



Combined Update on new build council housing delivery

To:

Councillor Mike Todd-Jones, Executive Councillor for Housing Housing Scrutiny Committee 15/03/2022

Report by:

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Wards affected:

ΑII

1. Executive Summary

- **1.1** This report provides an update on the housing development programme.
- 1.2 274 homes have been completed across 13 sites under the City Council programme, with 137 being net new Council homes. 35 homes are due for completion by end February. An additional 16 modular "pod" homes have been completed across 3 sites.
- **1.3** The Council currently has 389 net new Council rented homes being built on site.
- **1.4** 159 net new affordable with a total of 45 market sale homes and an overall total of 245 homes are currently approved as a first stage of the new 1000 homes housing programme.
- 1.5 The HDA continues to hold discussions with Homes England regarding funding for the new housing programme. Funding Bids for the scheme at L2 Orchard Park have been submitted through Homes England's Continuous Market Engagement and discussions are underway.

2. Recommendations

The Executive Councillor is recommended to:

2.1 Note the continued progress on the delivery of the approved housing programme.

3. Reporting

3.1 This is a quarterly report showing progress on the City Councils new housing developments.

4. £70m funding programme DLUHC

- **4.1** The Council's housing programme is part funded by a £70 million grant, which to date has been paid via a combination of the Cambridgeshire & Peterborough Combined Authority and directly by DLUHC. All funding has been received.
- **4.2** As at 31 March 2021 £41,859,663.36 of the funding has been utilised in the delivery of new homes, with £28,140,336.64 held in balances to fund the completion of the programme from April 2021 onwards.

5. Delivery Programme

- 5.1 The delivery programme update provided in June 2021 confirmed that the devolution programme consisted of 542 Council Homes with a further 104 homes identified for the new programme. Following approvals received at the September 2021 meeting of this committee the forecast home delivery under the new 1000 home programme was revised upwards to 159 net affordable homes.
- **5.2** Appendix 1 shows the current programme, indicating total housing provided as well as the net gain of Council homes. Appendix 2 shows the approved budgets per scheme and the net cost to the Council's Housing Revenue account.

6. Profile of Start on Sites

- 6.1 The start on site profile for the 500 devolution programme is shown in table 1. The total starts on site currently stand at 526 with another 14 due to start on site in February, this will take us to 108% of the total programme target of 500 homes, ahead of the targeted deadline of 31 March 2022.
- 6.2 As below, the 500 programme currently shows an outturn of 540 new homes commencing construction by March 2022 with two further homes to be delivered as part of this programme but without devolution grant funding as start of site will be delayed until after this date. As mentioned below Kingsway Medical Centre is on hold pending wider review on the site.
- 6.3 The new 1000 homes programme is additionally progressing, and 159 net new council homes have been approved by the Executive Councillor.

Table 1: Start on Site Forecast Profiles

500 Programme

Progress to 500 starts on site	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
Starts by year	2	159	162	203	14	2
Cumulative total	2	161	323	526	540	542

1000 Programme

Progress to 1000	2021/	2022/	2023/	2024/	2025/	2026/	2027/	2028/	2029/
starts on site	22	23	24	25	26	27	28	29	30
Starts by year	40	119	0	0	0	0	0	0	0
		_	-	-		-	_	-	

7. Scheme details

7.1 Schemes Completed: Net gain 137 Affordable homes.

Scheme	Ward	Net	Total	Delivery	Completion
		Affordable	Homes		Date
Uphall Road	Romsey	2	2	E&F	Jan-18
Nuns Way & Wiles	Kings Hedges	10	10	Tender	Aug-19
Close					
Ditchburn Place	Petersfield	2	2	Tender	Sep-19
Community Rooms					
Queens Meadow	Cherry Hinton	2	2	CIP	Jun-20
Anstey Way	Trumpington	29	56	CIP	Jun-20
Colville Garages	Cherry Hinton	3	3	CIP	Jul-20
Gunhild Way	Queen Ediths	2	2	CIP	Jul-20
Wulfstan Way	Queen Ediths	3	3	CIP	Sep-20
Markham Close	Kings Hedges	5	5	CIP	Sep-20
Ventress Close	Queen Ediths	13	15	CIP	Feb-21
Akeman Street	Arbury	12	14	CIP	Jun-21
Mill Rd (Partial)	Petersfield	35	97	CIP	NA
Cromwell Road	Romsey	19	63	CIP	NA
(Partial)					

7.2 Schemes on Site: Net gain 389 Council homes

While the programme has progressed well with disruption kept to a minimum throughout the pandemic as reported previous reports there are issues that are industry wide affecting both cost and delivery in terms of labour and materials.

Scheme Name	Ward	Net Affordable	Market homes	Total homes	Practical Completion	Programme status
Mill Road	Petersfield	83	56	139	Sept-22	Progression on site with next handovers due in April 2022
Kingsway	Arbury	4	0	4	TBD	This is on hold pending the wider review on this estate.
Cromwell Road	Romsey	99	133	232	Jan-23	Progressing well. First handovers took place in September 2021. More handovers expected in March 2022

Scheme Name	Ward	Net Affordable	Market homes	Total homes	Practical Completion	Programme status
Colville Phase 2	Cherry Hinton	47	0	67	Oct-22	Scheme currently expected to achieve target programme
Meadows and Buchan	Kings Hedges	106	0	106	Aug-24	Progressing to programme currently. First handovers late 2022.
Campkin Road	Kings Hedges	50	0	75	Apr-23	Scheduled handover date has been updated to reflect the programme/contract dates.

7.3 Approved schemes; Net gain 16 new homes

Scheme Name	Ward	Net Affordable	Market homes	Total homes	Est. SOS	Programme status
Clerk Maxwell Road	Newnham	14	21	35	Feb-22	Land access issues have now been resolved and final contract agreed. This is a golden brick transaction so no start on site will be claimed until this is achieved.
Tedder Way	Arbury	1	0	1	Jul-22	Redesign of this scheme as a 4-bed accessible family home. Submission of a planning application took place in January 2022
Kendal Way	East Chesterton	1	0	1	Aug-22	Redesign of this scheme as a 3-bed accessible family home continues. Resolution of Boundary dispute is in process and a renewed Planning Application is now forecast for submission by February 2022.

8 Update on the Modular Housing project

- **8.1** 16 homes have now been completed with the most recent handover in July 2021.
- 8.2 There are opportunities to utilise other small sites in a similar way with other providers such as It Takes a City also coming forward. There are opportunities for funding to support this through the DLUHC First steps programme which we have successfully engaged with. Some non-Council own sites are being considered, and work is underway toward identifying opportunities for further modular infill housing across the city.

9. Work toward development of the New Council Housing Programme

9.1 Council-Approved Schemes

Scheme Name	Ward	Net Affordable	Other	Total Homes	Status
L2 Orchard Park	SCDC	30	45	75	Works have started on site but waiting for final sign off on the Affordable Housing Agreement which is due in February 2022. Works are progressing well and practical completion is anticipated in September 2023.
Colville Road Phase 3	Cherry Hinton	32	0	48	Decanting underway- One tenant and one leaseholder left. Commercial leaseholders have been offered alternative accommodation.
The Mews, Histon Road	Arbury	10	0	10	On site and in contract – target handover Sept 22
Fen Road	East Chesterton	12	0	12	Planning Approved in July 2021
Ditton Fields	Abbey	6	0	6	Planning granted in October 2021
Aragon Close	Kings Hedges	7	0	7	Planning application submitted in February 2022.
Sackville Close	Kings Hedges	7	0	7	Planning application submitted in February 2022.
Borrowdale	Arbury	3	0	3	Planning approval granted; decision received in December 2021.

Scheme Name	Ward	Net Affordable	Other	Total Homes	Status
Aylesborough	Arbury	34	0	70	Pre-planning underway with planning submission forecast for March 2022
Paget road	Trumpington	15 across Paget Rd and St Thomas's Rd	0	15 across Paget Rd and St Thomas's Rd	Surveys ongoing. Planning submission forecast for September 2022
St Thomas road	Coleridge	As above	0	As above	Surveys ongoing. Planning submission forecast for September 2022

9.2 Opportunities for new housing sites

Development opportunities Update on Hanover and Princess Court

9.2.1 Since HSC Approval in January work has continued on moving the Hanover & Princess Project options appraisal work forward.

This has included further consultation with residents with regards to the outcome of the Housing Scrutiny Committee Reports, providing further information to residents on the process for applying to move into properties at Mill Road and Cromwell Road or selling their properties back to the council as well as an FAQ document being sent out to residents. There are further consultation events planned on site.

A governance structure for meetings/project groups and project board are in the process of being finalised as well as an overall project plan detailing each stage up until a final options appraisal is produced.

9.3 New programme Funding and non HRA delivery

9.3.1 First funding bids to Homes England under Continuous Market Engagement have now been submitted. Discussions are now underway to agree a funding level commensurate to Homes England's guidance and the councils requirements. A letter has been sent to the Homes England Chief Executive and we continue to strive towards an opportunity for programme level support with the Agency to support our ambitions.

9.3.2 Intermediate tenures

Approval to establish a new Housing Company to be registered as a Registered provider was approved at the meeting of this Committee in September 2021. Work is progressing to establish this.

10 Delivering Accessible Housing

- 10.1 Cambridge City Council is committed to providing a range of housing options for residents with limited mobility. The Council adheres to the accessibility standards laid out in the Local Plan 2018. This requires 100% of new build Council homes to be M4(2) (accessible and adaptable dwellings), and 5% of new build affordable homes to be M4(3) (wheelchair user dwellings). Some of the developments attained planning on the pre-2018 local plan but the designs were changed to ensure M4(2) was adhered to and an enhanced M4(2) was also provided.
- 10.2 There are currently 27 fully adapted wheelchair user dwellings and 5 enhanced M4(2) adapted planned in the 500 programme (see table below). This along with meeting the local plan of delivering all homes to be accessible and adaptable will mean the requirement to provide 5% wheelchair user homes will be exceeded.
- **10.3** A further 4 fully adapted units are currently identified for provision under the new programme schemes (at Colville Road Ph3 and Fen Road).

Table 2: Wheelchair user homes

	Total	Total M4	Total	Total	Total	Total	Total
	Council	(3)	Enhance	1	2 bed	3 bed	4 bed
	rented	wheelchair	d (M4(2)	bed	M4(3)	M4(3)	M4(3)
	homes	user	1 bed	M4			
	(100% M4	homes		(3)			
	(2)						
	wheelchair						
	adaptable)						
500 programme							

Mill Road phases 1	118	3	5	3	0		
& 2							
Anstey Way	56	3		3	0		
Cromwell Road	118	6		4	2		
Colville Road Ph 2	69	4		0	4		
Campkin Road	75	4		1	3		
Meadows &	106	5		2	3		
Buchan							
Tedder Way	1	1					1
Kendal Way	1	1				1	1
1000 programme							
Colville Road Ph 3	48	2			2		
Passivhaus	35	2				1	1
Package							
Aylesborough	70	3		2	1		

11. Sustainability

11.1 The Council's new Sustainable housing design guide 2021 is being utilized for all new schemes and we continue to deliver schemes that meet/ exceed current policy requirements.

12. Risks

Risk	Likelihood	Impact	Mitigation
Cost increases on approved projects	Medium– Risk remains of increased budget requirements due to COVID-related delays/rescheduling or Brexit-related cost increases and now supply chain cost increases	Medium - depending on the extent of the additional cost this may be managed within scheme level contingencies approved in Budget Setting Report. The council has a fixed price contract with the contractor minimising cost risk. The cost risk lies with CIP.	Cost plans are regularly reviewed and updated, and contracts are fixed price to the council. Latest budgets consistently reviewed as part of BSR. Regular updated risk management budgeting completed as part of risk reviews work across the Council. Supply chain and materials concerns under close monitoring.
Securing Planning on new schemes	Low – schemes have been worked up with planners through the pre-application process and meet or exceed the Councils policies.	Medium- not securing planning would cause delays and increase costs for a revised application.	Pre-app process used effectively, and schemes aim to be policy compliant.

Risk	Likelihood	Impact	Mitigation
Sales risk – exposing	Medium – Housing	Medium – new	Mill road and Cromwell
Council cash flow	market fluctuations	homes are	Road sales are
forecast	are beyond Council	expensive but	progressing reporting
	control but do occur	retain considerable	through CIP processes
	over long periods	inherent value and	on sales.
	and affect the entire	have uses other	Regular updates
	economy. Current	than market sale.	received in the market
	circumstances may		for sales of these sites.
	exacerbate such		Currently values are
	fluctuations or delay		being achieved in line
	buyer activities in the		with appraisal and sales
	short-medium term.		rate in line with
Decenting residents /	Full deposit of	lliah raganaration	expectations.
Decanting residents / leaseholders	- Full decant of	High – regeneration	Decant and rehousing
leasenoiders	schemes within the 500 programme has	schemes will not be	officer regularly liaising
	now been reached.	progressed if residents are not	with residents requiring decanting to ensure
	The decant of the	decanted.	successful rehoming.
	further scheme at	decarited.	CPO and NOSP served
	Colville Road phase		on remaining
	3 is on-going if this is		leaseholder and tenant
	not achieved on time		at Colville 3.
	there will be impact		at contino c.
	on the costs of the		
	project		
Not securing	Medium- there is	High - if grant is not	Not securing any grant
necessary grant for	currently no funding	secured or at a	is unlikely as Homes
new schemes	secured for the new	lower level the	England have a
	programme other	business plan may	programme which has
	than that committed	need to be	funding available.
	by the Council. The	reviewed and the	Issues in securing the
	business plan for the	level of housing and	level required to support
	MTFS assumed	tenure delivered	the costs of developing
	grant.	may need to	in Cambridge are an
		change.	issue. Discussions are
			on going with Homes
			England.
			There may be a need to
			review assumptions in the business plan as
			negotiations develop.
Labour	Medium/High –	Medium/High –	Fixed price contracts
market/materials/build	situation is being	services or	and liaising working
prices increasing	proactively managed	materials shortages	closely with Hill to
	and is currently seen	may lead to delays	ensure all materials are
	as a short-term risk,	in project delivery	placed and ordered as
	which must be	and an overall	soon as reasonably
	managed, but may	increase on	possible and stock-piled
	impact programme if	programme	on site or using
	not price	cashflow. Contracts	additional storage as
		with the council are	required.
		fixed price	Key packages are being
		minimising cost	procured as early as
			possible. Hills existing

Risk	Likelihood	Impact	Mitigation
		risks which lie with CIP.	supply chain relationships are being used to ensure service.
First Homes policy introduction from March 2022 may impact council development cashflow and rental income.	High - First Homes are the government's preferred discounted market tenure and should account for at least 25% of all affordable housing units delivered by developers through s106 obligations.	High - The introduction of First Homes will impact scheme viability which may affect number of affordable rented homes we can deliver. This is a specific government requirement which means the council will be unable to deliver a similar tenure mix as previously as delivery of First Homes is now policy.	Separate paper on this issue. Schemes for 100% affordable housing will not be affected. Likely to require more market sales to cross subsidise if no Homes England grant

13. Implications

(A) Financial Implications

The Devolution Housing Grant and Right to Buy Receipts are the main source of funding for schemes in the current 500 Programme that progress into development. However, the sources of funding for each new housing scheme are laid out when a detailed report for that scheme is brought to the HSC

Currently the 500 Programme has a total cost to date, or approved HRA budget going forward, of £139,100,718, including some re-provision of existing dwellings

The Council's housing programme is part funded by a £70 million grant, which to date has been paid via a combination of the Cambridgeshire & Peterborough Combined Authority and DLUHC. At the time of writing this report, all of the £70 million has been received, with £38 million via the Combined Authority and £32 million directly from DLUHC.

Until the end of 2020/21 quarterly grant claims were made in arrears against the Devolution funding to the Combined Authority. As of 31 March 2021, £41,859,663.36 of the funding has been utilised in the delivery of new homes, with £28,140,336.64 held in balances to fund the completion of the programme from April 2021 onwards.

This is funded through four avenues:

- Funding provided by the Combined Authority Devolution grant
- Funding provided from Section 106 agreements
- Funding provided by Right to Buy receipts
- Funding provided direct from HRA

The general fund has also supported the delivery of the programme through its investments through the Cambridge Investment Partnership at Mill Road and Cromwell Road. The general fund has further assisted in the development of the Meadows and Buchan schemes, through enabling of land supply and reprovision of community facilities for the duration of on-site activities.

The updated assumptions for the new housing programme have been included within the January 2022 budget setting report. Dialogue is ongoing with funding agencies to enable the council to meet the proposed level of housing delivery. Failure to secure grant will significantly limit the authority's ability to deliver the number of new homes that it aspires to deliver mixed tenure schemes will have to be considered.

(B) Staffing Implications

All housing development schemes will be project managed by the Cambridge City Council Housing Development Agency in liaison with City Homes; Housing Maintenance & Assets; and the Council's corporate support teams. A large proportion of the schemes are being delivered through the Cambridge Investment Partnership which provides additional resources.

(C) Equality and Poverty Implications

The development framework for new housing by the Council, approved at the March 2017 Housing Scrutiny Committee was informed by an EQIA. Each scheme specific approval is now informed by an EQIA as it proceeds for Committee approval.

(D) Net Zero Carbon, Climate Change and Environmental Implications

There are no environmental implications of this report. Each scheme specific approval will cover any specific implications.

(E) Procurement Implications

Advice specific to each project.

(F) Consultation and communication

The development framework for new housing by the Council approved at the March 2017 Housing Scrutiny Committee sets out the Council's commitment to involve residents in new housing schemes.

An updated Regeneration policy outlining procedure for resident engagement was approved by the September 2021 meeting of this Committee(Item 12), and guides all resident involvement exercises.

(G)Community Safety

There are no community safety implications for this report. Each scheme specific approval will cover any community safety implications.

14. Background papers

Background papers used in the preparation of this report:

- (a) 20/01/2022 Report on Hanover and Princess Courts and Kingsway
- (b) 20/01/2022 HSC Report on progress toward HRA estate regeneration programme.

15. Appendices

- (a) Appendix 1: Programme milestone summary
- (b) Appendix 2: Programme finance summary

16. Inspection of papers

To inspect the background papers or if you have a query on the report please contact Claire Flowers, Head of Housing Development Agency, tel: 01223 - 457928, email: claire.flowers@cambridge.gov.uk.