                            |                   |                            |                    |
| These charges are the <b>MOST</b> the Leisure Contractor can charge for an activity                                      |                            |                   |                            |                    |
| The Leisure Contractor can <b>REDUCE</b> any or all of the activity prices <b>BELOW</b> the headline price if they wish. |                            |                   |                            |                    |
| <b>Juniors are 17 years and under; Under 3's are FREE</b>                                                                |                            |                   |                            |                    |
|                                                                                                                          | Discretionary              | FREE              | FREE                       | 0.0%               |
| <b>Parkside Pools</b>                                                                                                    |                            |                   |                            |                    |
| Adult                                                                                                                    | Discretionary              | 5.10              | 6.00                       | 17.6%              |
| Junior                                                                                                                   | Discretionary              | 2.65              | 3.00                       | 13.2%              |
| Main Pool Hire - per hour (Non Commercial)                                                                               | Discretionary              | 139.00            | 152.00                     | 9.4%               |
| Main Pool Hire - per hour ( <b>Commercial</b> )                                                                          | Discretionary              | 360.00            | 400.00                     | 11.1%              |
| Lane Hire                                                                                                                | Discretionary              | 25.50             | 28.00                      | 9.8%               |
| Diving Pool - per hour (Non Commercial)                                                                                  | Discretionary              | 79.50             | 87.00                      | 9.4%               |
| Diving Pool - per hour ( <b>Commercial</b> )                                                                             | Discretionary              | 112.50            | 125.00                     | 11.1%              |
| Children's Pool Hire - per hour (Non Commercial)                                                                         | Discretionary              | 52.00             | 57.00                      | 9.6%               |
| Children's Pool Hire - per hour ( <b>Commercial</b> )                                                                    | Discretionary              | 63.00             | 70.00                      | 11.1%              |
| Flumes                                                                                                                   | Discretionary              | 61.50             | 68.00                      | 10.6%              |
| Non-City LEA School Swim                                                                                                 | Discretionary              | 2.00              | 2.20                       | 10.0%              |
| <b>Abbey Pool</b>                                                                                                        |                            |                   |                            |                    |
| Adult                                                                                                                    | Discretionary              | 5.10              | 6.00                       | 17.6%              |
| Junior                                                                                                                   | Discretionary              | 2.65              | 3.00                       | 13.2%              |
| Pool Hire - per hour (Non Commercial)                                                                                    | Discretionary              | 90.00             | 100.00                     | 11.1%              |
| Pool Hire - per hour ( <b>Commercial</b> )                                                                               | Discretionary              | 112.50            | 125.00                     | 11.1%              |
| Learner Pool Hire - per hour (Non Commercial)                                                                            | Discretionary              | 46.00             | 50.00                      | 8.7%               |
| Learner Pool Hire - per hour ( <b>Commercial</b> )                                                                       | Discretionary              | 62.50             | 70.00                      | 12.0%              |
| Gala Hire - per hour (City Clubs)                                                                                        | Discretionary              | 170.00            | 185.00                     | 8.8%               |
| Gala Hire - per hour ( <b>Commercial</b> )                                                                               | Discretionary              | 230.00            | 275.00                     | 19.6%              |
| Non-City LEA School Swim                                                                                                 | Discretionary              | 2.00              | 2.20                       | 10.0%              |
| <b>Kings Hedges Pool</b>                                                                                                 |                            |                   |                            |                    |
| Pool Hire - per hour - Non Commercial                                                                                    | Discretionary              | 42.50             | 46.50                      | 9.4%               |
| Pool Hire - per hour - ( <b>Commercial</b> )                                                                             | Discretionary              | 63.00             | 70.00                      | 11.1%              |
| <b>Jesus Green Outdoor Pool</b>                                                                                          |                            |                   |                            |                    |
| Adult                                                                                                                    | Discretionary              | 5.10              | 6.00                       | 17.6%              |
| Junior                                                                                                                   | Discretionary              | 2.65              | 3.00                       | 13.2%              |
| Pool hire per Hour - Non Commercial                                                                                      | Discretionary              | 118.00            | 130.00                     | 10.2%              |
| Pool hire per Hour - ( <b>Commercial</b> )                                                                               | Discretionary              | 300.00            | 350.00                     | 16.7%              |

| Charge Type and description                             | Discretionary or Statutory | Charges 2022/23<br>£ | Proposed<br>Charges 2023/24<br>£ | % Increase<br>2023/24 |
|---------------------------------------------------------|----------------------------|----------------------|----------------------------------|-----------------------|
| <b>Health Suites</b>                                    |                            |                      |                                  |                       |
| <b>Abbey Pool</b>                                       |                            |                      |                                  |                       |
| Sauna & Swim                                            | Discretionary              | 8.00                 | 8.75                             | 9.4%                  |
| <b>GP Referral</b>                                      |                            |                      |                                  |                       |
| <b>Swimming Session - Abbey, Parkside, Kings Hedges</b> |                            |                      |                                  |                       |
| Induction                                               | Discretionary              | 9.50                 | 10.50                            | 10.5%                 |
| Session                                                 | Discretionary              | 3.50                 | 3.75                             | 7.1%                  |
| <b>Membership Cards</b>                                 |                            |                      |                                  |                       |
| Adult Residents (up to 30% discount)                    | Discretionary              | 10.00                | 15.00                            | 50.0%                 |
| Adult Students & 60+ (up to 35% Discount)               | Discretionary              | 7.50                 | 10.00                            | 33.3%                 |
| Adult Concessions (up to 50% Discount)                  | Discretionary              | 5.00                 | 6.00                             | 20.0%                 |
| Junior Residents (up to 30% discount)                   | Discretionary              | 5.00                 | 6.00                             | 20.0%                 |
| Junior Concessions (up to 50% Discount)                 | Discretionary              | 2.50                 | 3.00                             | 20.0%                 |
| <b>Cherry Hinton Village Centre</b>                     |                            |                      |                                  |                       |
| <b>Activity</b>                                         |                            |                      |                                  |                       |
| Main Hall per Hour - Adult                              | Discretionary              | 49.00                | 53.50                            | 9.2%                  |
| Main Hall per Hour - Junior (17yr & Under)              | Discretionary              | 28.50                | 31.00                            | 8.8%                  |
| Large Meeting Room per hour - (Community)               | Discretionary              | 22.50                | 24.00                            | 6.7%                  |
| Large Meeting Room per hour - ( <b>Commercial</b> )     | Discretionary              | 31.50                | 34.50                            | 9.5%                  |
| Small Meeting Room per hour - (Community)               | Discretionary              | 11.50                | 12.50                            | 8.7%                  |
| Small Meeting Room per hour - ( <b>Commercial</b> )     | Discretionary              | 19.50                | 21.00                            | 7.7%                  |
| Admission on Sports Bookings per person                 | Discretionary              | 0.30                 | 0.30                             | 0.0%                  |
| Badminton Court per hour - Adult                        | Discretionary              | 14.00                | 15.00                            | 7.1%                  |
| Badminton Court per hour - Junior (17yr & Under)        | Discretionary              | 8.00                 | 8.75                             | 9.4%                  |

\* Swimming entry prices were approved at a meeting of The Executive on 8 December and were effective from 2 January 2023

| Charge Type and description                                                                      | Discretionary or Statutory | Charges 2022/23 £                             | Proposed Charges 2023/24 £                    | % Increase 2023/24 |
|--------------------------------------------------------------------------------------------------|----------------------------|-----------------------------------------------|-----------------------------------------------|--------------------|
| <b>Allotments</b>                                                                                |                            |                                               |                                               |                    |
| Standard size is 10 rods (300 m2)                                                                |                            |                                               |                                               |                    |
| Allotment Full size                                                                              | Discretionary              | 67.00                                         | 73.00                                         | 9.0%               |
| Allotment Half size                                                                              | Discretionary              | 33.50                                         | 36.50                                         | 9.0%               |
| Allotment starter plot                                                                           | Discretionary              | 23.50                                         | 25.50                                         | 8.5%               |
| <b>Parks, Commons &amp; Open Spaces</b>                                                          |                            |                                               |                                               |                    |
| <b>Grazing</b>                                                                                   |                            |                                               |                                               |                    |
| Cows                                                                                             | Discretionary              | 68.50                                         | 75.00                                         | 9.5%               |
| Cows - 10 or more (per beast)                                                                    | Discretionary              | 44.00                                         | 48.00                                         | 9.1%               |
| <b>Parks &amp; Open Spaces Lettings</b>                                                          |                            |                                               |                                               |                    |
| Application Fee - all applicants (may be returnable for local events if criteria met) (Plus VAT) | Discretionary              | 125.00                                        | 135.00                                        | 8.0%               |
| Filming on parks and open spaces (Non Commercial)                                                | Discretionary              | Free                                          | Free                                          | 0.0%               |
| Filming on parks and open spaces (Commercial)                                                    | Discretionary              | Negotiable                                    | Negotiable                                    | 0.0%               |
| Daily Hire - Fairs #                                                                             | Discretionary              | 505.00                                        | 550.00                                        | 8.9%               |
| Daily Hire - Circuses #                                                                          | Discretionary              | 430.00                                        | 470.00                                        | 9.3%               |
| Setting up/Pulling down days (For events where hire fee is more)                                 | Discretionary              | 240.00                                        | 263.00                                        | 9.6%               |
| Ongoing business use e.g. fitness classes (per quarter)                                          | Discretionary              | 370.00                                        | 405.00                                        | 9.5%               |
| Non Commercial Public Events ‡                                                                   | Discretionary              | 290.00                                        | 317.00                                        | 9.3%               |
| National Charities ‡                                                                             | Discretionary              | 225.00                                        | 245.00                                        | 8.9%               |
| Local events / demos ‡                                                                           | Discretionary              | Free                                          | Free                                          | 0.0%               |
| Fun Runs and Charity Walks (Local Charity Run/100% beneficiary)(under 500 participants)          | Discretionary              | Free                                          | Free                                          | 0.0%               |
| Commercial Public Events on City Centre Parks: †                                                 | Discretionary              | Negotiable                                    | Negotiable                                    | 0.0%               |
| - minimum charge for lettings up to and over 1,000 sq. metres                                    | Discretionary              | 940.00                                        | 1,030.00                                      | 9.6%               |
| - additional charge per square metre for lettings over 1,000 sq. metres                          | Discretionary              | 2.15                                          | 2.35                                          | 9.3%               |
| Commercial Public Events on Other Parks & Open Spaces: †                                         | Discretionary              | Negotiable                                    | Negotiable                                    | 0.0%               |
| - minimum charge for lettings up to and over 1,000 sq. metres                                    | Discretionary              | 500.00                                        | 545.00                                        | 9.0%               |
| - additional charge per square metre for lettings over 1,000 sq. metres                          | Discretionary              | 2.15                                          | 2.35                                          | 9.3%               |
| Use of a Premises Licence for external event providers                                           | Discretionary              | At Pro rata cost per day of total licence fee | At Pro rata cost per day of total licence fee | 0.0%               |
| Provision of Wi-Fi facility for commercial events                                                | Discretionary              | Free Where Existing                           | Free Where Existing                           | 0.0%               |
| Internal Event/Cambridge Live - No Fees                                                          | Discretionary              | 136.00                                        | 149.00                                        | 9.6%               |
| Internal Event/Cambridge Live - Fee Paying                                                       | Discretionary              | 184.00                                        | 200.00                                        | 8.7%               |
| <b>Bill Posting</b>                                                                              |                            |                                               |                                               |                    |
| A4 size poster                                                                                   | Discretionary              | 6.00                                          | 6.50                                          | 8.3%               |
| A3 size poster                                                                                   | Discretionary              | 7.00                                          | 7.50                                          | 7.1%               |
| A2 size poster                                                                                   | Discretionary              | 9.50                                          | 10.00                                         | 5.3%               |
| A1 size poster                                                                                   | Discretionary              | 13.00                                         | 14.00                                         | 7.7%               |
| A0 size poster                                                                                   | Discretionary              | 44.00                                         | 45.00                                         | 2.3%               |
| <b>Lammas Land Car Park</b>                                                                      |                            |                                               |                                               |                    |
| Monday to Friday                                                                                 |                            |                                               |                                               |                    |
| Up to 2 Hours                                                                                    | Discretionary              | 2.00                                          | 2.20                                          | 10.0%              |
| Up to 4 Hours                                                                                    | Discretionary              | 5.00                                          | 5.40                                          | 8.0%               |
| Up to 5 Hours                                                                                    | Discretionary              | 10.00                                         | 10.80                                         | 8.0%               |
| Up to 8 Hours (Maximum allowed)                                                                  | Discretionary              | 20.00                                         | 22.00                                         | 10.0%              |
| Saturday and Sunday                                                                              |                            |                                               |                                               |                    |
| Up to 2 Hours                                                                                    | Discretionary              | 2.00                                          | 2.20                                          | 10.0%              |
| Up to 4 Hours                                                                                    | Discretionary              | 4.80                                          | 5.20                                          | 8.3%               |
| Up to 5 Hours (Maximum allowed)                                                                  | Discretionary              | 9.00                                          | 9.80                                          | 8.9%               |
| <b>Trolley Collection</b>                                                                        |                            |                                               |                                               |                    |
| Trolleys-Council collection and delivery of trolley back to store immediately                    | Discretionary              | 63.00                                         | 69.00                                         | 9.5%               |
| Council collection and storage of trolleys collected 1st Week                                    | Discretionary              | 69.00                                         | 75.00                                         | 8.7%               |
| Council collection and storage of trolleys collected 2nd Week                                    | Discretionary              | 87.00                                         | 95.00                                         | 9.2%               |
| Council collection and storage of trolleys collected 3rd Week                                    | Discretionary              | 105.00                                        | 115.00                                        | 9.5%               |
| Council collection and storage of trolleys collected 4th Week                                    | Discretionary              | 123.00                                        | 135.00                                        | 9.8%               |
| Council collection and storage of trolleys collected 5th Week                                    | Discretionary              | 145.00                                        | 159.00                                        | 9.7%               |
| Council collection and storage of trolleys collected 6th Week                                    | Discretionary              | 159.00                                        | 174.00                                        | 9.4%               |
| Council collection and storage of trolleys disposed of after 6 weeks                             | Discretionary              | 162.00                                        | 177.00                                        | 9.3%               |

‡ to include fun runs, cycle rides and charity walks, up to 500 participants

† to include fun runs, cycle rides and charity walks, over 500 participants

# A sealed bid process may be applicable where more than one application is made for dates



**Housing - General Fund**

| Charge Type and description                                                                                                                     | Discretionary or Statutory | Charges 2022/23<br>£                                                                                                                                                    | Proposed<br>Charges 2023/24<br>£                                                                                                                                        | % Increase<br>2023/24 |
|-------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------|
| <b>Licences:</b>                                                                                                                                |                            |                                                                                                                                                                         |                                                                                                                                                                         |                       |
| HMO Licences - New Applications                                                                                                                 | Discretionary              | 988.00                                                                                                                                                                  | 1,037.00                                                                                                                                                                | 5.0%                  |
| HMO Licence - Renewals                                                                                                                          | Discretionary              | 988.00                                                                                                                                                                  | 1,037.00                                                                                                                                                                | 5.0%                  |
| HMO Licence - Renewals - if submitted at least 8 weeks prior to expiry of current licence                                                       | Discretionary              | 890.00                                                                                                                                                                  | 933.00                                                                                                                                                                  | 4.8%                  |
| Assisted application                                                                                                                            | Discretionary              | Cost                                                                                                                                                                    | Cost                                                                                                                                                                    | 0.0%                  |
| <b>Enforcement Activity</b>                                                                                                                     |                            |                                                                                                                                                                         |                                                                                                                                                                         |                       |
| Penalty for non compliance (not belonging to one of the approved Property Redress schemes) £5,000 maximum charge                                | Statutory                  | Monthly Local Housing Allowance Rate for the property, up to a maximum of £5,000                                                                                        | Monthly Local Housing Allowance Rate for the property, up to a maximum of £5,000                                                                                        | 0.0%                  |
| Subsequent offences                                                                                                                             | Statutory                  | 5,000.00                                                                                                                                                                | 5,000.00                                                                                                                                                                | 0.0%                  |
| Penalty for non compliance with the Smoke and Carbon Monoxide Regulations                                                                       | Statutory                  | Monthly Local Housing Allowance Rate for the property, up to a maximum of £5,000                                                                                        | Monthly Local Housing Allowance Rate for the property, up to a maximum of £5,000                                                                                        | 0.0%                  |
| Fixed penalty for failure to produce an Energy Performance Certificate, EPC, as per the requirements of the Energy Act 2016                     | Statutory                  | 200.00                                                                                                                                                                  | 200.00                                                                                                                                                                  | 0.0%                  |
| Civil Penalty for failure to comply with The Energy Efficiency (Private Rented Property) (England & Wales) Regulations 2015, MEES               | Statutory                  | Maximum financial penalty of up to £5,000 taking into account the fine criteria and individual maximum penalties specified under Regulation 40 on a case by case basis. | Maximum financial penalty of up to £5,000 taking into account the fine criteria and individual maximum penalties specified under Regulation 40 on a case by case basis. | 0.0%                  |
| Civil Penalty for non-compliance under the Housing and Planning Act 2016                                                                        | Statutory                  | Case by case basis using agreed matrix, maximum of £30,000 per offence                                                                                                  | Case by case basis using agreed matrix, maximum of £30,000 per offence                                                                                                  | 0.0%                  |
| Charge for the service of an Improvement Notice under the Housing Act 2004                                                                      | Discretionary              | 351.00                                                                                                                                                                  | 383.00                                                                                                                                                                  | 9.1%                  |
| Charge for the service of a Prohibition Order under the Housing Act 2004                                                                        | Discretionary              | 318.00                                                                                                                                                                  | 347.00                                                                                                                                                                  | 9.1%                  |
| Charge for the service of an Emergency Remedial Action Notice under the Housing Act 2004                                                        | Discretionary              | 298.00                                                                                                                                                                  | 325.00                                                                                                                                                                  | 9.1%                  |
| Charge for the review of Suspended notices or orders served under the Housing Act 2004                                                          | Discretionary              | 106.00                                                                                                                                                                  | 116.00                                                                                                                                                                  | 9.4%                  |
| Financial Penalty for breach of The Electrical Safety Standards in the Private Rented Sector Regs 2020                                          | Statutory                  | Case by case as determined up to maximum £30,000                                                                                                                        | Case by case as determined up to maximum £30,000                                                                                                                        | 0.0%                  |
| <b>Training and other services</b>                                                                                                              |                            |                                                                                                                                                                         |                                                                                                                                                                         |                       |
| Delivering training and other discretionary services for landlords and agents (Includes development, promotion, overheads and associated costs) | Discretionary              | At Cost                                                                                                                                                                 | At Cost                                                                                                                                                                 | 0.0%                  |
| Landlord training (per delegate)                                                                                                                | Discretionary              | 107.00                                                                                                                                                                  | At Cost                                                                                                                                                                 | N/A                   |

## Planning Policy and Infrastructure

All fees are Discretionary

| MULTISTOREY<br>CAR PARKS (Pay<br>on foot) | 2022/23                |                                                                                                                                                   |                                   |                                                                                                                                                                   |
|-------------------------------------------|------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                           | Mondays<br>to Fridays  | Mondays<br>to Fridays<br>PEAK<br>TIME                                                                                                             | Saturdays<br>and<br>Sundays       | Saturdays<br>and<br>Sundays<br>PEAK TIME                                                                                                                          |
| Grand Arcade                              | Mon-Fri<br>10am to 7pm | If a vehicle<br>parks between<br>Mon to Fri 8am<br>to 10am the<br>following rates<br>are payable for<br>the duration of<br>the stay (8am-<br>7pm) | Sat 9am to 7pm<br>Sun 10am to 5pm | If a vehicle parks<br>between 11am to<br>1pm the<br>following rates<br>are payable for<br>the duration of<br>the stay (Sat<br>11am-7pm and<br>Sun 11am to<br>5pm) |
| 1hr                                       | £2.60                  | £3.10                                                                                                                                             | £2.90                             | £3.40                                                                                                                                                             |
| 2hrs                                      | £5.00                  | £6.00                                                                                                                                             | £5.50                             | £6.50                                                                                                                                                             |
| 3hrs                                      | £7.50                  | £8.90                                                                                                                                             | £8.10                             | £9.70                                                                                                                                                             |
| 4hrs                                      | £10.80                 | £13.00                                                                                                                                            | £12.60                            | £14.60                                                                                                                                                            |
| 5hrs                                      | £20.70                 | £23.40                                                                                                                                            | £22.10                            | £24.60                                                                                                                                                            |
| over 5 hrs                                | £26.70                 | £29.90                                                                                                                                            | £27.90                            | £30.90                                                                                                                                                            |
| evenings & overnight                      | £1.20                  | £1.20                                                                                                                                             | £1.20                             | £1.20                                                                                                                                                             |

|                      |                        |                                                                                                                                                   |                                   |                                                                                                                                                                   |
|----------------------|------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Queen Anne Terrace   | Mon-Fri<br>10am to 7pm | If a vehicle<br>parks between<br>Mon to Fri 8am<br>to 10am the<br>following rates<br>are payable for<br>the duration of<br>the stay (8am-<br>7pm) | Sat 9am to 7pm<br>Sun 10am to 5pm | If a vehicle parks<br>between 11am to<br>1pm the<br>following rates<br>are payable for<br>the duration of<br>the stay (Sat<br>11am-7pm and<br>Sun 11am to<br>5pm) |
| 1hr                  | £1.70                  | £2.20                                                                                                                                             | £1.70                             | £2.10                                                                                                                                                             |
| 2hrs                 | £3.30                  | £4.30                                                                                                                                             | £3.30                             | £4.30                                                                                                                                                             |
| 3hrs                 | £4.50                  | £6.00                                                                                                                                             | £4.50                             | £6.00                                                                                                                                                             |
| 4hrs                 | £5.30                  | £7.30                                                                                                                                             | £5.30                             | £7.30                                                                                                                                                             |
| 5hrs                 | £7.00                  | £9.60                                                                                                                                             | £7.00                             | £9.50                                                                                                                                                             |
| 6hrs                 | £10.70                 | £13.70                                                                                                                                            | £10.60                            | £13.70                                                                                                                                                            |
| over 6 hrs           | £14.10                 | £17.80                                                                                                                                            | £14.20                            | £17.80                                                                                                                                                            |
| evenings & overnight | £0.80                  | £0.80                                                                                                                                             | £0.80                             | £0.80                                                                                                                                                             |

|                      |                        |                                                                                                                                                   |                                   |                                                                                                                                                                   |
|----------------------|------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Grafton East         | Mon-Fri<br>10am to 7pm | If a vehicle<br>parks between<br>Mon to Fri 8am<br>to 10am the<br>following rates<br>are payable for<br>the duration of<br>the stay (8am-<br>7pm) | Sat 9am to 7pm<br>Sun 10am to 5pm | If a vehicle parks<br>between 11am to<br>1pm the<br>following rates<br>are payable for<br>the duration of<br>the stay (Sat<br>11am-7pm and<br>Sun 11am to<br>5pm) |
| 1hr                  | £2.40                  | £2.90                                                                                                                                             | £2.60                             | £3.10                                                                                                                                                             |
| 2hrs                 | £3.90                  | £4.90                                                                                                                                             | £4.70                             | £5.70                                                                                                                                                             |
| 3hrs                 | £6.00                  | £7.50                                                                                                                                             | £6.60                             | £8.20                                                                                                                                                             |
| 4hrs                 | £9.80                  | £11.90                                                                                                                                            | £11.20                            | £13.20                                                                                                                                                            |
| 5hrs                 | £18.10                 | £20.70                                                                                                                                            | £19.30                            | £21.80                                                                                                                                                            |
| over 5 hrs           | £25.70                 | £28.70                                                                                                                                            | £25.70                            | £28.70                                                                                                                                                            |
| evenings & overnight | £0.80                  | £0.80                                                                                                                                             | £0.80                             | £0.80                                                                                                                                                             |

|                      |                        |                                                                                                                                                   |                                   |                                                                                                                                                                   |
|----------------------|------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Grafton West         | Mon-Fri<br>10am to 7pm | If a vehicle<br>parks between<br>Mon to Fri 8am<br>to 10am the<br>following rates<br>are payable for<br>the duration of<br>the stay (8am-<br>7pm) | Sat 9am to 7pm<br>Sun 10am to 5pm | If a vehicle parks<br>between 11am to<br>1pm the<br>following rates<br>are payable for<br>the duration of<br>the stay (Sat<br>11am-7pm and<br>Sun 11am to<br>5pm) |
| 1hr                  | £2.40                  | £2.90                                                                                                                                             | £2.60                             | £3.10                                                                                                                                                             |
| 2hrs                 | £3.90                  | £4.90                                                                                                                                             | £4.70                             | £5.70                                                                                                                                                             |
| 3hrs                 | £6.00                  | £7.50                                                                                                                                             | £6.60                             | £8.20                                                                                                                                                             |
| 4hrs                 | £9.80                  | £11.90                                                                                                                                            | £11.20                            | £13.20                                                                                                                                                            |
| 5hrs                 | £18.20                 | £20.70                                                                                                                                            | £19.30                            | £21.80                                                                                                                                                            |
| over 5 hrs           | £25.70                 | £28.70                                                                                                                                            | £25.70                            | £28.70                                                                                                                                                            |
| evenings & overnight | £0.80                  | £0.80                                                                                                                                             | £0.80                             | £0.80                                                                                                                                                             |

| 2023/24                |                                                                                                                                                   |                                      |                                                                                                                                                                   |
|------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Mondays<br>to Fridays  | Mondays<br>to Fridays<br>PEAK<br>TIME                                                                                                             | Saturdays<br>and<br>Sundays          | Saturdays<br>and<br>Sundays<br>PEAK TIME                                                                                                                          |
| Mon-Fri<br>10am to 6pm | If a vehicle<br>parks between<br>Mon to Fri 8am<br>to 10am the<br>following rates<br>are payable for<br>the duration of<br>the stay (8am-<br>6pm) | Sat 8am to 6pm<br>Sun 10am to<br>6pm | If a vehicle parks<br>between 11am to<br>1pm the<br>following rates<br>are payable for<br>the duration of<br>the stay (Sat<br>11am-6pm and<br>Sun 11am to<br>6pm) |
| £2.70                  | £3.30                                                                                                                                             | £3.10                                | £3.60                                                                                                                                                             |
| £5.30                  | £6.40                                                                                                                                             | £5.90                                | £7.00                                                                                                                                                             |
| £8.00                  | £9.60                                                                                                                                             | £8.70                                | £10.40                                                                                                                                                            |
| £11.70                 | £13.80                                                                                                                                            | £13.50                               | £15.70                                                                                                                                                            |
| £22.30                 | £25.10                                                                                                                                            | £23.70                               | £26.40                                                                                                                                                            |
| £28.80                 | £32.00                                                                                                                                            | £29.90                               | £33.10                                                                                                                                                            |
| £0.00                  | £0.00                                                                                                                                             | £0.00                                | £0.00                                                                                                                                                             |

|                        |                                                                                                                                                   |                                      |                                                                                                                                                                   |
|------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Mon-Fri<br>10am to 6pm | If a vehicle<br>parks between<br>Mon to Fri 8am<br>to 10am the<br>following rates<br>are payable for<br>the duration of<br>the stay (8am-<br>6pm) | Sat 8am to 6pm<br>Sun 10am to<br>6pm | If a vehicle parks<br>between 11am to<br>1pm the<br>following rates<br>are payable for<br>the duration of<br>the stay (Sat<br>11am-6pm and<br>Sun 11am to<br>6pm) |
| £1.70                  | £2.30                                                                                                                                             | £1.70                                | £2.30                                                                                                                                                             |
| £3.50                  | £4.60                                                                                                                                             | £3.50                                | £4.60                                                                                                                                                             |
| £4.80                  | £6.40                                                                                                                                             | £4.80                                | £6.40                                                                                                                                                             |
| £5.70                  | £7.80                                                                                                                                             | £5.70                                | £7.80                                                                                                                                                             |
| £7.50                  | £10.20                                                                                                                                            | £7.50                                | £10.20                                                                                                                                                            |
| £11.40                 | £14.70                                                                                                                                            | £11.40                               | £14.70                                                                                                                                                            |
| £15.30                 | £19.10                                                                                                                                            | £15.30                               | £19.10                                                                                                                                                            |
| £0.00                  | £0.00                                                                                                                                             | £0.00                                | £0.00                                                                                                                                                             |

|                        |                                                                                                                                                   |                                      |                                                                                                                                                                   |
|------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Mon-Fri<br>10am to 6pm | If a vehicle<br>parks between<br>Mon to Fri 8am<br>to 10am the<br>following rates<br>are payable for<br>the duration of<br>the stay (8am-<br>6pm) | Sat 8am to 6pm<br>Sun 10am to<br>6pm | If a vehicle parks<br>between 11am to<br>1pm the<br>following rates<br>are payable for<br>the duration of<br>the stay (Sat<br>11am-6pm and<br>Sun 11am to<br>6pm) |
| £2.50                  | £3.10                                                                                                                                             | £2.70                                | £3.30                                                                                                                                                             |
| £4.10                  | £5.20                                                                                                                                             | £5.00                                | £6.10                                                                                                                                                             |
| £6.40                  | £8.10                                                                                                                                             | £7.10                                | £8.70                                                                                                                                                             |
| £10.60                 | £12.80                                                                                                                                            | £12.00                               | £14.20                                                                                                                                                            |
| £19.50                 | £22.20                                                                                                                                            | £20.70                               | £23.40                                                                                                                                                            |
| £27.60                 | £30.80                                                                                                                                            | £27.60                               | £30.80                                                                                                                                                            |
| £0.00                  | £0.00                                                                                                                                             | £0.00                                | £0.00                                                                                                                                                             |

|                        |                                                                                                                                                   |                                      |                                                                                                                                                                   |
|------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Mon-Fri<br>10am to 6pm | If a vehicle<br>parks between<br>Mon to Fri 8am<br>to 10am the<br>following rates<br>are payable for<br>the duration of<br>the stay (8am-<br>6pm) | Sat 8am to 6pm<br>Sun 10am to<br>6pm | If a vehicle parks<br>between 11am to<br>1pm the<br>following rates<br>are payable for<br>the duration of<br>the stay (Sat<br>11am-6pm and<br>Sun 11am to<br>6pm) |
| £2.50                  | £3.10                                                                                                                                             | £2.70                                | £3.30                                                                                                                                                             |
| £4.10                  | £5.20                                                                                                                                             | £5.00                                | £6.10                                                                                                                                                             |
| £6.40                  | £8.10                                                                                                                                             | £7.10                                | £8.70                                                                                                                                                             |
| £10.60                 | £12.80                                                                                                                                            | £12.00                               | £14.20                                                                                                                                                            |
| £19.50                 | £22.20                                                                                                                                            | £20.70                               | £23.40                                                                                                                                                            |
| £27.60                 | £30.80                                                                                                                                            | £27.60                               | £30.80                                                                                                                                                            |
| £0.00                  | £0.00                                                                                                                                             | £0.00                                | £0.00                                                                                                                                                             |

| 2032/24 from 2022/23 |                 |                     |                 |
|----------------------|-----------------|---------------------|-----------------|
| Comparisons % Change |                 |                     |                 |
| Mon-Fri<br>NON PEAK  | Mon-Fri<br>PEAK | Sat-Sun<br>NON PEAK | Sat-Sun<br>PEAK |
| 3.8%                 | 6.5%            | 6.9%                | 5.9%            |
| 6.0%                 | 6.7%            | 7.3%                | 7.7%            |
| 6.7%                 | 7.9%            | 7.4%                | 7.2%            |
| 8.3%                 | 6.2%            | 7.1%                | 7.5%            |
| 7.7%                 | 7.3%            | 7.2%                | 7.3%            |
| 7.9%                 | 7.0%            | 7.2%                | 7.1%            |
| -100.0%              | -100.0%         | -100.0%             | -100.0%         |

|                     |                 |                     |                 |
|---------------------|-----------------|---------------------|-----------------|
| Mon-Fri<br>NON PEAK | Mon-Fri<br>PEAK | Sat-Sun<br>NON PEAK | Sat-Sun<br>PEAK |
| 0.0%                | 4.5%            | 0.0%                | 9.5%            |
| 6.1%                | 7.0%            | 6.1%                | 7.0%            |
| 6.7%                | 6.7%            | 6.7%                | 6.7%            |
| 7.5%                | 6.8%            | 7.5%                | 6.8%            |
| 7.1%                | 6.3%            | 7.1%                | 7.4%            |
| 6.5%                | 7.3%            | 7.5%                | 7.3%            |
| 8.5%                | 7.3%            | 7.7%                | 7.3%            |
| -100.0%             | -100.0%         | -100.0%             | -100.0%         |

|                     |                 |                     |                 |
|---------------------|-----------------|---------------------|-----------------|
| Mon-Fri<br>NON PEAK | Mon-Fri<br>PEAK | Sat-Sun<br>NON PEAK | Sat-Sun<br>PEAK |
| 4.2%                | 6.9%            | 3.8%                | 6.5%            |
| 5.1%                | 6.1%            | 6.4%                | 7.0%            |
| 6.7%                | 8.0%            | 7.6%                | 6.1%            |
| 8.2%                | 7.6%            | 7.1%                | 7.6%            |
| 7.7%                | 7.2%            | 7.3%                | 7.3%            |
| 7.4%                | 7.3%            | 7.4%                | 7.3%            |
| -100.0%             | -100.0%         | -100.0%             | -100.0%         |

|                     |                 |                     |                 |
|---------------------|-----------------|---------------------|-----------------|
| Mon-Fri<br>NON PEAK | Mon-Fri<br>PEAK | Sat-Sun<br>NON PEAK | Sat-Sun<br>PEAK |
| 4.2%                | 6.9%            | 3.8%                | 6.5%            |
| 5.1%                | 6.1%            | 6.4%                | 7.0%            |
| 6.7%                | 8.0%            | 7.6%                | 6.1%            |
| 8.2%                | 7.6%            | 7.1%                | 7.6%            |
| 7.1%                | 7.2%            | 7.3%                | 7.3%            |
| 7.4%                | 7.3%            | 7.4%                | 7.3%            |
| -100.0%             | -100.0%         | -100.0%             | -100.0%         |

| SURFACE CAR PARKS                                                                                      |                               |                               |          |                        |
|--------------------------------------------------------------------------------------------------------|-------------------------------|-------------------------------|----------|------------------------|
| <b>ADAM AND EVE STREET</b><br>Monday to Friday 8am to 7pm<br>Saturday 9am to 7pm<br>Sunday 10am to 5pm | Pay and display               |                               |          |                        |
| Maximum stay 2 hours                                                                                   | 2022/23                       | 2023/24                       | % change | Evenings and overnight |
| Charges                                                                                                | 80p for 20 mins<br>(£2.40/hr) | 80p for 20 mins<br>(£2.40/hr) | 0.0%     | Free                   |

|                                                                                                         |                 |         |          |                        |
|---------------------------------------------------------------------------------------------------------|-----------------|---------|----------|------------------------|
| <b>CASTLE HILL CAR PARK</b><br>Monday to Friday 8am to 7pm<br>Saturday 9am to 7pm<br>Sunday 10am to 5pm | Pay and display |         |          |                        |
| Charges                                                                                                 | 2022/23         | 2023/24 | % change | Evenings and overnight |
| Up to 2 hours                                                                                           | £2.60           | £2.80   | 0.0%     | Free                   |
| 2-4 hours                                                                                               | £5.00           | £5.30   | 6.0%     |                        |
| over 4 hours                                                                                            | £8.30           | £8.90   | 7.2%     |                        |
| Sunday - all day charge                                                                                 | £4.20           | £4.50   | 7.1%     |                        |
| Weekly ticket (7 days)                                                                                  | £36.40          | £39.00  | 7.1%     |                        |

|                                                                                     |                               |                               |          |                        |
|-------------------------------------------------------------------------------------|-------------------------------|-------------------------------|----------|------------------------|
| <b>GWYDIR STREET CAR PARK</b><br>Monday to Friday 8am to 7pm<br>Saturday 9am to 7pm | Pay and display               |                               |          |                        |
| Maximum stay 2 hours                                                                | 2022/23                       | 2023/24                       | % change | Evenings and overnight |
| Charges                                                                             | 90p for 30 mins<br>(£1.80/hr) | 90p for 30 mins<br>(£1.80/hr) | 0.0%     | Free                   |

|                                                                                 |                               |                               |          |                        |
|---------------------------------------------------------------------------------|-------------------------------|-------------------------------|----------|------------------------|
| <b>RIVERSIDE CAR PARK</b><br>Monday to Friday 8am to 7pm<br>Saturday 9am to 7pm | Pay and display               |                               |          |                        |
| Maximum stay 8 hours                                                            | 2022/23                       | 2023/24                       | % change | Evenings and overnight |
| Charges                                                                         | 60p for 30 mins<br>(£1.20/hr) | 70p for 30 mins<br>(£1.40/hr) | 16.0%    | Free                   |

| SEASON TICKET CHARGES - Business Permits             |                                        |                                        |          |                                                        |                        |
|------------------------------------------------------|----------------------------------------|----------------------------------------|----------|--------------------------------------------------------|------------------------|
| Park Street, Queen Anne and Grafton Centre car parks | Quarterly fee inclusive of VAT (22/23) | Quarterly fee inclusive of VAT (23/24) | % change | 20% Discount for low emission [Group A] vehicles 22/23 | Discounted fee (22/23) |
| 'Night Owl' 7 days 5pm-8am (one car park*)           | £236.00                                | N/A                                    | 0.0%     | N/A                                                    | N/A                    |
| 24/7 Premium (Grafton car park & Queen Anne)         | £911.00                                | £970.00                                | 6.5%     | £194.00                                                | £776.00                |
| Monday-Friday 24 hour access (one car park*)         | £696.00                                | £740.00                                | 6.3%     | £148.00                                                | £592.00                |
| Monday-Friday 8am -6pm (one car park*)               | £553.00                                | £590.00                                | 6.7%     | £118.00                                                | £472.00                |

Note \* excluding Grand Arcade car park

#### DISABLED BADGE HOLDERS

First three hours parking free, on production of a valid Blue Badge to the City Council at the **Grand Arcade, Grafton East, Grafton West and Queen Anne Terrace car parks.**

At multi storey car parks durations of stay in excess of three hours the normal car park charges will apply as if from the first hour, i.e. the fourth will be charged as if it were the first hour, the fifth as if it were the second hour, etc.

Three hours free parking when a valid Blue Badge and time clock is displayed at **Adam and Eve, Castle Hill, Gwydir Street and Riverside car parks.**

## Finance, Resources and Transformation

### Mooring Fees

| Charge Type and description                                             | Discretionary or Statutory | Charges 2022/23<br>£ | Proposed<br>Charges 2023/24<br>£ | % Increase<br>2023/24 |
|-------------------------------------------------------------------------|----------------------------|----------------------|----------------------------------|-----------------------|
| <b>Mooring Fees*</b>                                                    |                            |                      |                                  |                       |
| Tariff Class 30 - vessel up to 5 metres                                 | Discretionary              | 897.00               | 981.00                           | 9.4%                  |
| Tariff Class 32 - vessel under 3 metres                                 | Discretionary              | 897.00               | 981.00                           | 9.4%                  |
| Tariff Class 33 - Vessel 3 to 5 metres                                  | Discretionary              | 897.00               | 981.00                           | 9.4%                  |
| Tariff Class 34 - Vessel 5 to 7.5 metres                                | Discretionary              | 957.00               | 1,047.00                         | 9.4%                  |
| Tariff Class 35 - Vessel 7.5 to 10 metres                               | Discretionary              | 1,016.00             | 1,112.00                         | 9.4%                  |
| Tariff Class 36 - Vessel 10 to 12.5 metres                              | Discretionary              | 1,077.00             | 1,178.00                         | 9.4%                  |
| Tariff Class 37 - Vessel 12.5 to 15 metres                              | Discretionary              | 1,136.00             | 1,243.00                         | 9.4%                  |
| Tariff Class 38 - Vessel 15 to 20 metres                                | Discretionary              | 1,196.00             | 1,308.00                         | 9.4%                  |
| Tariff Class 39 - Vessel over 20 metres                                 | Discretionary              | 1,316.00             | 1,440.00                         | 9.4%                  |
| Tariff Class 51 - Any other vessel                                      | Discretionary              | 1,316.00             | 1,440.00                         | 9.4%                  |
|                                                                         |                            |                      |                                  |                       |
| * All charges are subject to VAT.                                       |                            |                      |                                  |                       |
| ** The agreed fee increase for the 2022/23 financial year is as per the |                            |                      |                                  |                       |
| Review of Moorings Policy (March 2017) - RPIX for September 2021 - 5%   |                            |                      |                                  |                       |

### Guildhall Lettings

| Charge Type and description                                                                                    |               | Charges 2022/23<br>£    | Proposed<br>Charges 2023/24<br>£ | % Increase<br>2023/24 |
|----------------------------------------------------------------------------------------------------------------|---------------|-------------------------|----------------------------------|-----------------------|
| <b>Guildhall Meeting Rooms, Committee Rooms Council Chamber and Members Lounge</b>                             |               |                         |                                  |                       |
| Guildhall Meeting Rooms (per hour)                                                                             | Discretionary | 15.00                   | 16.00                            | 6.7%                  |
| Committee Room (s)                                                                                             | Discretionary | 30.00                   | 33.00                            | 10.0%                 |
| Council Chamber                                                                                                | Discretionary | 100.00                  | 109.00                           | 9.0%                  |
| Members Lounge                                                                                                 | Discretionary | 15.00                   | 16.00                            | 6.7%                  |
| Exhibition area                                                                                                | Discretionary | 10.00                   | 11.00                            | 10.0%                 |
|                                                                                                                |               |                         |                                  |                       |
| Internal City Council Hirer - Office hours                                                                     | Discretionary | No charge               | No charge                        | 0.0%                  |
| Internal City Council Hirer - Out of office Hours, bank holiday and weekends                                   | Discretionary | Actual Cost of staffing | Actual Cost of staffing          | 0.0%                  |
| Shared Services/Greater Cambridge Partnership - Office hours up to half a day                                  | Discretionary | No charge               | No charge                        | 0.0%                  |
| Shared Services/Greater Cambridge Partnership - Other times - per hour*                                        | Discretionary | Hourly Rate as above    | Hourly Rate as above             | 0.0%                  |
| Public Sector Partner - Office hours up to half a day **                                                       | Discretionary | No charge               | No charge                        | 0.0%                  |
| Public Sector Partner - Other times - per hour **                                                              | Discretionary | Hourly Rate as above    | Hourly Rate as above             | 0.0%                  |
| Community & Voluntary Sector - Office hours up to half a day **                                                | Discretionary | No charge               | No charge                        | 0.0%                  |
| Community & Voluntary Sector - Other times - per hour **                                                       | Discretionary | Hourly Rate as above    | Hourly Rate as above             | 0.0%                  |
| Commercial Hires - per hour **                                                                                 | Discretionary | Hourly Rate as above    | Hourly Rate as above             | 0.0%                  |
|                                                                                                                |               |                         |                                  |                       |
| **Includes Staffing charge                                                                                     |               |                         |                                  |                       |
| All customers will pay for additional costs of refreshments plus the cost of external Audio Visual use support |               |                         |                                  |                       |

## Finance, Resources and Transformation

### Land Charges

| Charge Type and description                                                                                                                                                                                                                                                                                                        | Discretionary or Statutory              | Charges 2022/23 £                                           | Proposed Charges 2023/24 £                                  | % Increase 2023/24 |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------|-------------------------------------------------------------|-------------------------------------------------------------|--------------------|
| <b>Land Charges</b>                                                                                                                                                                                                                                                                                                                |                                         |                                                             |                                                             |                    |
| LLC1 Official Search in respect of one parcel of land                                                                                                                                                                                                                                                                              | Discretionary                           | 39.00                                                       | 39.00                                                       | 0.0%               |
| <b>Residential Search *</b>                                                                                                                                                                                                                                                                                                        |                                         |                                                             |                                                             |                    |
| CON29R **                                                                                                                                                                                                                                                                                                                          | Discretionary                           | 137.00                                                      | 137.00                                                      | 0.0%               |
| LLC1 and CON29R (Full Residential Search)**                                                                                                                                                                                                                                                                                        | Discretionary                           | 176.00                                                      | 176.00                                                      | 0.0%               |
| Additional Parcels of Land                                                                                                                                                                                                                                                                                                         | Discretionary                           | 17.00                                                       | 17.00                                                       | 0.0%               |
| Additional Parcels of Land LLC1                                                                                                                                                                                                                                                                                                    | Discretionary                           | 0.70                                                        | 0.77                                                        | 0.0%               |
| <b>Commercial Search</b>                                                                                                                                                                                                                                                                                                           |                                         |                                                             |                                                             |                    |
| CON29R**                                                                                                                                                                                                                                                                                                                           | Discretionary                           | 241.00                                                      | 241.00                                                      | 0.0%               |
| LLC1 and CON29R (Full Commercial Search)**                                                                                                                                                                                                                                                                                         | Discretionary                           | 280.00                                                      | 280.00                                                      | 0.0%               |
| Additional Parcels of Land                                                                                                                                                                                                                                                                                                         | Discretionary                           | 28.00                                                       | 28.00                                                       | 0.0%               |
| Additional Parcels of Land LLC1                                                                                                                                                                                                                                                                                                    | Discretionary                           | 0.70                                                        | 0.77                                                        | 0.0%               |
| <b>Additions</b>                                                                                                                                                                                                                                                                                                                   |                                         |                                                             |                                                             |                    |
| Additional Enquiries *                                                                                                                                                                                                                                                                                                             | Discretionary                           | 23.15                                                       | 23.15                                                       | 0.0%               |
| Historic File Request (per address)                                                                                                                                                                                                                                                                                                | Discretionary                           | 45.00                                                       | 45.00                                                       | 0.0%               |
| Invalid planning applications                                                                                                                                                                                                                                                                                                      | Discretionary                           | 10% of application fee for closed or withdrawn applications | 10% of application fee for closed or withdrawn applications | 0.0%               |
| Hard copy planning applications handling fee - Major applications (per application)                                                                                                                                                                                                                                                | Discretionary                           | 100.00                                                      | 100.00                                                      | 0.0%               |
| Hard copy planning applications handling fee - General & Other applications (per application)                                                                                                                                                                                                                                      | Discretionary                           | 50.00                                                       | 50.00                                                       | 0.0%               |
| <b>CON290 (Optional Enquiries) *</b>                                                                                                                                                                                                                                                                                               |                                         |                                                             |                                                             |                    |
| Q4 - Road Proposals                                                                                                                                                                                                                                                                                                                | Discretionary                           | 15.00                                                       | 15.00                                                       | 0.0%               |
| Q5 - Advertisements                                                                                                                                                                                                                                                                                                                | Discretionary                           | 15.00                                                       | 15.00                                                       | 0.0%               |
| Q6 - Completion Notices                                                                                                                                                                                                                                                                                                            | Discretionary                           | 15.00                                                       | 15.00                                                       | 0.0%               |
| Q7- Parks & Countryside                                                                                                                                                                                                                                                                                                            | Discretionary                           | 15.00                                                       | 15.00                                                       | 0.0%               |
| Q8 - Pipelines                                                                                                                                                                                                                                                                                                                     | Discretionary                           | 0.00                                                        | 0.00                                                        | 0.0%               |
| Q9 - House in Multiple Occupation                                                                                                                                                                                                                                                                                                  | Discretionary                           | 15.00                                                       | 15.00                                                       | 0.0%               |
| Q10- Noise Abatement and other Nuisances                                                                                                                                                                                                                                                                                           | Discretionary                           | 15.00                                                       | 15.00                                                       | 0.0%               |
| Q11 - Urban Development Areas                                                                                                                                                                                                                                                                                                      | Discretionary                           | 15.00                                                       | 15.00                                                       | 0.0%               |
| Q12 - Enterprise Zones                                                                                                                                                                                                                                                                                                             | Discretionary                           | 15.00                                                       | 15.00                                                       | 0.0%               |
| Q13 - Inner Urban Development Areas                                                                                                                                                                                                                                                                                                | Discretionary                           | 15.00                                                       | 15.00                                                       | 0.0%               |
| Q14 - Simplified Planning Zones                                                                                                                                                                                                                                                                                                    | Discretionary                           | 15.00                                                       | 15.00                                                       | 0.0%               |
| Q15 - Land Maintenance Notices                                                                                                                                                                                                                                                                                                     | Discretionary                           | 15.00                                                       | 15.00                                                       | 0.0%               |
| Q16 - Mineral Consultation Areas                                                                                                                                                                                                                                                                                                   | Discretionary but set by County Council | 10.38                                                       | 10.38                                                       | 0.0%               |
| Q17 - Hazardous Substance Consents                                                                                                                                                                                                                                                                                                 | Discretionary                           | 15.00                                                       | 15.00                                                       | 0.0%               |
| Q18 - Environmental & Pollution Notices                                                                                                                                                                                                                                                                                            | Discretionary                           | 15.00                                                       | 15.00                                                       | 0.0%               |
| Q19 - Food Safety Notices                                                                                                                                                                                                                                                                                                          | Discretionary                           | 15.00                                                       | 15.00                                                       | 0.0%               |
| Q20 - Hedgerow Notices                                                                                                                                                                                                                                                                                                             | Discretionary                           | 15.00                                                       | 15.00                                                       | 0.0%               |
| Q21 - Flood Defence and Land Drainage Consents                                                                                                                                                                                                                                                                                     | Discretionary but set by County Council | 10.38                                                       | 10.38                                                       | 0.0%               |
| Q22 - Common Land, Town and Village Greens                                                                                                                                                                                                                                                                                         | Discretionary but set by County Council | 19.98                                                       | 19.98                                                       | 0.0%               |
| <b>Discretionary services (including Pre-application work and Planning and Performance Agreements (PPAs)) will be charged for on a case by case basis. This charge will be based on full recovery of the cost of delivering the agreed work. Officer time will be charged at the following rate according to the officer band:</b> |                                         |                                                             |                                                             |                    |
| Executive Director                                                                                                                                                                                                                                                                                                                 | Discretionary                           | 262.00                                                      | 275.00                                                      | 5.0%               |
| Grade 10 Assistant Director                                                                                                                                                                                                                                                                                                        | Discretionary                           | 194.00                                                      | 204.00                                                      | 5.2%               |
| Grade 9                                                                                                                                                                                                                                                                                                                            | Discretionary                           | 151.00                                                      | 159.00                                                      | 0.0%               |
| Grade 8                                                                                                                                                                                                                                                                                                                            | Discretionary                           | 129.00                                                      | 135.00                                                      | 4.7%               |
| Grade 7                                                                                                                                                                                                                                                                                                                            | Discretionary                           | 113.00                                                      | 119.00                                                      | 5.3%               |
| Grade 6                                                                                                                                                                                                                                                                                                                            | Discretionary                           | 86.00                                                       | 90.00                                                       | 4.7%               |
| Grade 5                                                                                                                                                                                                                                                                                                                            | Discretionary                           | 77.00                                                       | 81.00                                                       | 5.2%               |
| Grade 4                                                                                                                                                                                                                                                                                                                            | Discretionary                           | 71.00                                                       | 75.00                                                       | 5.6%               |
| Grade 3                                                                                                                                                                                                                                                                                                                            | Discretionary                           | 65.00                                                       | 68.00                                                       | 4.6%               |
| Grade 2                                                                                                                                                                                                                                                                                                                            | Discretionary                           | 60.00                                                       | 63.00                                                       | 5.0%               |
| The full direct cost of any external consultants, contractors or agency staff incurred by the Planning Service in the delivery of the discretionary service will also be included in any fees charged for the work done. Agency hourly rates charged at agency rates plus £28/hour overhead (£27/hour 2022-23)                     |                                         |                                                             |                                                             |                    |

#### Notes

\* Includes VAT

\*\* The table includes updates on the 21-22 charges that were received following the publication of the 2021 BSR

## Licensing

| Charge Type and description                                              | Discretionary or Statutory | Charges 2022/23 £ | Proposed Charges 2023/24 £ | % Increase 2023/24 |
|--------------------------------------------------------------------------|----------------------------|-------------------|----------------------------|--------------------|
| <b>Skin Piercing</b>                                                     |                            |                   |                            |                    |
| Skin Piercing – Premises                                                 | Discretionary              | 149.00            | 166.00                     | 11.4%              |
| Skin Piercing - Practitioners                                            | Discretionary              | 57.00             | 60.00                      | 5.3%               |
| <b>Sex Establishments</b>                                                |                            |                   |                            |                    |
| Sexual Entertainment Venues (new & variation)                            | Discretionary              | 3,131.00          | 3,425.00                   | 9.4%               |
| Sexual Entertainment Venues (renewal)                                    | Discretionary              | 927.00            | 1,014.00                   | 9.4%               |
| Sexual Entertainment Venues (transfer)                                   | Discretionary              | 927.00            | 1,014.00                   | 9.4%               |
| Sex Shop / Sex Cinema (new & variation)                                  | Discretionary              | 2,900.00          | 3,173.00                   | 9.4%               |
| Sex Shop / Sex Cinema (renewal)                                          | Discretionary              | 927.00            | 1,014.00                   | 9.4%               |
| Sex Shop / Sex Cinema (transfer)                                         | Discretionary              | 927.00            | 1,014.00                   | 9.4%               |
| <b>Drivers</b>                                                           |                            |                   |                            |                    |
| Disclosure & Barring Service Check (DBS) *                               | Discretionary              | 40.00             | 38.00                      | (5.0%)             |
| Knowledge Test                                                           | Discretionary              | 68.00             | 120.00                     | 76.5%              |
| New Licence Fee                                                          | Discretionary              | 250.00            | 270.00                     | 8.0%               |
| Annual Renewal Fee                                                       | Discretionary              | 84.00             | 100.00                     | 19.0%              |
| 3 Yearly Renewal Fee                                                     | Discretionary              | 230.00            | 280.00                     | 21.7%              |
| Replacement Badges                                                       | Discretionary              | 21.00             | 25.00                      | 19.0%              |
| DVLA Data Check * (New service provider)                                 | Discretionary              | 5.52              | 5.52                       | 0.0%               |
| DVLA Data Check * (New service provider) 3 year licence                  | Discretionary              | 16.52             | 16.52                      | 0.0%               |
| Change of Details                                                        | Discretionary              | 15.00             | 20.00                      | 33.3%              |
| Replacement Licence                                                      | Discretionary              | 10.00             | 20.00                      | 100.0%             |
| Safeguarding Test for Renewal and Non - Driver Proprietor                | Discretionary              | N/A               | 50.00                      | 0.0%               |
| Knowledge Test Retest                                                    | Discretionary              | N/A               | 80.00                      | 0.0%               |
| <b>Vehicles</b>                                                          |                            |                   |                            |                    |
| Hackney Carriage Licence (new)                                           | Discretionary              | 281.00            | 315.00                     | 12.1%              |
| Private Hire Licence (new)                                               | Discretionary              | 281.00            | 295.00                     | 5.0%               |
| Hackney Carriage Ultra Low Emission Vehicle (new)                        | Discretionary              | 140.00            | 157.50                     | 12.5%              |
| Private Hire Ultra Low Emission Vehicle (new)                            | Discretionary              | 140.00            | 147.50                     | 5.4%               |
| Hackney Carriage Zero Emission Vehicle (new)                             | Discretionary              | 0.00              | 0.00                       | 0.0%               |
| Private Hire Zero Emission Vehicle (new)                                 | Discretionary              | 0.00              | 0.00                       | 0.0%               |
| Hackney Carriage Licence Renewal                                         | Discretionary              | 245.00            | 220.00                     | (10.2%)            |
| Private Hire Licence Renewal                                             | Discretionary              | 230.00            | 205.00                     | (10.9%)            |
| Hackney Carriage Ultra Low Emission Vehicle (renewal)                    | Discretionary              | 122.00            | 110.00                     | (9.8%)             |
| Private Hire Ultra Low Emission Vehicle (renewal)                        | Discretionary              | 115.00            | 102.50                     | (10.9%)            |
| Hackney Carriage Zero Emission Vehicle (renewal)                         | Discretionary              | 0.00              | 0.00                       | 0.0%               |
| Private Hire Zero Emission Vehicle (renewal)                             | Discretionary              | 0.00              | 0.00                       | 0.0%               |
| Plate Deposit                                                            | Discretionary              | 50.00             | 50.00                      | 0.0%               |
| Replacement Plate HCV                                                    | Discretionary              | 26.00             | 35.00                      | 34.6%              |
| Replacement Plate PHV                                                    | Discretionary              | 26.00             | 40.00                      |                    |
| Change of Ownership                                                      | Discretionary              | 74.00             | 85.00                      | 14.9%              |
| Crest - self adhesive                                                    | Discretionary              | 6.00              | 10.00                      | 66.7%              |
| Crest - magnetic                                                         | Discretionary              | 8.00              | 12.00                      | 50.0%              |
| Replacement Licence                                                      | Discretionary              | 10.00             | 20.00                      | 100.0%             |
| Change of Details                                                        | Discretionary              | 15.00             | 20.00                      | 33.3%              |
| Non - Driver Proprietor                                                  | Discretionary              | N/A               | 15.00                      | 0.0%               |
| Change of Vehicle registration PHV                                       | Discretionary              | N/A               | 45.00                      | 0.0%               |
| Change of Vehicle registration HCV                                       | Discretionary              | N/A               | 40.00                      | 0.0%               |
| <b>Operators Licence</b>                                                 |                            |                   |                            |                    |
| Private Hire Operators Licence (New)                                     | Discretionary              | 292.00            | 320.00                     | 9.6%               |
| Private Hire Operators Licence (Renewal - 1 Year)                        | Discretionary              | 218.00            | 285.00                     | 30.7%              |
| Private Hire Operators Licence (renewal - 5 Year)                        | Discretionary              | 895.00            | 1,060.00                   | 18.4%              |
| Replacement Licence                                                      | Discretionary              | 10.00             | 20.00                      | 100.0%             |
| Change of Details                                                        | Discretionary              | 15.00             | 20.00                      | 33.3%              |
| <b>Training</b>                                                          |                            |                   |                            |                    |
| Fee for Customer Awareness: Safeguarding, Equality & Protection Training | Discretionary              | 53.00             |                            | (100.0%)           |
| BIIAB Level 1 Award in Responsible Alcohol Retailing                     | Discretionary              | 69.00             | 75.00                      | 8.7%               |
| BIIAB Level 2 Award for Personal Licence Holders                         | Discretionary              | 112.00            | 123.00                     | 9.8%               |
| <b>Licensing Act 2003 (**Statutory Set)</b>                              |                            |                   |                            |                    |
| Personal Licence                                                         | Statutory                  | 37.00             | 37.00                      | 0.0%               |
| New Premises Licence (or full variation)                                 | Statutory                  | Various           | Various                    | 0.0%               |
| Annual Fee                                                               | Statutory                  | Various           | Various                    | 0.0%               |
| Minor Variation                                                          | Statutory                  | 89.00             | 89.00                      | 0.0%               |
| Temporary Event Notice                                                   | Statutory                  | 21.00             | 21.00                      | 0.0%               |
| Change of Designated Premises Supervisor                                 | Statutory                  | 23.00             | 23.00                      | 0.0%               |
| <b>Gambling Act 2005 (**Statutory Set)</b>                               |                            |                   |                            |                    |
| Bingo Club (New)                                                         | Statutory                  | 2,625.00          | 2,625.00                   | 0.0%               |
| Bingo Club (Annual Fee)                                                  | Statutory                  | 900.00            | 900.00                     | 0.0%               |
| Small Society Lottery (New)                                              | Statutory                  | 40.00             | 40.00                      | 0.0%               |
| Small Society Lottery (Annual)                                           | Statutory                  | 20.00             | 20.00                      | 0.0%               |
| Betting Premises (New)                                                   | Statutory                  | 2,250.00          | 2,250.00                   | 0.0%               |
| Betting Premises (Annual Fee)                                            | Statutory                  | 540.00            | 540.00                     | 0.0%               |
| Family Entertainment Centre (Annual Fee)                                 | Statutory                  | 500.00            | 500.00                     | 0.0%               |
| Adult Gaming Centre (New)                                                | Statutory                  | 1,500.00          | 1,500.00                   | 0.0%               |
| Adult Gaming Centre (Annual Fee)                                         | Statutory                  | 900.00            | 900.00                     | 0.0%               |

| Charge Type and description                                                                                                                     | Discretionary or Statutory | Charges 2022/23 £ | Proposed Charges 2023/24 £ | % Increase 2023/24 |
|-------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------|-------------------|----------------------------|--------------------|
| <b>Animal Licensing</b>                                                                                                                         |                            |                   |                            |                    |
| Zoo                                                                                                                                             | Discretionary              | 603.00            | 660.00                     | 9.5%               |
| Dangerous Wild Animals (Plus Vet fees)                                                                                                          | Discretionary              | 298.00            | 326.00                     | 9.4%               |
| Variation of a licence requiring a re-inspection (Plus Vet fees)                                                                                | Discretionary              | 53.00             | 58.00                      | 9.4%               |
| <b>Exhibiting animals:</b>                                                                                                                      |                            |                   |                            |                    |
| Fees on application                                                                                                                             | Discretionary              | 79.00             | 86.00                      | 8.9%               |
| Initial rating or re-rating fee                                                                                                                 | Discretionary              | 135.00            | 148.00                     | 9.6%               |
| Maintenance fee (3 years)                                                                                                                       | Discretionary              | 390.00            | 427.00                     | 9.5%               |
| Variation of a licence requiring a re-inspection                                                                                                | Discretionary              | 135.00            | 148.00                     | 9.6%               |
| Copy of licence or change of details not requiring an inspection                                                                                | Discretionary              | 11.50             | 12.50                      | 8.7%               |
| <b>Selling animals as pets:</b>                                                                                                                 |                            |                   |                            |                    |
| Fees on application                                                                                                                             | Discretionary              | 79.00             | 86.00                      | 8.9%               |
| Initial rating or re-rating fee                                                                                                                 | Discretionary              | 223.00            | 244.00                     | 9.4%               |
| Maintenance fee: one year                                                                                                                       | Discretionary              | 130.00            | 142.00                     | 9.2%               |
| two years                                                                                                                                       | Discretionary              | 260.00            | 284.00                     | 9.2%               |
| three years                                                                                                                                     | Discretionary              | 390.00            | 427.00                     | 9.5%               |
| Variation of a licence requiring a re-inspection                                                                                                | Discretionary              | 223.00            | 244.00                     | 9.4%               |
| Copy of licence or change of details not requiring an inspection                                                                                | Discretionary              | 11.50             | 12.50                      | 8.7%               |
| <b>Riding Establishment:</b>                                                                                                                    |                            |                   |                            |                    |
| Fees on application                                                                                                                             | Discretionary              | 79.00             | 86.00                      | 8.9%               |
| Initial rating or re-rating fee ( plus additional vets fee not included)                                                                        | Discretionary              | 45.00             | 49.00                      | 8.9%               |
| Maintenance fee: one year                                                                                                                       | Discretionary              | 130.00            | 142.00                     | 9.2%               |
| two years                                                                                                                                       | Discretionary              | 260.00            | 284.00                     | 9.2%               |
| three years                                                                                                                                     | Discretionary              | 390.00            | 427.00                     | 9.5%               |
| Variation of a licence requiring a re-inspection (plus vets fee not included)                                                                   | Discretionary              | 45.00             | 49.00                      | 8.9%               |
| Copy of licence or change of details not requiring an inspection                                                                                | Discretionary              | 11.50             | 12.50                      | 8.7%               |
| <b>Dog Breeding:</b>                                                                                                                            |                            |                   |                            |                    |
| Fees on application                                                                                                                             | Discretionary              | 79.00             | 86.00                      | 8.9%               |
| Initial rating or re-rating fee ( plus additional vets fee not included)                                                                        | Discretionary              | 45.00             | 49.00                      | 8.9%               |
| Maintenance fee: one year                                                                                                                       | Discretionary              | 130.00            | 142.00                     | 9.2%               |
| two years                                                                                                                                       | Discretionary              | 260.00            | 284.00                     | 9.2%               |
| three years                                                                                                                                     | Discretionary              | 390.00            | 427.00                     | 9.5%               |
| Variation of a licence requiring a re-inspection (plus vets fee not included)                                                                   | Discretionary              | 45.00             | 49.00                      | 8.9%               |
| Copy of licence or change of details not requiring an inspection                                                                                | Discretionary              | 11.50             | 12.50                      | 8.7%               |
| <b>Animal Boarding:</b>                                                                                                                         |                            |                   |                            |                    |
| Fees on application: up to 10 animals                                                                                                           | Discretionary              | 79.00             | 86.00                      | 8.9%               |
| Initial rating or re-rating fee                                                                                                                 | Discretionary              | 135.00            | 148.00                     | 9.6%               |
| Variation of a licence requiring a re-inspection                                                                                                | Discretionary              | 135.00            | 148.00                     | 9.6%               |
| Fees on application: 11- 30 animals                                                                                                             | Discretionary              | 179.00            | 196.00                     | 9.5%               |
| Variation of a licence requiring a re-inspection                                                                                                | Discretionary              | 179.00            | 196.00                     | 9.5%               |
| Fees on application: 31-60 animals                                                                                                              | Discretionary              | 223.00            | 244.00                     | 9.4%               |
| Variation of a licence requiring a re-inspection                                                                                                | Discretionary              | 223.00            | 244.00                     | 9.4%               |
| Fees on application: 61-99 animals                                                                                                              | Discretionary              | 268.00            | 293.00                     | 9.3%               |
| Variation of a licence requiring a re-inspection                                                                                                | Discretionary              | 268.00            | 293.00                     | 9.3%               |
| Fees on application: 100 or more animals                                                                                                        | Discretionary              | 313.00            | 342.00                     | 9.3%               |
| Variation of a licence requiring a re-inspection                                                                                                | Discretionary              | 313.00            | 342.00                     | 9.3%               |
| Maintenance fee: one year                                                                                                                       | Discretionary              | 130.00            | 142.00                     | 9.2%               |
| two years                                                                                                                                       | Discretionary              | 260.00            | 284.00                     | 9.2%               |
| three years                                                                                                                                     | Discretionary              | 390.00            | 427.00                     | 9.5%               |
| Copy of licence or change of details not requiring an inspection                                                                                | Discretionary              | 11.50             | 12.50                      | 8.7%               |
| <b>Street Trading</b>                                                                                                                           |                            |                   |                            |                    |
| 12 month food licence pitch                                                                                                                     | Discretionary              | 2,886.00          | 2,886.00                   | 0.0%               |
| 12 month retail licence pitch                                                                                                                   | Discretionary              | 2,727.00          | 2,727.00                   | 0.0%               |
| 8 month food licence pitch                                                                                                                      | Discretionary              | 2,165.00          | 2,165.00                   | 0.0%               |
| 8 month retail licence pitch                                                                                                                    | Discretionary              | 2,045.00          | 2,045.00                   | 0.0%               |
| 4 month food licence pitch                                                                                                                      | Discretionary              | 722.00            | 722.00                     | 0.0%               |
| 4 month retail licence pitch                                                                                                                    | Discretionary              | 682.00            | 682.00                     | 0.0%               |
| * These charges are shown net of VAT                                                                                                            |                            |                   |                            |                    |
| ** Externally set fees and charges                                                                                                              |                            |                   |                            |                    |
| *** These 20-21 fees have been updated following consultation and differ from those included in the 2020 BSR                                    |                            |                   |                            |                    |
| Please note that all licensing fees not set by statute were approved at Licensing Committee on 30th January 2023. These fees are set out above. |                            |                   |                            |                    |