



To Executive Councillor for Finance and Resources

Report by Chief Executive, Strategic Directors and Head of Finance

Relevant Scrutiny Committee Strategy and Resources 3 July 2017

2016/17 Revenue and Capital Outturn, Carry Forwards and Significant Variances – General Fund - OVERVIEW

Key Decision

1. Executive summary

1.1 This report presents, for all portfolios:

- A summary of actual income and expenditure compared to the final budget for 2016/17 (outturn position)
- Revenue and capital budget variances with explanations, as reported to individual Executive Councillors and Scrutiny Committees
- Specific requests to carry forward funding available from budget underspends into 2017/18.

1.2 The outturn reports presented in this Committee cycle reflect the current Executive Portfolios (which may have changed since the budgets were originally approved, before any changes in Portfolio responsibilities). Therefore members of all committees have been asked to consider proposals to carry forward budgets and make their views known to the Executive Councillor for Finance and Resources, for consideration at Strategy and Resources Scrutiny Committee prior to his recommendations to Council. As this report was published prior to completion of all the Scrutiny Committee meetings, a list of all comments received will be published once available.

1.3 The outturn position for the Housing Revenue Account (HRA) was reported to the Housing Scrutiny Committee and the Executive Councillor for Housing on 20 June 2017.

2. Recommendations

The Executive Councillor for Finance and Resources is recommended to seek Council approval for the following:

- a) Carry forward requests totalling £914,330 revenue funding from 2016/17 to 2017/18, as detailed in **Appendix C**

- b) Carry forward requests of £34,384k (including £20,000k for PR038 Investment in Commercial Property Portfolio and £2,896k relating to the Housing Capital Investment Plan) of capital resources from 2016/17 to 2017/18 to fund rephased net capital spending, as detailed in **Appendix D - Overview**.

3. Background

Revenue Outturn

- 3.1 The overall revenue budget outturn position for all portfolios is given in the table below. Detail by portfolio is presented in **Appendix A**.

| 2015/16 £'000 | General Fund Revenue Summary | 2016/17 £'000 | % Final Budget |
|------------------|---|------------------|-------------------|
| 17,855 | Original Budget | 18,259 | 91.0 |
| 657 | Adjustment – Prior Year Carry Forwards | 485 | 2.4 |
| 408 | Adjustment – BSR Feb approvals | 0 | - |
| 5 | Adjustment – Service Restructure Costs | 264 | 1.3 |
| (60) | Adjustment – Earmarked Reserves | 334 | 1.7 |
| 459 | Adjustment – Capital Charges | 733 | 3.6 |
| 71 | Adjustment – Central & Support reallocations | 0 | - |
| (97) | Other Adjustments | 0 | - |
| 19,298 | Final Budget | 20,075 | 100.0 |
| 16,334 | Outturn | 18,045 | 89.9 |
| (2,964) | (Under)/Overspend for the year on committees | (2,030) | (10.1) |
| 485 | Carry Forward Requests - revenue | 914 | 4.6 |
| (2,479) | Variation on committees | (1,116) | (5.5) |
| (2,622) | Other variances (mainly earmarked reserves and retained business rates) | (1,139) | (5.7) |
| 2,208 | Capital expenditure financed from revenue | 466 | 2.3 |
| (2,893) | Variance and reduced use of General Fund Reserves | (1,789) | (8.9) |

- 3.2 **Appendix A** shows original and final budgets for the year (with the movements summarised in the above table) and compares the final budget with the outturn

position for all Portfolios for 2016/17. The original revenue budget for 2016/17 was approved by Council on 25 February 2016.

3.3 **Appendix B** provides explanations of the main variances, which have been reported to appropriate Executive Councillors and Scrutiny Committees.

3.4 **Appendix C** lists revenue carry forward requests.

Capital Outturn

3.5 The overall revenue capital budget outturn positions for all portfolios and the HRA are given in the tables below. **Appendix D** shows the outturn position by scheme and programme with explanations of variances.

| 2015/16 £'000 | General Fund Capital Summary | 2016/17 £'000 | % Final Budget |
|------------------|---------------------------------------|------------------|-------------------|
| 20,729 | Original Budget | 17,860 | 39.4 |
| 21,397 | Adjustments | 27,498 | 60.6 |
| 42,126 | Final Budget | 45,358 | 100.0 |
| 25,561 | Outturn | 19,903 | 43.9 |
| (16,565) | (Under)/Overspend for the year | (25,454) | (56.1) |
| 16,445 | Rephasing Requests | 31,488 | 69.4 |
| (120) | (Under) / Overspend | 6,034 | 13.3 |

| 2015/16 £'000 | HRA Capital Summary | 2016/17 £'000 | % Final Budget |
|------------------|--|------------------|-------------------|
| 29,946 | Original Budget | 37,271 | 141.8 |
| 13,758 | Adjustments (Re-phasing from prior year) | 2,171 | 8.3 |
| (6,830) | Other Adjustments | (13,159) | (50.1) |
| 36,874 | Final Budget | 26,283 | 100.0 |
| 33,355 | Outturn | 23,373 | 88.9 |
| (3,519) | (Under)/Overspend for the year | (2,910) | (11.1) |
| 2,171 | Re-phasing Requests | 2,896 | 11.0 |
| (1,348) | (Under) / Overspend | (14) | (0.1) |

General Fund

- 3.6 The capital adjustments of £27,498k include £20,000k for PR038 Investment in Commercial Property Portfolio which is also within the £31,488 rephasing. The major variance within the £6,033k relates to SC616 General Fund Property Acquisition for Housing Company which is completed - the original budget for this project was the loan to Cambridge City Housing Company which is treated as capital expenditure under local government accounting rules. However, a significant element of the build spend was also incurred by the Council in advance of the set-up of the company and assignment of the build contracts to the company. This has been offset by an effective capital receipt equal to the value of the build spend incurred by the Council.

HRA

- 3.7 Spending in the Housing Capital Investment Plan in 2016/17 was below that originally anticipated, with significant reduction in the budget for new build expenditure as part of the Medium Term Financial Strategy in September / October 2016.
- 3.8 At outturn, against the latest capital budget approved, underspending of £1,271,000 was evident in new build investment, with slippage of £1,186,000 identified. This related predominantly to delays at Anstey Way, Akeman Street and the 2015/16 garage sites, where obtaining vacant possession and planning permissions has introduced some delays.
- 3.9 Investment in the housing stock, in respect of decent homes and other capital activity was underspent by £1,125,000, but taking into consideration income of £245,000 from leaseholders which is reported separately, the need to defer £1,162,000 of investment into future years has been identified.
- 3.10 Some slippage in the programme is in respect of the refurbishment scheme at Ditchburn Place (£341,000), where work on site has now begun, but where costs did not begin to be incurred until the latter part of 2016/17.
- 3.11 Permission is sought to re-phase the use of £189,000 direct revenue financing of capital expenditure from the Housing Revenue Account into 2017/18, and to recognise deferred receipt of £1,164,000 of capital receipts for the sale of shared ownership properties, using these to finance re-phased capital expenditure identified.
- 3.12 Recognition also needs to be given to an increased use of major repairs reserve as a funding source in 2016/17, which meant a reduction in the use of capital balances in the year. The impact of this will be a mitigating reduction in the anticipated use of major repairs reserve funding in 2017/18, with an increased call upon capital balances instead. Using major repairs reserve funding first ensures that the resource with the greatest flexibility is retained for the longest, providing greater alternative options for its use if capital schemes underspend.

4. Implications

- 4.1 The variance from the final revenue budget (see above) on committees would result in a decreased use of General Fund reserves of £2,030k. After revenue carry forwards of £914k this is £1,116k. After capital projects financed from revenue of £466k and net reductions (mainly for earmarked reserves and retained business rates) the overall variance and decreased use of General Fund Reserves is £1,789k.
- 4.2 A decision not to approve a carry forward request may impact on officers' ability to deliver the service or scheme in question and this could have staffing, equality and poverty, environmental, procurement, consultation and communication and/or community safety implications.

5. Background papers

- Reports for all portfolios to the June 2017 Scrutiny Committee cycle.

6. Inspection of papers

To inspect the background papers or if you have a query on the report please contact:

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O:\accounts\Committee Reports & Papers\Strategy & Resources from July 2007\2017 June\Overview\Final\S&R (Overview) - Committee Outturn 2016-17 Report.docx

General Fund Overview / Strategy & Resources Scrutiny Committee

Revenue Budget - 2016/17 Outturn

| Committee / Portfolio | Original Budget £000 | Final Budget £ | Outturn £ | Variation Increase / (Decrease) £ | Carry Forward Requests - see Appendix C £ | Net Variance £ |
|--|-------------------------|---------------------|---------------------|--------------------------------------|--|--------------------|
| Community Services | | | | | | |
| Communities | 7,547,910 | 7,378,020 | 7,227,860 | (150,160) | 20,600 | (129,560) |
| Streets & Open Spaces | 5,989,460 | 6,213,260 | 6,187,453 | (25,807) | 41,140 | 15,333 |
| Total Community Services | 13,537,370 | 13,591,280 | 13,415,313 | (175,967) | 61,740 | (114,227) |
| Environment | | | | | | |
| Environment Services & City Centre | 4,248,630 | 4,339,090 | 4,511,150 | 172,060 | 0 | 172,060 |
| Planning Policy & Transport | (562,290) | (621,210) | (933,728) | (312,518) | 11,230 | (301,288) |
| Total Environment | 3,686,340 | 3,717,880 | 3,577,422 | (140,458) | 11,230 | (129,228) |
| Housing | | | | | | |
| Housing GF | 3,438,320 | 3,347,740 | 3,195,653 | (152,087) | 57,060 | (95,027) |
| Strategy & Resources | | | | | | |
| Finance & Resources | (6,340,720) | (5,287,620) | (5,943,614) | (655,994) | 222,700 | (433,294) |
| Strategy & Transformation | 3,938,220 | 4,705,600 | 3,800,233 | (905,367) | 561,600 | (343,767) |
| Total Strategy & Resources | (2,402,500) | (582,020) | (2,143,381) | (1,561,361) | 784,300 | (777,061) |
| Total Portfolios / Committees | 18,259,530 | 20,074,880 | 18,045,007 | (2,029,873) | 914,330 | (1,115,543) |
| Capital accounting adjustments | (5,422,730) | (6,155,050) | (6,153,567) | 1,483 | | 1,483 |
| Capital expenditure financed from revenue | 1,787,000 | 1,787,000 | 2,253,681 | 466,681 | | 466,681 |
| Contributions to earmarked funds | 9,167,000 | 9,001,660 | 8,593,000 | (408,660) | | (408,660) |
| Contributions to/(from) Reserves | (2,817,420) | (3,302,720) | (599,589) | 2,703,131 | (914,330) | 1,788,801 |
| | 2,713,850 | 1,330,890 | 4,093,525 | 2,762,635 | (914,330) | 1,848,305 |
| Net spending requirement | 20,973,380 | 21,405,770 | 22,138,532 | 732,762 | 0 | 732,762 |
| Financed by: | | | | | | |
| Settlement Funding Assessment | (5,863,890) | (5,863,890) | (5,863,895) | (5) | | (5) |
| Locally Retained Business Rates - growth element | 601,440 | 601,440 | (324,109) | (925,549) | | (925,549) |
| New Homes Bonus (NHB) | (6,323,000) | (6,332,000) | (6,332,196) | (196) | | (196) |
| Other grants from central government: | 0 | 0 | (60,964) | (60,964) | | (60,964) |
| Appropriations from earmarked funds | (2,035,420) | (2,458,810) | (2,204,812) | 253,998 | | 253,998 |
| Council Tax | (7,439,410) | (7,439,410) | (7,439,409) | 1 | | 1 |
| Collection Fund (Surplus)/Deficit | 86,900 | 86,900 | 86,853 | (47) | | (47) |
| Total Financing | (20,973,380) | (21,405,770) | (22,138,532) | (732,762) | 0 | (732,762) |
| Net Total | 0 | 0 | 0 | 0 | 0 | 0 |

Changes between original and final budgets may be made to reflect:

- portfolio and departmental restructuring
- approved budget carry forwards from the previous financial year
- technical adjustments, including changes to the capital accounting regime
- virements approved under the Council's constitution
- additional external revenue funding not originally budgeted

and are detailed and approved:

- in the January committee cycle (as part of the Budget-Setting Report, BSR)
- in the June/July committee cycle (outturn reporting and carry forward requests)
- in September (as part of the Medium-Term Financial Strategy, MTFS)
 - via technical adjustments/virements throughout the year

Communities Portfolio / Community Services Scrutiny Committee

Revenue Budget 2016/17 - Major Variances
from Final Revenue Budgets

| Service Grouping | Reason for Variance | Amount £ | Contact |
|--------------------------|---|------------------|-------------|
| Community Centres | Clay Farm: Due to a major delay with the construction of this Community Centre it did not open before year end, therefore there was no spend in 2016/17. | (120,000) | Sally Roden |
| | Other community centres: Overachievement of income at the Meadows and relatively small underspends on the other centres | (37,750) | Sally Roden |
| Community Services Admin | Carry forwards requested for 2 items: a. Junction Capital Scheme Consultancy Work (order placed work not yet completed - work ongoing) £9,300 b. Trumpington Pavilion IT improvements (order placed work ongoing) £11,300 | (31,861) | Cathy Heath |
| Cultural and Community | Other than the main contract fee there is no budget provision for other costs relating to Cambridge Live/Corn Exchange (landlord responsibilities). The additional costs are due in the main to loss of income from no funfair provision at Midsummer Fair, a contribution to increased Health and Safety costs at City Events and essential building maintenance at the Corn Exchange. | 64,962 | Jane Wilson |
| Other | Children and Youth, Grants, Neighbourhood Community Development, Sport & Recreation minor net underspends. | (25,511) | - |
| Total | | (150,160) | |

Streets & Open Spaces Portfolio / Community Services Scrutiny Committee

Revenue Budget 2016/17 - Major Variances from Final Revenue Budgets

| Service Grouping | Reason for Variance | Amount £ | Contact |
|---|--|-----------------|-----------------|
| Commercial Services - Bereavement Services | City of Cambridge Cemetery - An underspend on building maintenance of £22k plus additional Right to Erect income of £14k. | (43,418) | James Elms |
| | Cambridge Crematorium - Mainly due to greater than expected cremation income of £69k | (68,647) | James Elms |
| | Burials and Grounds - An underspend of £18k on the salaries budget | (21,232) | James Elms |
| | Central Costs - Increased staffing costs due to one off costs of the service restructure. | 87,571 | James Elms |
| | Commemoration - Due to greater than expected income . | (22,728) | James Elms |
| | Transfer to Investment Fund of additional income as a result of above variances | 68,454 | James Elms |
| Environment - Open Space Management | Historical Project Facilitation Fund bid of (£39,780) in the budget without matching actual grant leading to the overspend | 30,798 | Alistair Wilson |
| | Open Space Asset Maintenance: Carry forward request is being made for monies that have been collected from the University Arms development to be used for improvement works to Parker's Piece in 2017/18. | (47,896) | Alistair Wilson |
| Other | | (8,709) | - |
| Total | | (25,807) | |

Environmental Services & City Centre Portfolio / Environment Scrutiny Committee

Revenue Budget 2016/17 - Major Variances
from Final Revenue Budgets

| Cost Centre | Reason for Variance | Amount £ | Contact |
|--|--|----------------|-------------------|
| | Environment - Environmental Health | | |
| Control of Disease | Variance due to staffing shortages with a Pest Control Officer post vacant for 6 months. Post now recruited to. | (26,896) | Karen O'Connor |
| Enforcement | Variance due to staffing shortages and combining manager posts. | (26,470) | Karen O'Connor |
| | Environment - Licensing | | |
| Liquor Licensing | Variance due to staff changes and shortages and combining manager posts. | (25,398) | Karen O'Connor |
| | Environment - Waste and Recycling | | |
| Waste Collection | The waste collection and policy cost centres have a total £163k overspend for the year. This equates to 6.4% of the budget for those two cost centres. The overspend is due to the delay in implementing the second phase of the shared waste service restructure. Implementation costs of this restructure amounting to £76k are included in the overspend and it was expected that these costs would be recovered through savings achieved by the round routing and additional staff restructure. The costs and allocations of the 2016-17 figures are to be reviewed and if any adjustment is necessary then this will be adjusted in the 2017-18 accounts. | 280,947 | Suzanne Hemingway |
| Waste Policy | See Waste Policy above | (118,174) | Suzanne Hemingway |
| | Environment - Garage and Fleet Services | | |
| Garage External Work | The garage move to Waterbeach planned for April 2016 was delayed until late September 2016. This resulted in a delay in setting up external maintenance contracts and resulted in an underachievement of income of £175k for external work. | 178,764 | David Cox |
| | Environment - Service and Departmental Management | | |
| Environmental Health Operational Support | Due to increase in income from Training courses delivered by Environmental Health | (31,312) | Yvonne O'Donnell |
| | Environment - Tourism and City Centre Management | | |
| Tourism | Budget for rent income was incorrect for 2016-17 | (23,213) | Joel Carre |
| Markets | Reduced estate maintenance and waste collection costs, together with increased income from the new market toll pricing structure (brought in after the budget was set) | (25,149) | Dan Ritchie |
| Other | | (11,039) | - |
| Total | | 172,060 | |

Planning, Policy & Transport / Environment Scrutiny Committee

Revenue Budget 2016/17 - Major Variances from Final Revenue Budgets

| Service Grouping | Reason for Variance | Amount £ | Contact |
|---------------------------------------|--|------------------|---------------------|
| | Environment - Parking Services | | |
| Car Parks | Overachievement of income against budget & underspend on expenditure. | (364,172) | Sean Cleary |
| | Environment - Planning | | |
| Building Control Other | Overall costs of Building Control service have increased due to temporary staff being recruited to cover for vacancies together with the increased cost of an interim Head of Service | 60,384 | Stephen Kelly |
| City Development | Underachievement on fee income for Major Planning applications across both New Neighbourhoods (£188k) and City Development Management (£92k) teams. Costs of temporary staff to cover vacancies (£137k) offset by savings on staff costs arising from challenging recruitment environment (£273k). | 170,365 | Sarah Dyer |
| Cambridge University Contract | Due to income received in 2015/16 incorrectly allocated to that financial year. Contract commenced 26 February 2016 so only one month's income should have been incorporated. | 36,942 | Sharon Brown |
| Urban Design & Conservation | The most significant underspend is related to pay and associated costs due to the Urban Design & Conservation Manager post being vacant. | (62,284) | Jonathan Brookes |
| Taxicard Service | Underuse of current Taxicard vouchers by eligible customers | (47,111) | Sara Saunders |
| | Environment - Director & Business & Information Service (BIS) | | |
| Urban Growth Project Management | Underspend relates primarily to (a) the vacant Corporate Growth Programme Manager post, and (b) the additional income from a successful claim of £54k Horizons grant for CGPM costs in 2014-15 and the draw-down of £19,000 of S106 monitoring. | (74,097) | Tim Wetherfield |
| Other | | (32,545) | - |
| Total | | (312,518) | |

General Fund Housing Portfolio / Housing Scrutiny Committee

Revenue Budget 2016/17 - Major Variances from Final Revenue Budgets

| Service Grouping | Reason for Variance | Amount £ | Contact |
|---|---|------------------|----------------|
| Housing Strategy, Home Aid, Housing Advice, General Fund and Other Housing | | | |
| Housing Advice Service | Expenditure in the Housing Advice Service for 2016/17 exceeded the budget due to a combination of the need to account for the housing general fund share of the potential exit costs anticipated to arise from the Housing Service Restructure (£23,000), coupled with additional staff costs to address workload arising from the implementation of the new choice based lettings system (£33,000). This was partially offset by the receipt of additional income in this service area. | 44,264 | David Greening |
| Housing Strategy | Housing Strategy underspent by £59,000 due to the vacant Growth Development Office post and 7 hours of the vacant Housing Strategy Manager post, coupled with associated underspending in operational costs as a direct result of the vacancies. Community Housing Fund grant income of £52,000 was also received in the latter part of the year, to be spent in partnership with South Cambridgeshire District Council in 2017/18. The Sub-Regional Housing Service shows an underspend of £13,000, as all of the costs, including the Council's overheads associated with this service were funded by contributions from local authority partners and registered providers or from reserves available from prior years. | (124,601) | Helen Reed |
| Choice Based Lettings (Revenue Running Costs) | The implementation of a new IT system for choice based lettings has resulted in a reduction in IT costs for 2016/17. In the first year, this saving was more than offset by the need to deploy additional staff in the Housing Advice Service (see above) to deal with issues arising from the project. | (17,253) | David Greening |
| Homelessness Costs | Lower than anticipated spending in respect of the placement of homeless households in bed and breakfast in 2016/17, resulted in underspending in this service area. | (15,265) | David Greening |
| Other | | (16,879) | |
| Total | | (129,734) | |
| Environment - Environmental Health | | | |
| Energy Officer | Carry forward request for £4,720 to promote Collective Energy Switch Scheme. Underspends relating to staffing budgets and (£4,500) transferred from holding code relating to CAN East | (27,002) | Jo Dicks |

General Fund Housing Portfolio / Housing Scrutiny Committee**Revenue Budget 2016/17 - Major Variances
from Final Revenue Budgets**

| Service Grouping | Reason for Variance | Amount £ | Contact |
|---|----------------------------|---------------------|----------------|
| Other | | 4,649 | |
| Total | | (22,353) | |
| Total for Housing Portfolio / Housing Scrutiny Committee | | (152,087) | |

**Finance & Resources Portfolio /
Strategy & Resources Scrutiny Committee**

**Revenue Budget 2016/17 - Major Variances
from Final Revenue Budgets**

| Service Grouping | Reason for Variance | Amount £ | Contact |
|-------------------------------------|---|-------------|-----------------|
| General Properties and Grand Arcade | This variance is primarily due to an over achievement of rental income from geared ground rents where the Council receives a proportion of income generated by property but managed by others, e.g., Grand Arcade, Clifton Road Industrial Estate. The Haverhill acquisition also generated a better return than was expected. | (282,003) | Dave Prinsep |
| Revenues and Benefits | The variance is primarily due to unspent Homelessness Prevention Funding of £196.7k allocated to Discretionary Housing Payment use (top up funding) for which a carry forward of budget to the 2017/18 financial year was approved at the Strategy & Resources Scrutiny Committee meeting on 20 March 2017 (see Appendix C) and higher than forecast recovery of Housing Benefit Overpayments from claimants no longer claiming benefits - £84k. The above mentioned variances were partly offset by a shortfall in Local Taxation fee income of £46K (mainly court costs income). The shortfall in income is primarily due to the clearing of historic arrears in prior years resulting in current court costs recovery being mainly in respect of current year liability. The remaining variances are primarily due to a one-off residual Council Tax Benefits receipt - £8k and minor net positive variances on a range of supplies and services, staffing and income budget headings. | (270,386) | Alison Cole |
| Land Charges and Searches | Overspend is primarily due to the housing market slowdown in 2016, which resulted in a reduction to fee income received, and higher than budgeted expenditure on professional fees following fee changes at Cambridgeshire County Council. | 38,705 | Jonathan James |
| Support Services | | | |
| Accountancy & Support Services | Variance is primarily due to profiling / timing differences with respect to the cost of the backfill of staff who are involved with the new Financial Management System project for which a carry forward of budget of £26k to the 2017/18 financial year is requested. The remaining variance is primarily due to minor underspends on supplies and services. | (49,938) | Caroline Ryba |
| Other Support Services | Overspend is primarily due to the cost of recruitment and interim cover with respect to the Strategic Director post. | 32,333 | Caroline Ryba |
| Human Resources | The principal reasons for the underspends are the cumulative effect of various small underspends across cost centres, including part year salary and pension costs as a result of vacancies and recruitment. | (50,151) | Deborah Simpson |
| IT | The variance of £65k is primarily due to a higher value of project (development days) expenditure than was originally forecast. The ICT Shared Service final variance (City Council's share) against the original savings target as per the business case of £364k was not fully achieved in year one. The City Council took a prudent approach with respect to the savings achieved in the early years of the ICT Shared Service, building up the savings over time; the budgeted savings target for the 2016/17 financial year was therefore £150k of which savings of £142k were achieved, resulting in a small under achievement on this budget line of £8k. | 64,741 | David Edwards |
| Legal | The overspend on the shared service was due to unexpected one off implementation costs which will not occur again in 2017-18. | 71,044 | Tom Lewis |

**Finance & Resources Portfolio /
Strategy & Resources Scrutiny Committee**

**Revenue Budget 2016/17 - Major Variances
from Final Revenue Budgets**

| Service Grouping | Reason for Variance | Amount £ | Contact |
|---|--|------------------|---------------|
| Admin Buildings (including Facilities Management) | The underspend is mainly due to the receipt of new rental income from a letting within The Guildhall premises. Rent commencement date was earlier than originally anticipated. The remaining (positive) variances are primarily due to, for The Guildhall premises, the receipt of backdated rental income following the completion of a rent review and a prior year business rates refund and, for the Mandela House premises, lower utility costs due to the building only being partly occupied during the 2016/17 financial year. | (168,015) | Trevor Burdon |
| Other | | (42,324) | - |
| Total | | (655,994) | |

Strategy & Transformation Portfolio / Strategy & Resources Scrutiny Committee

Revenue Budget 2016/17 - Major Variances
from Final Revenue Budgets

| Service Grouping | Reason for Variance | Amount £ | Contact |
|---|--|------------------|----------------|
| Corporate Strategy | Corporate Marketing: Digital and Web Manager vacancy and Digital Communications Officer vacancy plus underspend in web development budget - request carry forward of £12k towards the cost of Digital Programme Adviser who is working to develop the Digital Strategy. | (33,847) | Andrew Limb |
| Democratic Services | Elections: this underspend is due to the combined poll in May 2016, where costs were shared with the PCC election. | (22,275) | Vicky Breading |
| | Committee Management: Mainly due to the reduced cost of Area Committees (£6k) and reduced printing costs £8k | (20,545) | Gary Clift |
| | Civic Affairs and Twinning: Changes to staffing structure and staffing vacancy and less spending on twinning function | (40,465) | Lucy Milazzo |
| | Members Support: unbudgeted increase in Members' Allowances. BSR has provided budget for this for future years. | 33,837 | Gary Clift |
| CCTV | The year end estimate for the CCTV Shared Service was considerably lower than anticipated. Much of this related to vacancies within the service including the CCTV Manager post. Budgets to be reviewed in 2017/18 | (67,263) | Joel Carre |
| Community Safety | This includes an unanticipated refund of street lighting costs from Cambridgeshire County Council of £16,221. | (25,412) | Lynda Kilkelly |
| Corporate & Democratic Services | Emergency Planning: Variance is primarily due to an underspend on consultants with minor underspends on staffing and supplies and services costs and receipt of fee income in respect of health and safety and emergency planning services provided to South Cambs DC - £11,585. | (20,265) | Trevor Burdon |
| Central Provisions and Centrally allocated costs | There is an underspend of £267k on Programme Office and Support Services redundancy costs which is the estimated remaining cost for transformation programmes currently identified so there is a request to carry this forward. | (266,740) | Paul Boucher |
| | Potential Capital Schemes Feasibilities provision | (66,000) | Joanna Darul |
| | Some budget provisions are held centrally but the actual spend mainly occurs in departments which offsets this (an example being £92k Youth Apprenticeship Scheme) so the position overall is net nil for the authority. | (91,856) | John Harvey |
| Programme Office | Underspends based on profiling of transformation fund and alignment to projects. Balance to be carried forward at year end. | (282,607) | Paul Boucher |
| Other | | (1,929) | - |
| Total | | (905,367) | |

Community Services Scrutiny Committee

Communities Portfolio

Revenue Budget 2016/17 - Carry Forward Requests

Request to Carry Forward Budgets from 2016/17 into 2017/18

| Item | Reason for Carry Forward Request | Amount £ | Contact |
|------|---|---------------|-------------|
| 1 | Junction Capital Scheme Consultancy Work (order placed work not yet completed - work ongoing) | 9,300 | Debbie Kaye |
| 2 | Trumpington Pavilion IT improvements (order placed work ongoing) | 11,300 | Debbie Kaye |
| | Total Carry Forward Requests for Communities Portfolio / Community Services Scrutiny Committee | 20,600 | |

Community Services Scrutiny Committee

Streets & Open Spaces

Revenue Budget 2016/17 - Carry Forward Requests

Request to Carry Forward Budgets from 2016/17 into 2017/18

| Item | Reason for Carry Forward Request | Amount £ | Contact |
|---|--|---------------|-----------------|
| 1 | <p>Open Space Management</p> <p>Carry forward request is being made for monies that have been collected from the University Arms development to be used for improvement works to Parker's Piece in 2017/18.</p> | 41,140 | Alistair Wilson |
| Total Carry Forward Requests for Streets & Open Spaces Portfolio / Community Services Scrutiny Committee | | 41,140 | |

**Environmental Services & City Centre Portfolio / Environment Scrutiny
Committee****Revenue Budget 2016/17 - Carry Forward Requests**

Request to Carry Forward Budgets from 2016/17 into 2017/18

| Item | Reason for Carry Forward Request | Amount £ | Contact |
|------|---|-------------|---------|
| | No carry forwards are requested for this portfolio | | |
| | Total Carry Forward Requests for Environmental Services & City Centre Portfolio / Environment Scrutiny Committee | | |

Planning, Policy & Transport / Environment Scrutiny Committee**Revenue Budget 2016/17 - Carry Forward Requests**

Request to Carry Forward Budgets from 2016/17 into 2017/18

| Item | Reason for Carry Forward Request | Amount £ | Contact |
|-----------------|--|---------------------|-----------------|
| Planning | To help resource the ongoing proactive conservation projects (Conservation Area Appraisal reviews / Management Plan), and to respond to a historic signage restoration request should one arise. | 11,230 | Christian Brady |
| | Total Carry Forward Requests for Planning, Policy & Transport / Environment Scrutiny Committee | 11,230 | |

General Fund Housing Portfolio / Housing Committee

Revenue Budget 2016/17 - Carry Forward Requests

Request to Carry Forward Budgets from 2016/17 into 2017/18 and future years

| Item | | Request £ | Contact |
|------|---|---------------|------------|
| | Housing General Fund | | |
| 1 | Community Housing Fund Grant awarded for promoting / developing community-led housing. A carry forward is requested to allow work with South Cambridgeshire District Council (also awarded grant) on how to make best use of the grant for the benefit of both districts. | 52,340 | Helen Reed |
| | Environment - Environmental Health | | |
| 2 | Carry forward request relates to the Cambridgeshire Collective Switching Scheme - the carry forward will allow for effective promotion of the scheme with three campaigns planned for 2017/18 | 4,720 | Jo Dicks |
| | Total Carry Forward Requests for General Fund Housing Portfolio / Housing Scrutiny Committee | 57,060 | |

**Finance & Resources Portfolio /
Strategy & Resources Scrutiny Committee**

Revenue Budget 2016/17 - Carry Forward Requests

Request to Carry Forward Budgets from 2016/17 into 2017/18

| Item | Reason for carry forward request | Amount £ | Contact |
|------|--|----------------|---------------|
| 1 | <p>Revenues and Benefits Request to carry forward unspent Homelessness Prevention funding of £196,700 to support Discretionary Housing Payments. (N.B. The above-mentioned carry forward was approved at the Strategy & Resources Scrutiny Committee meeting on 20 March 2017).</p> | 196,700 | Alison Cole |
| 2 | <p>Accountancy and Support Services Request to carry forward unspent funding of £26,000 for the backfill of Finance staff involved with the replacement Financial Management System project.</p> | 26,000 | Caroline Ryba |
| | Total Carry Forward Requests for Finance & Resources Portfolio / Strategy & Resources Scrutiny Committee | 222,700 | |

Appendix C

Strategy & Transformation Portfolio / Strategy & Resources Scrutiny Committee

Revenue Budget 2016/17 - Carry Forward Requests

Request to Carry Forward Budgets from 2016/17 into 2017/18

| Item | Reason for Carry Forward Request | Amount £ | Contact |
|------|---|----------------|--------------|
| 1 | <p>Corporate Strategy</p> <p>Corporate Marketing: request carry forward of £12k towards the cost of Digital Programme Adviser who is working to develop the Digital Strategy.</p> | 12,000 | Ashley Perry |
| 2 | <p>Programme Office</p> <p>Underspend based on profiling of transformation fund and alignment to projects. Balance to be carried forward at year end.</p> | 282,600 | Paul Boucher |
| 3 | <p>Central Provisions</p> <p>There is an underspend of £267k on Programme Office and Support Services redundancy costs which is the estimated remaining cost for transformation programmes currently identified so there is a request to carry this forward.</p> | 267,000 | Paul Boucher |
| | Total Carry Forward Requests for Strategy & Transformation Portfolio / Strategy & Resources Scrutiny Committee | 561,600 | |

Appendix D - Overview

Overview (Committees and Housing Capital Investment Plan) / Strategy & Resources Scrutiny Committee

Capital Budget 2016/17 - Outturn

| Committee | Original Budget £000 | Final Budget £000 | Outturn £000 | Variance £000 | Rephase £000 | Over / (Under) Spend £000 |
|---|-------------------------|----------------------|-----------------|------------------|-----------------|------------------------------------|
| Community Services: | | | | | | |
| Communities | 576 | 732 | 675 | (57) | 74 | 17 |
| Streets & Open Spaces | 1,978 | 2,364 | 1,455 | (908) | 728 | (180) |
| Total Community Services | 2,554 | 3,096 | 2,130 | (965) | 802 | (163) |
| Environment: | | | | | | |
| Environmental Services & City Centre | 750 | 1,140 | 739 | (401) | 394 | (7) |
| Planning Policy & Transport | 6,388 | 6,388 | 3,151 | (3,237) | 3,096 | (141) |
| Total Environment | 7,138 | 7,528 | 3,890 | (3,638) | 3,490 | (148) |
| Housing | | | | | | |
| Housing GF | 5,992 | 5,992 | 2,900 | (3,092) | 3,091 | (1) |
| Strategy & Resources: | | | | | | |
| Finance & Resources | 1,431 | 27,861 | 10,203 | (17,658) | 24,045 | 6,387 |
| Strategy & Transformation | 0 | 85 | 25 | (60) | 60 | 0 |
| Total Strategy & Resources | 1,431 | 27,946 | 10,228 | (17,718) | 24,105 | 6,387 |
| Total Committees | 17,115 | 44,562 | 19,148 | (25,413) | 31,488 | 6,075 |
| Housing Revenue Account (HRA) | 36,526 | 25,487 | 22,618 | (2,869) | 2,896 | 27 |
| General Fund Housing | 745 | 796 | 755 | (41) | 0 | (41) |
| Total for Housing Capital Investment Programme | 37,271 | 26,283 | 23,373 | (2,910) | 2,896 | (14) |
| Total Capital Plan | 54,386 | 70,845 | 42,521 | (28,323) | 34,384 | 6,061 |

Changes between original and final budgets may be made to reflect: and are detailed and approved:

- rephased capital spend from the previous financial year
- rephased capital spend into future financial periods
- approval of new capital programmes and projects
- in the June/July committee cycle (outturn reporting and carry forward requests)
- in September (as part of the Medium-Term Financial Strategy, MTF5)
- in the January committee cycle (as part of the Budget-Setting Report, BSR)
- via technical adjustments/virements throughout the year

Communities Portfolio / Community Services Scrutiny Committee

Capital Budget 2016/17 - Outturn

| Capital Ref | Description | Lead Officer | Original Budget 2016/17 | Final Budget 2016/17 | Outturn | Variance - Outturn compared to Final Budget | Rephase Spend | Over / (Under) Spend | Variance Explanation / Comments |
|--|--|--------------|-------------------------|----------------------|------------|---|---------------|----------------------|--|
| PR033j - 38347 | Lammas Land tennis court upgrade (S106) | I Ross | 0 | 45 | 0 | (45) | 45 | 0 | Under construction started on 2 May 2017 for three week programme |
| PR031k - 38291 | St Luke's Church: grant for refurbishment of community facilities | J Hanson | 8 | 8 | 8 | (0) | 0 | (0) | Project complete |
| PR031l - 38345 | Landscaping and play area improvements on green on Bateson Road (S106) | J Parrott | 26 | 26 | 28 | 2 | 0 | 2 | Project complete |
| PR031m - 38346 | Install play equipment at Dundee Close, Discovery Road and Scotland Road play areas (S106) | J Parrott | 24 | 24 | 28 | 5 | 0 | 5 | Project complete |
| PR031o - 38344 | Grant for community facilities at Rowan Humberstone Centre (S106) | J Hanson | 0 | 71 | 71 | 0 | 0 | 0 | Project complete |
| PR032h - 38270 | Trumpington Bowls Club Pavilion Ext. (S106) | I Ross | 2 | 2 | 2 | (0) | 0 | (0) | COMPLETED - retention money paid this year 16/17 |
| PR032l - 38358 | Grant to improve community facilities at Lutheran Church on Shaftesbury Road (S106) | J Hanson | 45 | 45 | 35 | (10) | 10 | 0 | Project completed in April 2017 |
| PR032m - 38360 | Grant to improve the community room facilities at Rock Road Library (S106) | J Hanson | 16 | 16 | 16 | 0 | 0 | 0 | Project complete |
| PR032o - 38362 | Nightingale Park Community Green Space (S106) | G Belcher | 22 | 22 | 22 | 0 | 0 | 0 | Project complete |
| PR032p - 38370 | Reilly Way play area improvements (S106) | A Wilson | 40 | 40 | 35 | (5) | 5 | (0) | Project Complete - No further spend only Officer time |
| PR033o - 38361 | Refurbishment of Christ's Piece's Tennis Courts and Fencing (S106) | I Ross | 59 | 59 | 66 | 7 | 0 | 7 | COMPLETED - works complete and facility open - no further payments due |
| PR034p - 38293 | Cambridge 99 Rowing Club: grant for kitchen facilities (S106) | I Ross | 5 | 5 | 0 | (5) | 5 | 0 | COMPLETED - awaiting invoice off the club for payment |
| PR034q - 38294 | Cambridge Canoe Club: additional boat and equipment store (S106) | I Ross | 8 | 8 | 11 | 3 | 0 | 3 | COMPLETED |
| PR041c - 38335 | Grant for gym changing rooms and new health suite at Kelsey Kerridge (S106) | I Ross | 0 | 40 | 40 | 0 | 0 | 0 | COMPLETED - no further payments required |
| PR041d - 38365 | Grant to Camrowers and CRA Boathouse (S106) | I Ross | 250 | 250 | 241 | (9) | 9 | (0) | Project still under construction to be completed and handover May/June 2017. |
| PR042A - 38336 | Improved access to Hodson's Folly (S106) | S Tovell | 9 | 9 | 7 | (2) | 0 | (2) | PROJECT COMPLETE. Small saving made on improvement works against allocated budget. |
| SC560 - 38189 | Guildhall & Corn Exchange Cap Schemes RO AR9 | D Kaye | 63 | 63 | 62 | (1) | 0 | (1) | Project completed |
| SC493 - 38154 | Jesus Green Tennis Court (S106) | A Wilson | 0 | 0 | 2 | 2 | 0 | 2 | - |
| Total for Communities Portfolio | | | 576 | 732 | 675 | (57) | 74 | 17 | |

Capital Budget 2016/17 - Outturn

| Capital Ref | Description | Lead Officer | Original Budget 2016/17 | Final Budget 2016/17 | Outturn | Variance - Outturn compared to Final Budget | Rephase Spend | Over / (Under) Spend | Variance Explanation / Comments |
|-------------|-------------|--------------|-------------------------|----------------------|---------|---|---------------|----------------------|---------------------------------|
|-------------|-------------|--------------|-------------------------|----------------------|---------|---|---------------|----------------------|---------------------------------|

Changes between original and final budgets may be made to reflect:

- rephased capital spend from the previous financial year
- rephased capital spend into future financial periods
- approval of new capital programmes and projects

and are detailed and approved:

- in the June/July committee cycle (outturn reporting and carry forward requests)
- in September (as part of the Medium-Term Financial Strategy, MTFS)
- in the January committee cycle (as part of the Budget-Setting Report, BSR)
- via technical adjustments/virements throughout the year

Streets & Opens Spaces Portfolio / Community Services Scrutiny Committee

Capital Budget 2016/17 - Outturn

| Capital Ref | Description | Lead Officer | Original Budget 2016/17 | Final Budget 2016/17 | Outturn | Variance - Outturn compared to Final Budget | Rephase Spend | Over / (Under) Spend | Variance Explanation / Comments |
|-------------------------|---|--------------|-------------------------|----------------------|------------|---|---------------|----------------------|---|
| PR040 - 38288 | S106 Public Art Projects | A Wilson | 0 | 0 | (23) | (23) | 0 | (23) | - |
| PR010a - 35523 | Environmental Improvements Programme - North Area | J Richards | 135 | 135 | 58 | (77) | 77 | (0) | Underspend in rolling programme of works due to individual scheme implementation delays and savings on out-turn costs. |
| PR010b - 35524 | Environmental Improvements Programme - South Area | J Richards | 178 | 178 | 88 | (90) | 90 | (0) | Underspend in rolling programme of works due to individual scheme implementation delays and savings on out-turn costs. |
| PR010c - 35525 | Environmental Improvements Programme - West/Central Area | J Richards | 124 | 124 | 37 | (87) | 87 | 0 | Underspend in rolling programme of works due to individual scheme implementation delays and savings on out-turn costs. |
| PR010d - 35526 | Environmental Improvements Programme - East Area | J Richards | 167 | 167 | 52 | (115) | 115 | (0) | Underspend in rolling programme of works due to individual scheme implementation delays and savings on out-turn costs. |
| PR037 - 38252 | Local Centres Improvement Programme | J Richards | 27 | 27 | 19 | (8) | 8 | 0 | Development work on second priority centre (Arbury Court) progressing well with deferral of public consultation due to pre-election period for Arbury ward by-election. |
| PR037a - 37050 | Local Centres Improvement Programme - Cherry Hinton High Street | J Richards | 193 | 193 | 209 | 16 | 0 | 16 | PROJECT COMPLETED. Contractor claim for additional construction costs refuted. |
| Total Programmes | | | 824 | 824 | 439 | (385) | 377 | (8) | - |
| PR030e - 38258 | Cavendish Rd (Mill Rd end) improvements: seating & paving (S106) | J Richards | 7 | 7 | 6 | (1) | 1 | 0 | Project has CPB approval. Implementation is awaiting finalisation of the parallel Public Art project recognising the contribution railway workers made to the development of Romsey town. |
| PR030f - 38259 | Bath House Play Area Improvements (S106) | D O'Halloran | 57 | 57 | 61 | 4 | 0 | 4 | Project complete |
| PR030l - 38341 | Ditton Fields play area improvements (S106) | A Wilson | 0 | 38 | 12 | (26) | 26 | 0 | Project underway |
| PR030m - 38342 | Dudley Road play area improvements (S106) | A Wilson | 0 | 40 | 40 | (0) | 0 | (0) | Project Complete - No further spend |
| PR031i - 38280 | Perse Way Flats Play Area (S106) | A Wilson | 2 | 2 | 1 | (1) | 0 | (1) | Project complete |
| PR032g - 38269 | Cherry Hinton Rec Ground pavilion refurb. (S106) | I Ross | 297 | 297 | 311 | 14 | 5 | 19 | COMPLETED - Retention Money to be paid in 17/18 |
| PR032r - 38371 | Install junior fit kit at Accordia development (S106) | A Wilson | 15 | 15 | 1 | (14) | 14 | 0 | Proposed amended project has received a very low level of public support arising through local engagement and consultation, and is consequently likely to be abandoned. |
| PR033c - 38222 | Public Art element of improvements to the entrances at Histon Rd Rec (S106) | N Black | 2 | 2 | 4 | 2 | 0 | 2 | Project complete |
| PR033f - 38272 | Histon Rd Rec Ground Improvements (S106) | A Wilson | 14 | 14 | 7 | (7) | 0 | (7) | Project complete |
| PR033m - 38348 | Benches on Carisbrooke Road green and next to Coton footpath near Wilberforce Road (S106) | A Wilson | 3 | 3 | 0 | (3) | 3 | 0 | Delays in determining land owner consents |
| PR033n - 38351 | Shelly Row play area improvements (S106) | A Wilson | 50 | 50 | 50 | 0 | 0 | 0 | Proejct complete |
| PR033q - 38352 | Additional play equipment, benches and landscaping at Christ Piece's play area (S106) | A Wilson | 15 | 15 | 2 | (13) | 13 | (0) | To be actioned |
| PR034c - 38226 | Drainage of Jesus Green (S106) | A French | 6 | 6 | 16 | 10 | 0 | 10 | Final works now complete (March -17) |

Streets & Opens Spaces Portfolio / Community Services Scrutiny Committee

Capital Budget 2016/17 - Outturn

| Capital Ref | Description | Lead Officer | Original Budget 2016/17 | Final Budget 2016/17 | Outturn | Variance - Outturn compared to Final Budget | Rephase Spend | Over / (Under) Spend | Variance Explanation / Comments |
|----------------|---|--------------|-------------------------|----------------------|---------|---|---------------|----------------------|--|
| PR034d - 38227 | Public Art - 150th and 400th Anniversary (Cambridge Rules) (S106) | N Black | 112 | 71 | 35 | (36) | 36 | (0) | Project being delivered by external artists. Delayed due to staffing absence, legal agreement and planning complexity. Now moving forward for completion early to mid 2018. Website up and running and community engagement commenced. |
| PR034n - 38303 | Cambridge Gymnastics Academy: grant for warehouse conversion into gym facility (S106) | I Ross | 65 | 65 | 0 | (65) | 65 | 0 | ONGOING- The facility has been completed and open for the last 12 months. North Cambridge Academy have not completed or finalised the Community Use Agreement due to the lease between NCA and the gym club only being concluded in March 2017 which now needs to be in the community use agreement. |
| PR034o - 38304 | Netherhall School: supplementary grant for gym and fitness suite facilities (S106) | I Ross | 0 | 219 | 20 | (199) | 0 | (199) | Netherhall Academy have postponed the project and are looking to deliver a revised scheme over the summer holidays of 2018. |
| PR040a - 38295 | Public art grant - Big Draw event 2015, Chesterton (S106) | N Black | 1 | 1 | 1 | (0) | 0 | (0) | Complete |
| PR040b - 38296 | Public art grant - Rock Road library community garden (S106) | N Black | 7 | 7 | 5 | (2) | 0 | (2) | Complete. |
| PR040c - 38297 | Public art grant - Creating my Cambridge: Clicking to Connectivity (S106) | N Black | 15 | 15 | 15 | 0 | 0 | 0 | Complete. Financial breakdown received and final grant payment made April 2017. |
| PR040d - 38298 | Public art grant - Twilight at the Museums 2016: Animated Light Projection (S106) | N Black | 14 | 14 | 14 | (0) | 0 | (0) | Complete |
| PR040e - 38299 | Public art grant - Cambridge Sculpture Trails leaflet (S106) | A Wilson | 3 | 3 | 3 | (0) | 0 | (0) | Complete |
| PR040f - 38317 | Public art grant - Syd Barrett (S106) | S Tovell | 2 | 2 | 2 | 0 | 0 | 0 | Complete. Final snagging issues completed and payment issued March 2017. |
| PR040g - 38322 | Public art grant - Chesterton mural (S106) | S Tovell | 1 | 1 | 0 | (1) | 1 | 0 | Still delays on this project due to waiting for building owner to agree design. |
| PR040i - 38324 | Public art grant - History Trails (S106) | S Tovell | 5 | 5 | 0 | (5) | 5 | 0 | Complete |
| PR040j - 38325 | Public art grant - Sounds of Steam (S106) | S Tovell | 5 | 5 | 5 | 0 | 0 | 0 | Complete |
| PR040k - 38326 | Public art grant - Mitcham's models at Christmas (S106) | A Wilson | 1 | 1 | 1 | 0 | 0 | 0 | Completed. |
| PR040l - 38327 | Public art grant - Newnham Croft stained glass window (S106) | S Tovell | 5 | 5 | 0 | (5) | 5 | 0 | Delays with this project due to health of the artist. Due for completion Summer 2017. |
| PR040m - 38328 | Public art grant - public art at North Cambridge Academy (S106) | S Tovell | 5 | 5 | 5 | 0 | 0 | 0 | Complete. |
| PR040o - 38330 | Public art grant - 'The place where we stand' (S106) | S Tovell | 3 | 3 | 0 | (3) | 3 | 0 | Delays. Due to complete 2018. |
| PR040p - 38331 | Public art grant - Life in Trumpington (S106) | S Tovell | 1 | 1 | 1 | (1) | 0 | (1) | Complete |

Streets & Opens Spaces Portfolio / Community Services Scrutiny Committee

Capital Budget 2016/17 - Outturn

| Capital Ref | Description | Lead Officer | Original Budget 2016/17 | Final Budget 2016/17 | Outturn | Variance - Outturn compared to Final Budget | Rephase Spend | Over / (Under) Spend | Variance Explanation / Comments |
|--|---|--------------|-------------------------|----------------------|--------------|---|---------------|----------------------|--|
| PR041b - 38353 | Grant to Cambridge Gymnastics Academy for trampoline and foam pit in gym (S106) | I Ross | 75 | 75 | 0 | (75) | 75 | 0 | ONGOING- The facility has been completed and open for the last 12 months. North Cambridge Academy have not completed or finalised the Community Use Agreement due to the lease between NCA and the gym club only being concluded in March 2017 which now needs to be in the community use agreement. |
| PR041c - 38338 | Sheep's Green watercourse improvements and habitat creation (S106) | G Belcher | 0 | 130 | 85 | (45) | 45 | (0) | Project 95% complete. |
| SC410 - 38118 | Mill Road Cemetery | D Peebles | 10 | 10 | 10 | (0) | 0 | (0) | Project complete |
| SC469 - 38131 | Vie Public Open Space (S106) | S Tovell | 7 | 7 | 7 | (0) | 0 | (0) | Project complete |
| SC548 - 38179 | Southern Connections Public Art Commission (S106) | A Wilson | 24 | 24 | 22 | (2) | 2 | 0 | Ongoing project dependent on speed of land transfer of the southern fringe site areas to the Council. |
| SC615 - 38332 | Cherry Hinton Grounds Improvements Phase 2 (S106) | A Wilson | 180 | 180 | 161 | (19) | 19 | (0) | Project 95% complete. |
| SC625 - 38382 | Lammas Land kiosk improvements | J Ogle | 20 | 20 | 20 | (0) | 0 | (0) | Project completed |
| SC629 - 38379 | Abbey Pools air plant upgrade | I Ross | 46 | 46 | 46 | 0 | 0 | 0 | Project under construction - To complete end of June 17 |
| SC630 - 38380 | Abbey Pools solar thermal upgrade | I Ross | 49 | 49 | 16 | (33) | 33 | (0) | Project nearing completion - To complete end of May 17 |
| Total Projects | | | 1,124 | 1,510 | 984 | (526) | 351 | (175) | - |
| PV016 - 39024 | Public Conveniences | A French | 30 | 30 | 32 | 2 | 0 | 2 | Budget provided to advance Silver Street improvement project to feasibility stage. Further feasibility funding will be needed during 2017-18 in order to establish positive business case position for CPB and member consideration. A further small budget may be needed during 2017-18 to close out the final account for the Lion Yard improvement works undertaken during 2014, following recent completion of construction defects. |
| Total Provisions | | | 30 | 30 | 32 | 2 | 0 | 2 | - |
| Total for City Centre & Public Places Portfolio | | | 1,978 | 2,364 | 1,455 | (908) | 728 | (180) | - |

Changes between original and final budgets may be made to reflect:

- rephased capital spend from the previous financial year
- rephased capital spend into future financial periods
- approval of new capital programmes and projects

and are detailed and approved:

- in the June/July committee cycle (outturn reporting and carry forward requests)
- in September (as part of the Medium-Term Financial Strategy, MTFS)
- in the January committee cycle (as part of the Budget-Setting Report, BSR)

Environmental Services & City Centre Portfolio / Environment Scrutiny Committee

Capital Budget 2016/17 - Outturn

| Capital Ref | Description | Lead Officer | Original Budget 2016/17 £000 | Final Budget 2016/17 £000 | Outturn £000 | Variance - Outturn compared to Final Budget £000 | Rephase Spend £000 | Over / (Under) Spend £000 | Variance Explanation / Comments |
|-------------------------|---|----------------|------------------------------------|---------------------------------|-----------------|--|-----------------------|---------------------------------|--|
| SC540 | Electronic Market Management Software | Dan Ritchie | 2 | 2 | 2 | 0 | 0 | 0 | Project complete |
| SC588 | NW Cambridge Development Underground Collection Vehicle | Jane Hunt | 265 | 265 | 265 | 0 | 0 | 0 | The vehicle is undergoing testing at the moment in order that collections can commence in June 2017 |
| SC607 | Fleet Maintenance & Management Service at Waterbeach | David Cox | 91 | 91 | 91 | 0 | 0 | 0 | Project Complete |
| SC609 | Electric Pest Control Van | Y O'Donnell | 22 | 22 | 15 | (7) | 0 | (7) | Project complete |
| SC636 | Management of Waste Compound - Vehicle | Don Blair | 165 | 165 | 0 | (165) | 165 | 0 | Project delayed due to H&S and re-location |
| Total Projects | | | 545 | 545 | 373 | (172) | 165 | (7) | |
| PR017 | Vehicle Replacement Programme | David Cox | 349 | 349 | 239 | (110) | 110 | 0 | Manufacturer delays resulting in vehicle deliveries in 2017-18 |
| PR028 | Litter Bin Replacement Programme | Anthony French | 91 | 91 | 91 | 0 | 0 | 0 | Project Complete - No further spend |
| PR035 | Waste & Recycling Bins - New Developments (S106) | Jane Hunt | 155 | 155 | 36 | (119) | 119 | 0 | The provision of bins is at a lower level than that which was previously predicted based on the phasing of the new developments of housing |
| Total Programmes | | | 595 | 595 | 366 | (229) | 229 | 0 | |
| | | | | | | | | 0 | |

Environmental Services & City Centre Portfolio / Environment Scrutiny Committee

Capital Budget 2016/17 - Outturn

| Capital Ref | Description | Lead Officer | Original Budget 2016/17 £000 | Final Budget 2016/17 £000 | Outturn £000 | Variance - Outturn compared to Final Budget £000 | Rephase Spend £000 | Over / (Under) Spend £000 | Variance Explanation / Comments |
|---|-------------|--------------|------------------------------------|---------------------------------|-----------------|--|-----------------------|---------------------------------|---------------------------------|
| Total for Environmental and Waste Services Portfolio | | | 750 | 1,140 | 739 | (401) | 394 | (7) | |

Changes between original and final budgets may be made to reflect:

- rephased capital spend from the previous financial year
- rephased capital spend into future financial periods
- approval of new capital programmes and projects

and are detailed and approved:

- in the June/July committee cycle (outturn reporting and carry forward requests)
- in September (as part of the Medium-Term Financial Strategy, MTFS)
- in the January committee cycle (as part of the Budget-Setting Report, BSR)

Capital Budget 2016/17 - Outturn

| Capital Ref | Description | Lead Officer | Original Budget 2016/17 £000 | Final Budget 2016/17 £000 | Outturn £000 | Variance - Outturn compared to Final Budget £000 | Rephase Spend £000 | Over / (Under) Spend £000 | Variance Explanation / Comments |
|-----------------------|---|---------------|---------------------------------|------------------------------|-----------------|---|-----------------------|------------------------------|---|
| SC570 | Essential Structural/Holding Repairs - Park Street Multi-Storey car park | Sean Cleary | 17 | 17 | 5 | (12) | 12 | 0 | 3 year repair programme to maintain full operations up until redevelopment. As redevelopment has been delayed continuation of essential repairs are required, we are therefore requesting a roll over of capital funds into 17/18 in the event that further repairs are required prior to redevelopment in approx Feb 18. |
| SC571 | Procurement of IT System to Manage Community Infrastructure Levy | Sara Saunders | 20 | 20 | 0 | (20) | 20 | 0 | Implementation contingent on adoption of Local Plan and subsequent adoption of Community Infrastructure Levy which process is separate from the Local Plan |
| SC590 | Structural Holding Repairs & Lift Refurbishment - Queen Anne Terrace Car Park | Sean Cleary | 299 | 299 | 51 | (248) | 248 | 0 | 5 year holding repair project, year 3 works ongoing. Currently planning year 4 works for summer 17. The underspend in 2017/18 will need to be rephased into the next financial year. |
| SC612 | Car Parking Control Equipment at multi storey car parks | Sean Cleary | 570 | 570 | 0 | (570) | 570 | 0 | Car park equipment installation was programmed in for summer 16. Now delayed until summer 2017 due to on going negotiations with contractor. Spend on project to start in 17/18 with final retention payment due in 18/19. Rephase of the budget into 2017-18 is required. |
| SC622 | Grafton East car park LED Lights | Sean Cleary | 137 | 137 | 135 | (2) | 0 | (2) | Project complete |
| SC631 | Grand Arcade car Park LED Lights | Sean Cleary | 194 | 194 | 192 | (2) | 0 | (2) | Project complete |
| SC634 | Grand Arcade and Queen Anne Terrace car parks sprinkler systems | Sean Cleary | 0 | 0 | 1 | 1 | (1) | 0 | Project not yet commenced. Work to take place summer 17. |
| SC623 | Environment and cycling improvements in Water Street and Fen Road | A Wilson | 50 | 50 | 0 | (50) | 50 | 0 | Project substantially completed. Tree planting to complete Spring 2017. Final account to be agreed with lead authority County Council, and funds transferred. |
| Total Projects | | | 1,287 | 1,287 | 384 | (903) | 899 | (4) | |
| PV007 | Cycleways | J Richards | 324 | 324 | 12 | (312) | 312 | 0 | Underspend in rolling programme of works due to saving made on reduced scope of improvements to Green Dragon footbridge arising from public consultation, and delay in bringing alternative schemes forward. |

Capital Budget 2016/17 - Outturn

| Capital Ref | Description | Lead Officer | Original Budget 2016/17 £000 | Final Budget 2016/17 £000 | Outturn £000 | Variance - Outturn compared to Final Budget £000 | Rephase Spend £000 | Over / (Under) Spend £000 | Variance Explanation / Comments |
|--|-------------------------------------|--------------|---------------------------------|------------------------------|-----------------|---|-----------------------|------------------------------|--|
| PV018 | Bus Shelters | J Richards | 110 | 110 | 105 | (5) | 5 | 0 | Final committed phase of city-wide bus shelter improvements nearing completion. Considering development of business case, for consideration by Executive Councillor, of a further phase of improvements to pick up some of the omissions and difficult locations thus far. |
| PV033B | Street Lighting | J Richards | 81 | 81 | 76 | (5) | 5 | 0 | City centre historic core and Kite area improvements' are substantially completed. Potential further utilisation of project saving under discussion with local members and Exec Cllr. |
| PV532 | Cambridge City 20mph Zones Project | J Richards | 186 | 186 | 201 | 15 | 0 | 15 | Long term 5 year phased implementation project forecast to be completed late 2017. There is expected to be a saving on the overall project budget of £600k, with some costs accruing during 2017-18 as work is finalised and accounts agreed. Funding required for 2017-18. |
| PV549 | City Centre Cycle Parking | J Richards | 182 | 182 | 5 | (177) | 25 | (152) | Underspend due to failure to reach agreement with Magistrates over expansion of Grand Arcade cycle park into their premises. Small scale additions to south of city centre being implemented Spring 2017. |
| PV594 | Green Deal | Jo Dicks | 2,510 | 2,510 | 1,963 | (547) | 547 | 0 | Green Deal project now complete |
| PV595 | Green Deal - Private Rental Sector | Jo Dicks | 1,655 | 1,655 | 397 | (1,258) | 1,258 | 0 | Green Deal project now complete |
| Total Provisions | | | 5,048 | 5,048 | 2,759 | (2,289) | 2,152 | (137) | |
| PR039 | Minor Highway Improvement Programme | J Richards | 53 | 53 | 8 | (45) | 45 | 0 | Rolling programme of improvement works over a 4 year cycle up to 2018, with schemes identified on an annual basis via member engagement and delivery split between the City and County Councils. Final spend figures and contribution split up to 2016-17 to be agreed and appropriate recharges actioned (expecting £17k invoice from County Council imminently). |
| Total Programmes | | | 53 | 53 | 8 | (45) | 45 | 0 | |
| Total for Planning Policy & Transport Portfolio | | | 6,388 | 6,388 | 3,151 | (3,237) | 3,096 | (141) | |

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- rephased capital spend into future financial periods
- approval of new capital programmes and projects

and are detailed and approved:

- in the June/July committee cycle (outturn reporting and carry forward requests)
- in September (as part of the Medium-Term Financial Strategy, MTFS)
- in the January committee cycle (as part of the Budget-Setting Report, BSR)

General Fund Housing Portfolio / Housing Committee

Capital Budget 2016/17 - Outturn

| Capital Ref | Description | Lead Officer | Original Budget £000 | Final Budget £000 | Outturn £000 | Variance - Outturn compared to Final Budget £000 | Re-phase Spend £000 | Over / (Under) Spend £000 | Variance Explanation / Comments |
|--------------------------|---|--------------|-------------------------|----------------------|-----------------|---|---------------------------|------------------------------------|---|
| SC597 | Empty Homes Loans Fund | Y O'Donnell | 200 | 200 | 0 | (200) | 200 | 0 | The nature of this scheme is to recycle funds, so a variance is likely to exist on an ongoing basis. Rephase of budget into 2017/18 is requested. |
| PV529 | Upgrade facilities at 125 Newmarket Road | D Greening | 10 | 10 | 9 | (1) | 0 | (1) | Work to upgrade the facilities at 125 Newmarket Road, with the re-phased budget in 2016/17 to meet residual retention costs. Scheme now finalised. |
| PV526 / PV564 | Clay Farm Community Centre (Phase I - Section 106) and (Phase 2 - Construction) | A Carter | 5,782 | 5,782 | 2,891 | (2,891) | 2,891 | 0 | Completion has been delayed due to construction issues. Works have now re-commenced and are due to complete mid July 2017. The projected capital spend remains within budget. |
| Total Provisions | | | 5,992 | 5,992 | 2,900 | (3,092) | 3,091 | (1) | |
| Total for Housing | | | 5,992 | 5,992 | 2,900 | (3,092) | 3,091 | (1) | |

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- rephased capital spend into future financial periods
- approval of new capital programmes and projects

and are detailed and approved:

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- in September (as part of the Medium-Term Financial Strategy, MTF5)
- in the January committee cycle (as part of the Budget-Setting Report, BSR)
- via technical adjustments/virements throughout the year

Finance & Resources Portfolio / Strategy & Resources Scrutiny Committee

Capital Budget 2016/17 - Outturn

| Capital Ref | Description | Lead Officer | Original Budget 2016/17 £000 | Final Budget 2016/17 £000 | Outturn £000 | Variance - Outturn compared to Final Budget £000 | Rephase Spend £000 | Over / (Under) Spend £000 | Variance Explanation / Comments |
|-------------|---|----------------|---------------------------------|------------------------------|-----------------|---|-----------------------|------------------------------|--|
| SC601 | Replacement Telecommunications & Local Area Network | Tony Allen | 0 | 325 | 138 | (187) | 187 | 0 | Technical issues have been resolved, which has enabled the project to progress to its conclusion with the expected functionality rolled out to staff. We are now in project closure. |
| SC605 | Replacement Building Access Control System | Will Barfield | 50 | 73 | 25 | (48) | 48 | 0 | The completion of the project has been delayed due supplier issues. |
| SC391 | La Mimosa Punting Station | Philip Doggett | 0 | 2 | 0 | (2) | 0 | (2) | Completed. Any future costs will be met from existing Revenue resources. |
| SC643 | ICT Infrastructure and Server Upgrade | David Edwards | 0 | 602 | 602 | 0 | 0 | 0 | Completed. |
| SC608 | Improvements to Gwydir Enterprise Centre | Dave Prinsep | 200 | 200 | 4 | (196) | 196 | 0 | Changes in staff in Estates & Facilities and discovery of some structural issues have delayed scheme. |
| SC616 | General Fund Property Acquisition for Housing Company | Dave Prinsep | 0 | 2,114 | 8,569 | 6,455 | 0 | 6,455 | Completed. The original budget for this project was the loan to Cambridge City Housing Company which is treated as capital expenditure under local government accounting rules. However, a significant element of the build spend was also incurred by the Council in advance of the set up of the company and assignment of the build contracts to the company. This has been offset by an effective capital receipt equal to the value of the build spend incurred by the Council. |

Finance & Resources Portfolio / Strategy & Resources Scrutiny Committee

Capital Budget 2016/17 - Outturn

| Capital Ref | Description | Lead Officer | Original Budget 2016/17 £000 | Final Budget 2016/17 £000 | Outturn £000 | Variance - Outturn compared to Final Budget £000 | Rephase Spend £000 | Over / (Under) Spend £000 | Variance Explanation / Comments |
|-----------------------|---|----------------|---------------------------------|------------------------------|-----------------|---|-----------------------|------------------------------|---|
| SC621 | 20 Newmarket Road - Commercial Property | Dave Prinsep | 0 | 125 | 52 | (73) | 73 | 0 | Delays in completion of scheme due to change of use planning consent being required. |
| SC604 | Replacement Financial Management System | Caroline Ryba | 161 | 242 | 82 | (160) | 160 | 0 | Budget rephasing requested to align with revised target date already agreed by shared services management board. |
| Total Projects | | | 411 | 3,683 | 9,472 | 5,789 | 664 | 6,453 | |
| PV192 | Development Land on the North Side of Kings Hedges Road | Philip Doggett | 10 | 2 | 0 | (2) | 2 | 0 | This is a capital provision whereby we contribute an average of 7.56% of the Arbury Park Development collaboration agreement costs. A budget of £2k needs to be re-phased to the 2017/18 financial year in order to meet the final costs of the scheme. |
| PV221b | Lion Yard - Contribution to Works - Phase 2 | Philip Doggett | 40 | 74 | 19 | (55) | 0 | (55) | Completed. Final Lion Yard Phase 2 contribution to works invoice was paid in March 2017. |
| PV583 | Clay Farm Commercial Property Construction Costs | Dave Prinsep | 375 | 295 | 190 | (105) | 105 | 0 | Variance of £105k is due to budget profiling differences. The overall timing for the project remains on target. |

Finance & Resources Portfolio / Strategy & Resources Scrutiny Committee

Capital Budget 2016/17 - Outturn

| Capital Ref | Description | Lead Officer | Original Budget 2016/17 £000 | Final Budget 2016/17 £000 | Outturn £000 | Variance - Outturn compared to Final Budget £000 | Rephase Spend £000 | Over / (Under) Spend £000 | Variance Explanation / Comments |
|-------------------------|---|-----------------|---------------------------------|------------------------------|-----------------|---|-----------------------|------------------------------|---|
| PV554 | Development of Land at Clay Farm | Sabrina Walston | 269 | 527 | 254 | (273) | 273 | 0 | This is a scheme whereby we contribute 7% of the net costs incurred in respect of the Collaboration Agreement with Countryside Properties. Rate of invoices from Countryside Properties relate directly to rate of house-building which is variable and beyond our control. Target completion date is long stop date in Development Agreement and equates to four years from estimated planning approval. |
| Total Provisions | | | 694 | 898 | 463 | (435) | 380 | (55) | |
| PR023 | Admin Buildings Asset Replacement Programme | Will Barfield | 183 | 29 | 26 | (3) | 0 | (3) | Completed. There will be no further expenditure on this programme. |
| PR024 | Commercial Properties Asset Replacement Programme | Will Barfield | 143 | 144 | 136 | (8) | 0 | (8) | Completed. Dales Brewery re-roofing project has been completed. There will be no further expenditure on this programme. |
| PR050a | Relocation of Services to 130 Cowley Road (OAS) | Will Barfield | 0 | 507 | 28 | (479) | 479 | 0 | Tenders received for projects in early 2017 exceed the current budget. A project review has been completed and projects will be re-submitted to Strategy & Resources Scrutiny Committee for approval in July 2017. |

Finance & Resources Portfolio / Strategy & Resources Scrutiny Committee

Capital Budget 2016/17 - Outturn

| Capital Ref | Description | Lead Officer | Original Budget 2016/17 £000 | Final Budget 2016/17 £000 | Outturn £000 | Variance - Outturn compared to Final Budget £000 | Rephase Spend £000 | Over / (Under) Spend £000 | Variance Explanation / Comments |
|-------------|--|-----------------|---------------------------------|------------------------------|-----------------|---|-----------------------|------------------------------|--|
| PR050b | Mandela House Refurbishment (OAS) | Will Barfield | 0 | 1,350 | 43 | (1,307) | 1,307 | 0 | Tenders received for projects in early 2017 exceed the current budget. A project review has been completed and projects will be re-submitted to Strategy & Resources Scrutiny Committee for approval in July 2017. |
| PR050e | Cowley Road Compound ex-Park and Ride Site (OAS) | Will Barfield | 0 | 586 | 20 | (566) | 566 | 0 | Tenders received for projects in early 2017 exceed the current budget. A project review has been completed and projects will be re-submitted to Strategy & Resources Scrutiny Committee for approval in July 2017. |
| PR050 | Office Accommodation Strategy Phase 2 | Frances Barratt | 0 | 587 | 0 | (587) | 587 | 0 | These funds represent the balance of the Capital earmarked reserves for Phase 2 of the Office Accommodation Strategy. Budgets will be established as schemes come forward. |
| PR050c | Refurnishing Guildhall 4th Floor (OAS) | Frances Barratt | 0 | 57 | 15 | (42) | 42 | 0 | Change of date for transfer of Legal Services' accommodation to South Cambridgeshire District Council has had a knock on effect for the remainder of projects. Remaining budget needs to therefore be re-phased to the 2017/18 financial year. |
| PR050d | Mobile Working (OAS) | Frances Barratt | 0 | 20 | 0 | (20) | 20 | 0 | Funding is focused on technology investment required throughout the duration of Phase 2 of the Office Accommodation Strategy. Slippage on refurbishment projects has resulted in a need to re-profile expenditure to the 2017/18 financial year. |

Finance & Resources Portfolio / Strategy & Resources Scrutiny Committee

Capital Budget 2016/17 - Outturn

| Capital Ref | Description | Lead Officer | Original Budget 2016/17 £000 | Final Budget 2016/17 £000 | Outturn £000 | Variance - Outturn compared to Final Budget £000 | Rephase Spend £000 | Over / (Under) Spend £000 | Variance Explanation / Comments |
|--|---|--------------|---------------------------------|------------------------------|-----------------|---|-----------------------|------------------------------|---|
| PR038 | Investment in Commercial Property Portfolio | Dave Prinsep | 0 | 20,000 | 0 | (20,000) | 20,000 | 0 | Budget needs to be re-phased to the 2017/18 financial year in order to align the budget with expenditure forecasts. £7.637 million spent on 2 acquisitions in April 2017. |
| Total Programmes | | | 326 | 23,280 | 268 | (23,012) | 23,001 | (11) | |
| Total for Finance & Resources Portfolio | | | 1,431 | 27,861 | 10,203 | (17,658) | 24,045 | 6,387 | |

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- in the January committee cycle (as part of the Budget-Setting Report, BSR)

Strategy & Transformation Portfolio / Strategy & Resources Scrutiny Committee

Capital Budget 2016/17 - Outturn

| Capital Ref | Description | Lead Officer | Original Budget 2016/17 £000 | Final Budget 2016/17 £000 | Outturn £000 | Variance - Outturn compared to Final Budget £000 | Rephase Spend £000 | Over / (Under) Spend £000 | Variance Explanation / Comments |
|--|--|--------------|---------------------------------|------------------------------|-----------------|---|-----------------------|------------------------------|---|
| SC613 - 38320 | Dedicated wi-fi frequency for Cambridge CCTV cameras | L Kilkelly | 0 | 25 | 25 | (0) | 0 | (0) | Project complete |
| SC614 - 38321 | Redeployable CCTV camera stock | L Kilkelly | 0 | 60 | 0 | (60) | 60 | 0 | New cameras on order March 17 and delivered April 2017. Will be fully operational by Sep 17 |
| Total Projects | | | 0 | 85 | 25 | (60) | 60 | (0) | |
| Total for Strategy & Transformation Portfolio | | | 0 | 85 | 25 | (60) | 60 | (0) | |

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- via technical adjustments/virements throughout the year

2016/17 Housing Capital Investment Plan - HRA & General Fund Housing

| | Original Budget £000's | Current Budget £000's | Outturn £000's | Variance £000's | Re-phase Spend £000's | Notes | Re-Phasing Year | | | | Budget | |
|---|---------------------------|--------------------------|-------------------|--------------------|--------------------------|-------|-------------------|-------------------|-------------------|---------------------------|-------------------|-----------------|
| | | | | | | | 2017/18 £000's | 2018/19 £000's | 2019/20 £000's | Post 2019/20 £000's | 2017/18 £000's | |
| General Fund Housing Capital Spend | | | | | | | | | | | | |
| Investment in Non-HRA Affordable Housing | 0 | 0 | 0 | 0 | | | 0 | 0 | 0 | 0 | | 0 |
| Other General Fund Housing | 745 | 796 | 755 | (41) | | 1 | 0 | 0 | 0 | 0 | | 797 |
| Total General Fund Housing Capital Spend | 745 | 796 | 755 | (41) | 0 | | 0 | 0 | 0 | 0 | | 797 |
| HRA Capital Spend | | | | | | | | | | | | |
| Decent Homes Programme | 5,350 | 4,771 | 4,457 | (314) | 715 | 2 | 487 | 123 | 80 | 25 | | 6,657 |
| Other Spend on HRA Stock | 3,296 | 3,150 | 2,339 | (811) | 447 | 3 | 447 | 0 | 0 | 0 | | 2,489 |
| HRA New Build & Acquisition | 22,905 | 16,452 | 15,181 | (1,271) | 1,186 | 4 | 1,186 | 0 | 0 | 0 | | 35,643 |
| City Homes Estate Improvement Programme | 0 | 52 | 20 | (32) | 21 | 5 | 21 | 0 | 0 | 0 | | 21 |
| Sheltered Housing Capital Investment | 2,408 | 528 | 187 | (341) | 341 | 6 | 341 | 0 | 0 | 0 | | 2,137 |
| Other HRA Capital Spend | 344 | 534 | 434 | (100) | 186 | 7 | 186 | 0 | 0 | 0 | | 1,016 |
| Inflation Allowance | 2,223 | 0 | 0 | 0 | | | 0 | 0 | 0 | 0 | | 1,171 |
| Total HRA Capital Spend | 36,526 | 25,487 | 22,618 | (2,869) | 2,896 | | 2,668 | 123 | 80 | 25 | | 49,134 |
| Total Housing Capital Spend | 37,271 | 26,283 | 23,373 | (2,910) | 2,896 | | 2,668 | 123 | 80 | 25 | | 49,931 |
| Housing Capital Resources | | | | | | | | | | | | |
| Right to Buy Receipts (General Use) | (522) | (302) | (519) | (217) | 0 | 8 | 0 | 0 | 0 | 0 | | (305) |
| Right to Buy Receipts (Retained for New Build / Acquisition) | (5,242) | (3,116) | (6,745) | (3,629) | 0 | 8 | 0 | 0 | 0 | 0 | | (8,464) |
| Right to Buy Receipts (Debt Set-Aside) | 0 | 0 | (1,798) | (1,798) | 0 | 8 | 0 | 0 | 0 | 0 | | 0 |
| Other Capital Receipts (Land and Dwellings) | 0 | (1,532) | (1,612) | (80) | 0 | 9 | 0 | 0 | 0 | 0 | | 0 |
| MRA / MRR | (10,292) | (923) | (5,990) | (5,067) | 5,067 | 10 | 5,067 | 0 | 0 | 0 | | (13,484) |
| Client Contributions | 0 | 0 | (297) | (297) | 0 | 11 | 0 | 0 | 0 | 0 | | 0 |
| Direct Revenue Financing of Capital | (11,239) | (10,758) | (10,569) | 189 | (189) | 12 | (189) | 0 | 0 | 0 | | (1,115) |
| Other Capital Resources (Grants / Shared Ownership / Loan Repayments / BSR) | (2,755) | (2,890) | (1,665) | 1,225 | (1,164) | 13 | (1,164) | 0 | 0 | 0 | | (19,309) |
| Prudential Borrowing | 0 | 0 | 0 | 0 | 0 | | 0 | 0 | 0 | 0 | | 0 |
| Total Housing Capital Resources | (30,050) | (19,521) | (29,195) | (9,674) | 3,714 | | 3,714 | 0 | 0 | 0 | | (42,677) |
| Net (Surplus) / Deficit of Resources | 7,221 | 6,762 | (5,822) | (12,584) | | | 6,382 | 123 | 80 | 25 | | 7,254 |
| Capital Balances b/f | (23,794) | (23,794) | (23,794) | | | | | | | | | (10,203) |
| Use of / (Contribution to) Balances in Year | 7,221 | 6,762 | (5,822) | | | | 6,382 | 123 | 80 | 25 | | 7,254 |
| Set-aside for future Debt Redemption | 5,079 | 5,079 | 6,877 | | | 8 | | | | | | |
| Ear-marked for specific Retained Right to Buy Receipts 1-4-1 Investment | 9,047 | 9,047 | 12,536 | | | 8 | | | | | | |
| Residual capital resources remaining to fund future Housing Investment Programme | (2,447) | (2,906) | (10,203) | | | | | | | | | (2,949) |

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Notes to the Housing Capital Investment Plan

| Note | Reason for Variance |
|------|--|
| 1 | Overspending of £75,000 in respect of Disabled Facilities Grants, is more than offset by underspending in Private Sector Grants of £119,000. A small overspend of £3,000 in respect of the choice based lettings IT implementation was evident at the end of the project. |
| 2 | A net underspend of £314,000 in decent homes expenditure during 2016/17 is a combination of under and overspending against the specific decent homes elements. Overspending in wall structure (£110,000), HHSRS (£110,000), re-roofing (£15,000) and entrance doors (£6,000), is more than offset by underspending in kitchens (£84,000), bathrooms (£80,000), other health and safety works (£52,000), roof structure works (£19,000), re-wiring (£346,000), energy and insulation works (£105,000), central heating (£39,000), major voids (£59,000), sulphate (£25,000), chimneys (£15,000) and internal officer fees (£50,000). These variances are before accounting for leaseholder income, which is reported separately. Contractor overheads shows an apparent overspend of £316,000 against decent homes works, but is offset by an underspend in overheads against other HRA works of £375,000. Re-phasing of underspending in 2016/17 into 2017/18 is requested in respect of energy improvements (£94,000), major voids (£59,000), Re-wiring (£220,000), re-roofing (£27,000), other health and safety works (£62,000) and roof structure works (£25,000). Re-phasing into 2018/19 is requested in respect of kitchens (£84,000) and central heating (£39,000), and into 2019/20 in respect of bathrooms (£80,000). £25,000 in respect of sulphate remedial works is to be re-phased to the end of the sulphate programme. |
| 3 | A net underspend of £811,000 was evident in 2016/17, combining underspending in a number of areas where work is still required and funds will need to be re-phased into 2017/18, including; disabled adaptations (£49,000), communal area works (£136,000, with £182,000 to be re-phased after recognition of leasehold income), asbestos (£50,000, all to be re-phased), internal officer fees (£18,000), garages (£23,000, all to be re-phased), hard-surfacing works (£59,000, all to be re-phased), communal floor coverings (£58,000, with £28,000 to be re-phased), fire works (£71,000, with £46,000 to be re-phased) and contractor overheads (£375,000, with £59,000 to be re-phased after offset against the overspend in decent homes overheads). Overspending in lifts and door entry systems of £29,000 was reported at year end, before recognition of leasehold income. |
| 4 | The net underspend in the new build programme in 2016/17 relates to a combination of delays in delivery in some areas of the programme, coupled with spending ahead of profile in respect other schemes. Negative re-phasing of £247,000 is required, recognising earlier than budgeted use of resource for the Water Lane (£100,000), Hawkins Road (£39,000) and Fulbourn Road (£108,000) sites in 2016/17. Slippage of resource for Clay Farm (£142,000), Anstey Way (£465,000), Akeman Street (£129,000) and the 2015/16 garage sites (£697,000) is requested into 2017/18. The profile of spending on all of these schemes will be reviewed again as part of the HRA Medium Term Financial Strategy, in the light of resources held and the timeframes in which expenditure must be incurred within. |
| 5 | Some of the projects identified as part of the last phase of the City Homes Estate Improvement Programme are yet to be completed and resources of £21,000, for the underspend of £32,000, are requested to be carried forward into 2017/18 to allow these projects to take place. |
| 6 | Underspending of £341,000 in respect of the budget for work to re-develop Ditchburn Place is requested to be re-phased into 2017/18 to allow this scheme, which is now on site, to progress in phases across a 30 month build programme, which will result in the re-provision of flats for the purpose extra care housing for a minimum of 30 residents, but with the capacity for utilising all 50 units for this purpose in the future if required. |

| | |
|----|--|
| 7 | A net underspend of £100,000 in this area of the programme comprises a higher level of activity in respect of shared ownership re-purchase in 2016/17 (£112,000 over budget), more than offset by delays in the project to re-locate Stores to Cowley Road (£130,000). Funding to upgrade aspects of housing IT system has not been utilised in 2016/17, due to the decision to re-procure the entire system, with a request to re-phase the underspend of £23,000 into 2017/18 to meet any required preliminary investment. The balance of funding for projects to introduce the Cambridge Public Sector IT Network (£23,000) will not now be required, whilst funding to complete works to HRA commercial premises (£33,000) is requested as a carry forward into 2017/18 to allow completion of all ongoing projects. |
| 8 | 58 properties were sold in total during 2016/17. £519,000 of the capital receipt is available for general use (after all costs have been deducted from each receipt), while £1,798,000 of the overall capital receipt is identified as set-aside to be offset against the debt associated with the unit no longer owned. A further £6,745,000 of right to buy receipts have been retained by the local authority in 2016/17, but must be re-invested in financing up to 30% of additional social housing units, provided this is done within a 3 year time frame. The authority is required to invest a significant sum during 2017/18 to ensure that it meets its responsibilities under the retention agreement, and this is likely to mean the acquisition of further dwellings on the open market, as insufficient new build schemes are expected to deliver in the required timeframes, otherwise putting the receipts at risk of being returned. |
| 9 | Capital receipts totalling £1,612,000 in respect of the sale of property on the open market coupled with the value of land transfer for the market housing at some of the new build / re-development sites, were accounted for in 2016/17. The receipts have been, or will be, used to 70% match fund retained right to buy receipts in 2016/17 and beyond. The over-achievement in receipts of £80,000 was in respect of an adjustment to the recognised notional land value for the Wadloes Road scheme. |
| 10 | The major repairs reserve was used to finance decent homes and other investment in the housing stock expenditure in 2016/17 as opposed to utilising capital balances. The effect of this will be to reduce the use of capital receipts in 2016/17, leaving them available for wider investment purposes in 2017/18 and to reduce the use of the major repairs reserve in 2017/18, where use of this resource is more limited. |
| 11 | Income was recovered from leaseholders in 2016/17 in relation to their share of the cost of major improvements undertaken as part of the decent homes programme (£246,000) and was also received from private residents in relation to contributions towards DFG's or private sector housing repair grants (£51,000). |
| 12 | Due to marginal slippage in the housing capital plan in 2016/17, the use of revenue funding for capital purposes was less than anticipated. A request to adjust the use of revenue funding of capital expenditure in 2017/18, resulting in the deferred use of £189,000, will ensure that there is sufficient funding to meet the re-phased expenditure requested above. |
| 13 | Receipts from the re-sale of shared ownership dwellings in 2016/17 were less than estimated, but this was partially offset by the receipt of repair assistance loan repayments, which are not budgeted for as they can't be anticipated. Anticipated capital receipts for the sale of the shared ownership units on the Homerton site (£795,000) and for a sale at Water Lane (£369,000) were not realised in 2016/17, and the expected benefit of this resource has been deferred until 2017/18. |